

:]gWÅ [Yfi WÅ]b`7i I \Uj Yb. `HfUX]h]cb`cXYf`
`Àgh][Y`6Y`Ughi b[3

7i I \Uj Yb`_Àa dZi[Y [Yb`XYb`Ui g[YdfÀ[hYb`:]gWÅ [Yfi WÅ .
6]cWj U`]bj Ygh]Yfh]b`]bbcj Uh]j Y`HYWÅb]_Yb`ni f
; Yfi WÅgfYXi n]Yfi b["

7i I \Uj Yb`ghY\h`Ua`i ZYf`XYf`BcfXgYYž`k`c`X]Y`9`VY`]bg`A`YYf`
a`Øb`XYh`8]YgY`?ØghYbghUXh`n]Y`h`igck`c`\`]a`Gca`a`Yf`U`g`Ui`WÅ`]b`
XYf`B`YVYbgU]gcb`nU`\fY]WÅY`Hci`f]ghYb`Ubž`X]Y`X]Y`Y]bn][`Ufh][`Y`
5ha`cgd`\ÀfY`XYf`FY[]cb`Yf`YVYb`a`ÒW`hYb`"8`Uni`[`Y`\Òfh`c`Zi`Ui`WÅ`
XYf`a`Uf`_`Ub`hY`:]gWÅ [Yfi WÅž`XYf`Ui`g`XYf`:]gWÅj`YfUfVY]hi`b[
ghUa`a`h`"è`Y`hnhYf`NY]h`\UVYb`Y`XcWÅ`]a`a`Yf`a`Y`\f`6Ygi`WÅYf`i`b`X`
9]bk`c`\bYf`Ub[`Ya`Yf`_hž`XUgg`XYf`;`Yfi`WÅ`i`b`Ub[`YbY`a``ghUf`_`
[`Yk`cfXYb`]gh"

8Yf`c`_U`Y`æi`fbU`]gh`A`Uhh\]Ug`;`Øbh`Yfž`VY`_`Ubbh`ZØf`gY]bY`
Yb[`U[]YfhY`6Yf]WÅ`hYfghUhi`b[]b`XYb`7i`I`\Uj`YbYf`B`UWÅf]WÅ`hYbž`
\Uh`Ui`Z: UWVcc`_`GhY`i`b[`ni`X]YgYa`H\Ya`U`[`Ybca`a`Yb`"9f`
VYf]WÅ`hYhYž`XUgg`@YgYf`i`b`X`9]b`Y]a`]gWÅY`ni`bY`a`Yb`X`ØVYf`XYb`
]bhYbg]j`Yb`:]gWÅ [Yfi WÅ`_`U[`Yb`"è`gY]bYa`6Y]hfU[`VYhc`bh`Yf`X]Y`
≠Yb]h]h`Àh`XYf`GhUXh`7i`I`\Uj`Yb`]gh`Y]bY`GYYghUXhž`i`b`X`XYf`
:]gWÅ [Yfi WÅ [Y`\Òfh`Y]bZUWÅ`X`Uni`"8]YgY`K`cfhY`gd]Y[`Y`b`X]Y`
`Ub[`À`\f][`Y`HfUX]h]cb`i`b`X`XYb`k`]fhgWÅ`UZh]WÅYb`;`fi`b`XdZY`Yf`XYf`
FY[]cb`k`X]Yf":]gWÅZUb[]gh`\]Yf`b]WÅ`h`bi`f`Y]bY`;`YgWÅ]WÅ`hYž`
gcbXYfb`@YVYbg[`fi`b`X`U[`Y`ZØf`j`]Y`Y"

