

5 VYbhYi Yf'Ji ` _Ub`HUB[_i VUb`DYfU\i .
A]h`XYa `5i hc`ni a `BUhi fk i bXYf°

9bhXYW_Yb`G]Y`XYb`Ji ` _Ub`HUB[_i VUb`DYfU\i `Ui Z`Jj Už
`XcbYg]Yb.`Y]b`Y]bn][Ufh][Yg`F Y]gn]Y`a]h
UhYa VYfUi VYbXYb`5i gv`]W_Yb`i bX`\Y]»Yb`E i Y`Yb"



HUB[_i VUb`DYfU\i ž`XcbYg]Yb`!`8Yf`HUB[_i VUb`DYfU\i `]gh
Y]b`VYa Yf`Ybgk YfhYf`Ji ` _Ub`Ub`XcbYg]Ybg`<Ui dh]bgY`Jj Už
XYf`g]W`Xi fW`gY]bY`Ui Z`A`][Y` : cfa`i bX`gY]bY`Ni [`Ab[`]W`_Y]h
Ui gnY]W`bYh`Bi f`Yhk U`XfY]: U\fg]h bXYb`j cb`J_UfhU`YbhZYfb`h`i bX
Y]bY`5i hcghi bXY`j cb`6UbXi b[ž`n]Y`h`X]YgYf`Ji ` _Ub`Hci f]ghYb`ni
gY]bYb`VYY]bXfi W_YbXYb`BUhi fk i bXYfb`Ub`5a` ;]dZY`]b`Yhk U
&\$\$\$`A`YhYfb`<O\Y`_ObbYb`6Ygi W`Yf`]b`XYb`F`Uhi`!`?fU`hYf`V`]W_Ybž
XYggYb`ghU`V`Ui Yf`GY`Y]b`ZUgn]b]YfYbXYg`6]X`V]YhYh"

8]Y`GhfU»Y`ni a`Ji ` _Ub`Z\fh`Xi fW`X]W`h`VYk UW`gYbY`K`A`XYfž
X]Y`j cb`Zfi W`hVUfYa`Ji ` _Ub`VcXYb`[Ydf`A[h]g]bX`°`X`Yf
I a [YVi b[`XYg`HUB[_i VUb`DYfU\i `UggYb`g]W`_Y]»Y`E i Y`Yb
Z]bXYbž`k`c`6Ygi W`Yf`X]Y`i b[Yk`O\b`]W`Y`A`O[`]W`_Y]h`\UVYbž`9]Yf

ni`_cWXYb"8]YgY`VYgcbXYfYb`A Yf_a U`Y`a UWXYb`XYb`Ji`_Ub`ni
Y]bYa`VY`YVhYb`5i gZi [gn]Y`žXUg`gck c\`ZØf`BUh`f`YV\UVYf`U`g
Ui W`ZØf`5VYbhYi Yf`i gh][Y`[YY][bYh`gh"

Ji`_Ub]ga i g`]b`≠XcbYg]Yb

≠XcbYg]Yb`VY\YfVYf[h`]bg[YgUa h`Yhk U`%`\$`U_h]j Y`Ji`_UbY`i bX
`]Y[h`Ua`gc`[YbUbbhYb`DU]Z]gWXYb`i Yi Yff]b[žXYf`Y]bY`XYf
j i`_Ub]gW`U_h] ghYb`F Y[]cbYb`XYf`K Y`h`]gh"Ni`XYb
VY`_UbbhYghYb`Ji`_UbYb`nÀ\`Yb`i bhYf`UbXYfYa`i; i bi b[`6fca`c
i bX`i; i bi b[`5[i b[žX]Y`YVYbZU`g`VYXYi hYbXY`hci`f]gh]gWY`N]Y`Y
XUfghY`Yb"; i bi b[`A YfUd]žXYf`\`ØW`ghY`Ji`_Ub`Ui Z`šj Už[`]`h`U`g
Y]bYf`XYf`U_h] ghYb`Ji`_UbY`k Y`hk Y]h`i bX`ghY`h`Y]bY`gh`AbX][Y
6YXfc\`i b[`ZØf`X]Y`i a`]Y[YbXY`6Yj`Ø`_Yfi b[`XUfž`VY`_Ubbh`ZØf
gY]bY`\`YZh][Yb`i bX`i bj`c f\`YfgY\`VUfYb`5i gVfØWXY"8]YgY`Ji`_UbY
g]bX`b]W`h`bi`f`[Yc`c`[]gW`VYXYi hYbXž`gcbXYfb`gd]Y`Yb`Ui W`Y]bY
k YgYbh]W`Y`F`c`Y`]a`@`VYb`i bX`i; `Ui VYb`XYf`≠XcbYg]Yf"
; `Ai V][Y`<]bXi`g`d`][Yfb`\`Ai Z][`ni`X]YgYb`Ji`_UbYbž`i a
C`dZYf[UVYb`XUfni`Vf]b[YbžXU`g]Y`U`g`\`Y][`Ub[YgY\`Yb`k`YfXYb`

