

Dc`nY]!9]bgUhn`]b`≠XUf!C VYfghY]b.`? Y]b
; fi bX`ni f`Gcf[Y`ZØf`5bk c`bYf

5a`\$("\$-\$-&\$&(`_Ua`Yg`b`<c`\`ni`Y]bYa`Dc`nY]Y]bgUhn`
?Y]bY`; YZU`f`ZØf`X]Y`6Yj`Ò`_Yfi b[ž`GhfU»Yb`_i`fnnY]h][
[YgdYffh"

Jcb`Dc`nY]X]fY_h]cb`Hf]Yf`fchgt

]

Gma`Vc`V]`X`i`chc.`7UfghYb`FY`XYf`#XdU

5a`A]hkc`Wž`XYa`\$("\$-\$-&\$&(ž[Y[Yb`%)`.\$\$.i`\fž`k`i`fXY`Y]b
i`a`ZUb[fY]W`Yf`Dc`nY]Y]bgUhn`]a`GhUXhhY]`<c`\`Xi`fW[YZØ`fhž
XYf`ZØf`5i`ZY[i`b[`]b`XYf`i`a`[YVi`b[`gcf[hY`"8]YgYf`9]bgUhn`k`i`fXY
Xi`fW`Y]bY`i`b`_UfY`A`Y`Xi`b[`Ui`g[Y`Òghž`X]Y`VY]`XYf`Dc`nY]`Y]b[`]b[
i`bX`gc`Zcfh][Y`A`U»`bU`a`Yb`Yf`ZcfXYfhY`"9g`k`i`fXYb`ghUf`_Y`?`fÅ`ZhY
XYf`Dc`nY]Y]bgdY_h]cb`gck`Y`XYf`?`f]a`]bU`]bgdY_h]cb`≠XUf!C VYfghY]b
a`cV]`g]Yfhž`i`a`XYf`GUW`Y`bUW`ni`[Y`Yb"

8]Y`9fa`]h`Yf`ØVY`fd`fØ`ZhYb`XUg`[Ya`Y`XYhY`CV`Y`_hž`i`a
g]W`Yfni`ghY`Ybž`XUgg`_Y]bY`; YZÅ`fXi`b[`ZØf`X]Y`5bk`c`bYf
VYghUbX`"B`UW`]b`hYbg]j`Yb`FY`W`Yf`W`Yb`ghY`hY`g]W`Y`YfUi`gž`XUgg
X]Y`Ub`ZÅ`b[`]W`Y`A`Y`Xi`b[`i`bVY[fØ`bXY`h`k`Uf`"Ni`_Y]bYa`NY]hdi`b`_h
_c`bb`hY`Y]bY`; YZU`f`ZY`gh[YghY`h`k`YfXY`bž`i`bX`Yf`ZYfi`]W`Y`fk`Y]gY
k`i`fXY`Ui`W`b]Ya`UbX`j`Yf`Y`h`h`"8]Yg`Å`hY`X]Y`G]hi`Uh]cb`Yf`YV`]W`
j`Yfg`W`Å`ZYb`_Ø`bYbž`Å`hY`g]W`X]Y`A`Y`Xi`b[`U`g`Y`fbgh
YfUi`g[YghY`h"

9]bgUhnXYhU]`g`i`bX
J`Yf`_Y`f`gY]bgW`f`Å`b`_i`b[Yb

K Å\fybX`XYg`9]bgUhnYg`a i gghYb`a Y\fyfY`GhfU»Yb`]b`XYf
I a [YVi b[`ZØf`Yhk U`ZØbZ` bXj]Yfn][`A]bi hYb`[YgdYffh`k YfXYb"
8]YgY`_i fnZf]gh][Yb`J Yf`_Y\fgY]bgWk fÅb`_i b[Yb`ZØ\fhYb`g]Wk Yf`]Wk
ni`i bUbbY`a` `]Wk`_Y]hYb`ZØf`X]Y`5bk c`bYf`i bX`DUggUbhYb`ž`k UfYb
UVYf`bchk YbX][ž`i a`X]Y`G]Wk Yf`Y]h`k Å\fybX`XYf`Dc`]nY]U`_h]cb`ni
[Yk Å\f`Y]ghYb`"Gc`Wk Y`dfÅj Yb]h] Yb`A U»bU`a Yb`g]bX`HY`]`XYf
GhUbXUfXdfcnYXi fYb`VY]`i b`_UfYb`G]hi Uh]cbYb`ž`i a`dchYbn]Y`Y`
F]g]_Yb`gWk bY`gha` Ò[`]Wk`Y]bni [fYbnYb"

8]Y`Dc`]nY]`f]Wk hYh`g]Wk`]b`]\fyf`?ca`a`i`b]_Uh]cb`ghYhg`Ub`X]Y
² ZYbh]Wk`_Y]hž`i`a``bZcfa`Uh]cbYb`hfUbgdUfYbh`ni`U`hYb`"`b
gc`Wk Yb`i`Å`Yb`]gh`Yg`YbhgWk Y]XYbXž`J`c`fi`fhY]`Y`i`bX`Y`b[`ghY`XYf
6Øf[Yf`ni`UXfYgg]YfYb`"8]Y`6Y[fØbXi`b[`XYf`9]bgUhn`fÅZhY
VYfi`hY`Ui`Z`XYf`B`chk`YbX][`_Y]hž`gWk bY`i`bX`Yb`hgWk`cggYb`ni
`UbXY`bž`i`a`X]Y`G]hi`Uh]cb`ni`_`Åfyb"

: Un]h`XYg`9]bgUhnYg`i`bX`k`Y]hYfY
bZcfa`Uh]cbYb

9]b`dcb]h]j`Yg`9f[YVb]g`k`Ufž`XUgg`X]Y`@U[Y`gWk bY`i`bX`c`bY
Nk`]gWk Yb`ZÅ`Y`[Y`Øgh`k`YfXYb`_c`bbhY`"8]Y`Dc`]nY]X]fY`_h]cb`Hf]Yf
VYhcbh`X]Y`6YXY`i`hi`b[`gc`Wk Yf`9]bgÅhnY`i`bX`X]Y`dfcU`_h]j`Y
<YfUb[Y`Yb`gk`Y]gY`XYf`9]bgUhn`fÅZhY`ž`X]Y`hU[hÅ[`]Wk`]a`8]Yb`ghY
XYf`6Yj`Ò`_Yfi`b[`ghY`Yb`"8]Y`Dc`]nY]`fÅh`XYf`²`ZYbh]Wk`_Y]hž
Ui`Za`Yf`_gUa`ni`gY]b`i`bX`]a`Nk`Y]ZY`gZU`X]Y`6Y`Å`ØfXYb`ni
]bZcfa`]YfYb`ž`Ui`Wk`k`Yb`b`g]Wk`YfYfUi`gghY`hž`XUgg`_Y]bY
i`ba`]hhY`VUFY`;`YZU`f`VYghY`h"

: Øf`k`Y]hYfY`bZcfa`Uh]cbYb`c`XYf`F`ØW`ZfU[Yb`_ØbbYb`G]Y`X]Y
Dc`]nY]X]fY`_h]cb`Hf]Yf`i`bhYf`XYf`HY`Y`Zcbbi`a`a`Yf`\$`*`+`,`%`#`*`%`!`\$
YffY]Wk Yb`"5i`Wk`C`b`]bY`g]bX`DfYggYa`Y`Xi`b[Yb`i`bX`fY`Yj`UbhY
bZcfa`Uh]cbYb`Ui`Z`XYf`K`YVgY]hY`hhdg`##g"f`d`XY`#D8`Hf]Yf
j`YfZØ[VUF"

8]YgY`A`Y`Xi`b[`ghY`h`Y]bYb`k`Y]hYfYb`6Yk`Y]g`ZØf`X]Y
J`Yf`_Y\fgg]Wk Yf`Y]hi`bX`XYb`VYgcbbYbYb`I`a`[`Ub[`XYf`Dc`]Wk`a`]h
dchYbn]Y`Yb`6YXfc`i`b[Yb`XUfž`X]Y`gck`c`ZØf`X]Y`6Y`Å`ØfXYb`U`g

Ui Wæ'zøf'X]Y'6Yj Ò`_Yfi b['j cb'6YXYi hi b['g]bX"

8YhU]`g

6Ygi WæYb'G]Y'i bg'Ui Z.'b!U["XY