8Yf`9]bZ`i`gg`XYf`:]gWÅ`a`Y`\`dfcXi`_h]cb

6YgcbXYfg]j`YfUbhk`cfh]WÅ`ZØf`XYb`;`Yfi`WÅ`]b`7i`I`\Uj`Yb`]gh`XUg`
:]gWÅ`a`Y`\`k`Yf`_6]cWj`U`ž`XUg`gY]h`XYb`%-`*\$Yf`_J`\fYb`]b`XYf`GhUXh`
UbgÀgg][`]gh`8Yf`6Yhf]YV`j`YfUfVY]hYh:]gWÅ`fYghYž`i`a`:]gWÅ`a`Y`\`

i bX !Ò`Yfni ghY`Ybž`X]Y`XUbb`i bhYf`UbXYfYa`]b`XYf
@UbXk]fhgW`UZh`i bX`ZØf`X]Y`:]gW`ni W`h`j`Yfk`YbXYh`k`YfXYb`"8]Y
DfcXi`_]h]cbgdfcnYggY`g]bX`YXcW`ghUf`_]`Yfi`W`g]bhYbg]j`i`bX
hfY]VYb`XYb`:]gW`[`Yfi`W`]b`XYf`I`a`[`YVi`b`[`j`cfUb`"6]cW`j`U`U`h
bi`b`VYgW`cggYbž`]b`Yf`YV`]W`Ya`I`a`ZUb`[`]b`bYi`Y`HYW`bc`c`[`]Yb
ni`]b]`Ygh]YfYbž`i`a`X]YgYb`:]Yfi`W`ni`a`]b]a`]YfYb`"8Yf`[`Yd`UbhY
I`a`VUi`gc`Y`ZYbž`XYb`ghfYb`[`Yb`:]Yfi`W`ž`XYf`j`]Y`Y`6Ygi`W`Yf
UVgW`fYW`hž`Ui`Z`Y]b`U`nYdhUV`Yg`A`U`»`ni`fYXi`n]YfYb`"

I`a`ghf]hhYb`V`Y]Vh`hf`cnXYa`ž`k`]Y`j`]Y`XYf`:]Yfi`W`k`]f`_]W`a`]h`XYb
J`Yf`Å`bXYfi`b`[`Yb`]a`I`bhYfbY`a`Yb`j`Yff]b`[`Yfh`k`YfXYb`_`Ubb`"5i`W`
X]Y`@`Å`fa`Ya`]gg]cbYb`i`bX`UbXYfY`I`a`k`Y`hY]bk`]f`_i`b`[`Yb`ghY`Yb`Ui`Z
XYa`DfØZghUbX`"GW`]Y`»`]W`]gh`7i`I`U`j`Yb`b]W`h`bi`f`VY`_`Ubb`h`ZØf`
gY]bY`:]gW`j`YfUfVY]hi`b`[`ž`gcbXYfb`Ui`W`ZØf`gY]bY`gW`ØbY`B`Uhi`f`
i`bX`X]Y`B`cfXgYYž`X]Y`Ui`Z`nU`fY]W`Y`6Ygi`W`Yf`UhhfU`_h]j`k`]f`_h`"

HYW`bc`c`[`]gW`Y`B`Yi`Yfi`b`[`Yb`ni`f`
:]Yfi`W`ga`]b]a`]Yfi`b`[`

8]Y`bYi`Yb`A`U`»`bU`a`Yb`VY]b`U`hYb`i`bhYf`UbXYfYa`X]Y
=ghU`U`h]cb`[`YgW`cggYbYf`F`c`g`h`c`Zg]`cgž`X]Y`X]Y`5V`i`Zh`[`Yn]Y`h
Z]hYfb`_`ØbbYb`"5`hY`c`ZYbY`6i`b`_Yfž`X]Y`]b`XYb`GYW`n]`[`Yf`Y`fYb
[`YVUi`h`k`i`fXYbž`U`hYb`Yg`XYa`:]Yfi`W`Yfa`Ø`[`]W`hž`i`b`[`Y`]bXYfh
]b`X]Y`I`a`[`YVi`b`[`ni`Yb`hk`Y]W`Yb`"8]Y`[`YgW`cggYbYb`G]`cg`gc`Yb
g]W`YfghY`Ybž`XUgg`X]Y`@`Zh`VYggYf`[`YfY]b]`[`hi`bX`XYf
i`bUb`[`YbY`a`Y`:]Yfi`W`k`Y]hYgh`[`Y`YbX`VYgY]h]`[`h`k`]fX`"