8Yf`HUb[`_i`VUb`DYfU\`i`]gh`Xi`fW`gY]bY`k`Yb][`VYXfc`\`WXY
9fi`dh]cbg[YgW`]W`hY`YVYbZU`g`Y]bY`]bhYfYggUbhY`5`hfU_h]cb"8]Y
`Y`h`hYb`5i gVfØWXY`ZUbXYb`&\$%`i bX`&\$%-`ghUhhž`k`cVY`X]Y
9f`_i`bXi`b[`XYg`Ji`_Ubg`ZØf`6Ygi`W`Yf`g]W`Yf`]gh"8]Y`Y`h`hY
VYXYi hYbXY`9fi`dh]cb`&\$%`YfnYi [hY`Y]bY`5gW`Yg`Ai`Y`j`cb`)`\$\$
A`Y`hYfb`<`Ø\`YžX]Y [`ØW`_]W`Yfk`Y]gY`_Y]bY`[fØ»`YfYb`GW`ÅXYb
j`Yfi`fgUW`hY"

: Øf`XYb`Ni [Ub[`ni`a`HUb[`_i`VUb`DYfU\`i`VYb`Øh][Yb`Ui`g`AbX]gWXY
Hci`f]ghYb`Y]b`[Ø`h][Yg`J]gi`a`i`bX`Y]bYb`F`Y]gYdUggž`XYf`VY]`XYf
9]bY]gY`bcW`a`]bXYghYbg`gYW`g`A`cbUhY`[Ø`h][`]gh"Ni`XYa
VYhf`À[h`XYf`9]bhf]hgdY]g`ZØf`Ui`g`AbX]gWXY`6Ygi`W`Yf`&\$\$"\$\$\$
≠XcbYg]gWXY`F`i`d]U\`ž`k`Ug`Yhk`U`%%`9i`fc`Yb`hgdY]W`h"8]Y`VY`ghY
F`Y]gYnY]h`]Y[h`k`À\`fYbX`XYf`Hfc`W`_YbnY]h]j`cb`A`U]`V]g`B`cj`Ya`VYfž
k`Ybb`X]Y`K`Y`hYfVYX]b[i`b[Yb`]XYU`g]bX"

5_h]j]h`À`hYb`fi`bX`i`a`XYb`Ji`_Ub

6Ygi WXYf'XYg'HUb[_i VUb'DYfU\i '_ÖbbYb'b]W'h'bi f'XYb
gdY_hU_i `Àfyb'6`jW_Ui Z'XYb'F Uhi !? fUhyf'[Yb]Y» Ybž'gcbXYfb'Ui W
Ub'[YZØ\fhYb'DZYfXYhci fYb'i bX'K UbXYfi b[Yb'hY]'bY\`a Ybž'X]Y
Xi fW'X]Y'gi ffYU`Yb'@JbXgW\UZhYb'XYg'Ji `'_Ubg'ZØ\fyb"6YgcbXYfg
VY`jYVh'g]bX'X]Y'5i gZØ[Y'ni a `8ca Ug! fUhyfž'XYf`Y]W'h
YffY]WVUf`]ghž'YXcW`Y]bY'_i fnY'K UbXYfi b['YfZc'fXYfh"8]YgY
K UbXYfi b[Yb'i bX'Hci fYb'V]YhYb'Y]bY`Yfj cffU[YbXY
; Y`Y[Yb\Y]hž'X]Y'a cbXÅ\b`]WY'@JbXgW\UZh'a]h'5gWXY'i bX
Yf_U'hYhYf'@j U`U'Ui hbU\`ni `Yf`VYb"

ϕXcbYg]Ybg'Ji `'_Ub`UbXgW\UZhYb'g]bX'b]W'h'bi f'[Yc`c[]gWY
K i bXYfk Yf_Yž'gcbXYfb'Ui W`_i `hi fY`Y'i bX'gd]f]hi Y`Y'NYbhYb"
8]Y'?ca V]bUh]cb'Ui g'bUhf`]WYf'GW\Öb\Y]hi bX'_i `hi fY`Y'a `9fVY
a UW'h'XYb'HUb[_i VUb'DYfU\i `i bX'X]Y'UbXYfYb'Ji `'_UbY`XYg
@JbXYg'ni `Y]bn][Ufh][Yb'N]Y`Ybž'X]Y'gck c\`K]ggYbgW\UZhYf'U`g
Ui W'h'ci f]ghYb'[`Y]WYfa U» Yb'ZUgn]b]YfYb"K Yf'g]W`]b'X]YgYf
Ui » Yf[Yk Ö\b`]WYb'F Y[]cb'ϕXcbYg]Ybg'Ui Z`Å'hž'gc`hY'g]W'X]Y
; Y`Y[Yb\Y]h'b]W'h'Ybh[Y\Yb`UggYbž']b'X]Y'K Y'h'XYg'Ji `'_Ub]ga i g
Y]bni hUi WYb'i bX'X]Y'UhYa VYfUi VYbXYb'5i gV`]W_Y'ni `[Yb]Y» Yb"

K Y]hYfY'ϕZcfa Uh]cbYb'ni `XYb'F Y]gYVYX]b[i b[Yb'i bX'XYb
GY\Ybgk ØfX][_Y]hYb'g]bX'Ui Z'XYf'K YVg]hY'XYg']bXcbYg]gWYb
Hci f]ga i ga]b]ghYf]i a g'j YfZØ[VUf"

8YhU]`g	
JcfZU`	B Uhi f_UhUghfcd\Y
Cfh	HUb[_i VUb'DYfU\i ž'ϕXcbYg]Yb
EiY`Yb	<ul style="list-style-type: none"> • k k k "k Y`h"XY • k k k "]bXcbYg]Yb"bYh

6Ygi WXYb'G]Y'i bg'Ui Z.`b!U["XY