

5`UggUbY`D`YU. `K YW`gY`h`Yf`ni `gY]bYa <YfnYbg_`i V`@]`Y3

5`UggUbY`D`ÅU`j cb`6cfi gg]U`A ÒbW`Yb[`UXVUW`Åi »Yfh`g]W`
ØVYf`gY]bY`Ni _i bZhi bX`a Ò[`]W`Y`K YW`gY`ž`k Å\fybX`Y]bY
5i ggh]Y[g_`Ui gY`Xfc`h"



A ÒbW`Yb[`UXVUW`ž`8Yi hgW`UbX`!`5`UggUbY`D`YUž`GhØfa Yf
j cb`6cfi gg]U`A ÒbW`Yb[`UXVUW`ž`ghY`h`bUW`XYf`Ui ZYbXYb
GU]gcb`&\$&(`#&) `j cf`Y]bYf`i b[Yk `]ggYb`Ni _i bZn`8Yf` `!`Å\f][Y
Yfn]Y`hY`V]g`ni a ``YmhYb`Gd]Y`hU[`XYf`@[U`]bg[YgUa h`Y`Z`HcfY`i bX
VYfY]hYhY`gYW`g`HfYZZYf`j cf``Hfchn`_Y]bYfYf`JYf`Ymi b[Yb`i bX
gY]bYg`5`hYfg`V`Y]Vh`gY]bY`Hcfei chY`dfc`- \$`A `]bi hYb`X]Y`VYghY`VY]
; `UXVUW``æ`DcXWUgh`5ZnYf`5`Ya U[bY `j Yff]Yh`D`YUž`XUgg`Yf
ØVYf`Y]bY`5i ggh]Y[g_`Ui gY`j YfZØ[hž`XYfYb`<`Ø`Y`Yf`U`g` `b]W`h
gY`f`cW` `VYnY]W`bYhY``8]Yg`_`ÒbbhY`]b`]b`X]YgYa `Gca a Yf`j cf
Y]bYa `K YW`gY`ni `Y]bYa `bYi Yb`JYfY]b`ghY`Yb`UggYb"

D`YU`ghY`h]a `A `]hY`di b`h`nU`fY]W`Yf`HfUbgZYf[YfØW`hYž
]bgVYgcbXYfY`X]Y`F`ØW`_Y`f`ni `gY]bYa ` <YfnYbg_`i V`CG7`@]`Y

k]fX'h\Ya Uh]g]Yfh"8Yf?'i V'a i gg'XYb'UV`ÖgYzfY]Yb'5V[Ub['j cb
æbUh\Ub'8Uj]X'_ca dYbg]YfYb'i bX'_ÖbbhY'D'YU'Y]bY'UhhfU_h]j Y
C dh]cb'V]YhYb""8Yf'GhØfa Yf'\Uh'YXcW'Ui W'X]Y'A Ö[`]W_X]hž
gY]bYb'J YfhfU['VY]'6cfi gg]U'A ÖbW'Yb['UXVUW'ni 'j Yf'Àb[Yfbž
gc`hY'Yf'g]W'XUzØf'YbhgW'Y]XYb""8]Y'X]YgVYnØ[`]W'Yb
J Yf\UbX'i b[Yb'\UVYb'ni fnY]h'YXcW'_Y]bY'cVYfghY'Df]cf]hÀh'zØf
]\b"

⇒hYfYgg]YfhY'7'i Vg'i bX'a Ö[`]W'Y'K YW'gY`

8]Y'ghUf_Y`@Y]ghi b['j cb'D'YU']b'XYb''YmhYb'6i bXYg'] [U!Gd]Y'Ybž
]b'XYbYb'Yf'j]Yf'HcfY'Yfn]Y'hY'i bX'Y]bYb'5gg]gh[UVž'k YW_hY'Ui W
XUg'⇒hYfYggY]b'hYfbUh]cbU'Yf'7'i Vg"HYUa g'Ui g'GUi X]!5fUV]Ybž
XYf'@[i Y'%ž'7fmghU'DU'UW' i bX'6Yg]_hUg'\UVYb'⇒hYfYggY'Ub'XYa
; 'UXVUW'Yf'Gd]Y'Yf'VY_i bXYh"Hfch'gY]bYg'&\$&'j Yf'Àb[YfhYb
J YfhfU[g'V]g'&\$&' \Uh'D'YU'X]Y'A Ö[`]W_X]hžXYb'J YfY]b'Ui Z[fi bX
gY]bYf'5i ggh]Y[g_'Ui gY''ni 'j Yf'UggYbž'X]Y]ja 'i »VU''ja a Yf
VY]YVhYf'k]fX"Gc'W'Y?'Ui gY'b'Yf'Ui VYb'Yg'Gd]Y'Yfbž'i bhYf
VYgh]a a hYb'6YX]b[i b[Yb'j cfnY]h['ni 'Y]bYa 'UbXYfYb'7'i V'ni
k YW'gY'b"