8]Y`bYi`Y`HYW`bc`c`[`]Yž`VY`_`Ubb`h`U`g`fY`[`YbYfUh]j`Y`h`Yfa`]gW`Y
C`I`]XUh]cb`f`F`HC`ł`ž`k`]fX`[`Ybi`mhž`i`a`X]Y`a`]h`GW`UXg`h`c`ZYb
VY`UXYbY`5V`i`Zh`]b`Y]bYa`gdYn]Y`Yb`Dfc`nYgg`ni`fY]b]`[`Yb`"8]YgY
A`Yh`c`XY`_`ØbbhY`Yb`hgW`Y]XYbX`XU`ZØf`gY]bž`X]Y`ØVY`f]YW`YbXYb
9a`]gg]cbYb`ghUf`_`ni`fYXi`n]YfYbž`gcXUgg`Ui`W`X]Y`ghfYb`[`Yb
5i`ZU`[`Yb`XYg`6i`bXYga`]b]ghYf]i`a`g`ZØf`I`a`k`Y`h`i`bX`B`Uhi`fgW`i`hn
Y]b`[`Y`U`hYb`k`YfXYb`_`ØbbYb`"8Yf`:]Yb`nk`Yfh`Y]Y`[`h`VY])`\$\$
:]Yfi`W`gY]b`Y]hYb`dfc`?`i`V]_`a`YhYfž`k`Ug`Y]bY`[`fc`»`Y
<YfUi`gZc`fXYfi`b`[`ZØf`6]cW`j`U`XUfghY`h`"

Hfc`hn`XYf`hYW`bc`c`[`]gW`Y`:]`cfhgW`f]hhY`V`Y]Vh`X]Y`:]fU`[`Y`c`ZYbž`c`V`

X]YgY'a cXYfb]g]YfhYb'J YfZU\fyb'XYb'_Ugg]gWXYb':]gW [Yfi W
[Åbn`W`Y`a]b]YfYb'_ÖbbYb"9]b][Y'9]b\Y]a]gWY'ghY\Yb'XYa
cdh]a]gh]gW`[Y[YbØVYfž'k Å\fybX'UbXYfY'hfc m'XYf'6Ya Ø\i b[Yb
i a`Y]bY'J YfVYggYfi b['XYg; Yfi W`g]b'7i l \Uj Yb'j Yf\U'hYb
V`Y]VYb"G]Y`VYn]Y\Yb'g]W`Ui Z'X]Y'HfUX]h]cb'i bX'X]Y`Yb[Y
J YfVi bXYb\Y]h'XYf'GhUXh'a]h'XYf':]gWYfY]"9]b': UWVcc_!Bi mYf
gU[hY'hfYZYbX.' 8Yf'; Yfi W`i[Y\Øfh'XYZ]b]hj`ni`7i l \Uj Yb`

GhY][YbXY'?cghYb'i bX'@]YZYfYb[dÅggYž'X]Y`Xi fW`XYb'i _fU]bY!
?f]Y['j Yfi fgUW`h'k i fXYbž\UVYb'XUg'Dfc`Y_h'YVYbZU`g'j YfnØ[Yfh"
8YbbcW`V`Y]Vh'X]Y`GhUXh'Zc_i gg]Yfhi bX'cdh]a]gh]gW`]b'6Yni [
Ui Z'X]Y`VYj c fghY\YbXYb'BYi VUi hYb'i bX'hYW`bc`c []gWXYb
9bhk]W`i b[Yb"7i l \Uj Yb'k]fX'U`gc`k Y]hYf\]b'a]h'XYf
<YfUi gZcfXYfi b['i bX'XYa` ; Yfi W`XYg'A YfYg`YVYbž'k Å\fybX
g]Y`[`Y]W`nY]h]['j Yfgi W`hž'\fy'a Uf]h]a Y`×Ybh]h`h'ni`k U\fyb"

8YhU]`g

6Ygi WXYb'G]Y`i bg'Ui Z.`b!U["XY