8]Y'5V`ÖgYgi a a Yb'zØf'Hcdgd]Y'Yf'j Uf]]YfYb'Yf\YV']W'"Ni a
J Yf['Y]W' '@cbY'A Ygg]\UhY]bY?'Ui gY'j cb'+\$\$'A]'cbYb'9i fcž
k À\YbX]b'8Yi hgW'UbX'X]Y'5V`ÖgYgi a a Yb'zØf'Hcdgd]Y'Yf'VY]
Yhk U'* \$'V]g'%'\$'A]''cbYb'9i fc''Y[Yb""8]Y'5i ggh]Y[g_'Ui gY'b
fY[Y'bž'i bhYf'k Y'W'Yb'6YX]b[i b[Yb'i bX'ni 'k Y'W'Yf'Gi a a Y'Y]b
Gd]Y'Yf'XYb'J YfY]b'j Yf'UggYb'_Ubbž'gcXUgg'Ui W'X]Y'J YfY]bY'j cb
]bX]j]Xi Y''Ui g[Y\UbXY'hYb'?Ui gY'b'dfcZ]h]YfYbž'k Ybb'X]YgY'\cW
[Ybi ['g]bX"'6Y]D'YU'_ÖbbhY'X]Y'5V`ÖgYgi a a Y'Ui Z[fi bX'XYf
'?Ui gY'k U\fgW'Y]b']W'b]YXf][Yf'Ui gZU''Ybž'k Ug'zØf'6cfi gg]U
A ÖbW'Yb['UXVUW'a Ö[`]W'Yf'k Y]gY'bYi Y'A Ö[`]W_X]hYb'Yf'ÖZbYhž
À\b']W'k]Y'bUW'XYa '5V[Ub['j cb'æbUg'<cZa Ubb"

Ni _i bZhgd`Ubi b[Yb'i bX'dYfgÖb`]W'Y
6]bXi b[Yb

D'YU'd`Ubhž'a]hgY]bYf': Ua]]Y'i bX'gY]bYa '6YfUhYf'ni 'X]g_i h]YfYbž

k c \]b'gY]b'K Y ['\]b'ZØ\ fYb'gc""GY]b'?']bX'hfÅ[h'XYb'B Ua Yb'9XYbž
]bgd]f]Yfhj cb'XYa'ZfØ\YfYb'@]`Y!Gd]Y`Yf'9XYb'< UnUfXžk Ug'gY]bY
 dYfgØb`]WXY'J YfVi bXYb\Y]h'a]h'XYa'?'i V'k Y]hYf'j YfXYi h]WKh"
 K Å\ fYbX'Yf'Yg'U`g' C dh]cb'g]Y\hž]b'XYf'B Å\Y'gY]bYf'< Y]a Uh'ni
 gd]Y`Yb'`bi f'XfY]5i hcghi bXYb'j cb'@]`Y`Yb hZYfbh'` []Vh'Yg'Ui W
 , VYf`Y[i b[Ybžk Y]hYf\]b']b'XYf'6i bXYg][U'ni `V`Y]VYb"

9]b'a Ø['\]WYf'K YWgY`k ØfXY'ZØf'D`YU'; Y\U`hgUVghf]WXY
 VYXYi hYbžk Ug'X]Y'9bhgWXY]Xi b[`ni gÅh`]W`_ca d`YI `a UWKh"
 6cfi gg]U'A ØbWXYb[`UXVUW`a i gg'g]W`Ui ZY]bYb'dchYbh]Y`Yb
 5V[Ub[`j cfVYfY]hYbžXYf'Å\b`]W`gW`a Yfn\UZh'gY]b`_ØbbhY`k]Y
 XYf'J Yf'i ghj cb'<cZa UbbžXYggYb'5V[Ub[`; `UXVUW`Y]b][Y
 A]`]cbYb`Y]bVfUW`hY""8]Y`HfU[k Y]hY`Y]bYf'gc`WXYb'9bhgWXY]Xi b[
 k]fX'g]WYf'Ui W`]b'XYb`_ca a YbXYb'K cWXYb'Zc`[YbfY]W`gY]bž
 gck c`\`ZØf'XYb'Gd]Y`Yf'U`g'Ui W`ZØf'XYb'J YfY]b"

8]Y'9bhk]W`i b[Yb'VY]'D`YU'V`Y]VYb'XU\Yf'gdUbbYbXž'i bX'X]Y
 : i » VU`k Y`h'k]fX'[YgdUbbh'Ui ZX]Y'9bhgWXY]Xi b[Yb`]b'XYb
 _ca a YbXYb'A cbUhYb'V`]W`Yb""C V`Yg`Y]bYb'5VgW]YXžY]bYb
 J YfV`Y]V`cXYf`Y]bY'J YfhfU[gj Yf'Åb[Yfi b[`[YVYb'k]fXž'\Åb[hj cb
 j]Y`Yb': U_hcfYb'UVž'b]W`h'ni `Yhnh'j cb'XYb'J Yf\UbX'i b[Yb'ØVYf
 X]Y'5i ggh]Y[g`_Ui gY`"

: Øf'k Y]hYfY' ðZcfa Uh]cbYb'ØVYf'X]Y'<]bhYf[fØbXY'j cb
 5i ggh]Y[g`_Ui gY`b`ja `: i » VU`ž`_ØbbYb'G]Y`X]Y'6Yf]W`hY'VY]fd!
 cb`]bY"XYžZi ggVU`hfUbgZYfg"W`ca `i bX`hc"XY`Y]bgY\Yb. **fd!**
cb`]bY"XYžZi ggVU`hfUbgZYfg"W`ca ž`hc"XY"

8YhU]`g	
J cfZU`	Gcbgh][Yg
C fh	A ØbWXYb[`UXVUW`ž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • fd!cb`]bY"XY • k k k "Zi ggVU`hfUbgZYfg"W`ca • k k k ""hc"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY