

5bbUVYf['Hf]i a d\]Yfh. 'GdÀhYf'G]Y[
Vf]b[h'HUVY`YbZØ\ fi b[']b 'XYf
GUW\ gYb_`UggY°

J Z6 '5bbUVYf['g]W\Yfh'a]h'Y]bYa 'gdÀhYb 'HfYZZYf'XYb'G]Y[
[Y[Yb 'H\U`Y]a 'i bX'ØVYfb]a a h'X]Y 'HUVY`YbZØ\ fi b[']b 'XYf
GUW\ gYb_`UggY"



5bbUVYf[!6i W\c`nž'GUW\ gYbž'8Yi hgW\`UbX'!'a '\Yi h[Yb
Gd]hnYbgd]Y`XYf': i »VU`!GUW\ gYb_`UggY`\Uh'XYf'J Z6 '5bbUVYf['\$-
gY]bYb'F]j U`Yb'H\U`Y]a 'a]h'%. \$`VYg]Y[h"8]YgYg'YbhgW\Y]XYbXY
Hcf'k i fXY`Yfgh]b'XYb`YhnhYb'A]bi hYb'XYf'DUfh]Y`Yfn]Y`h"8]Y
A UbbgW\UZh'Ui g'5bbUVYf['YfcVYfh'XUa]h'X]Y 'HUVY`YbZØ\ fi b[ž
X]Y'ni j cf'H\U`Y]a ']bbY\UhhY"A]h'bi f'bcW\ 'j]Yf'Gd]Y`hU[Yb'V]g
ni a 'GU]gcbYbXY']gh'XYf'J Z6 '5bbUVYf['bi b'XYf'; Y`U[hY']b'XYf
@[U"8]Y'A UbbgW\UZh'[]h'U`g`Y]»YghYf'?UbX]XUh'ZØf'X]Y
A Y]ghYfgW\UZh'i bX'XYb'5i Zgh]Y[']b'X]Y'GUW\ gYb`][U"

÷g[YgUa h'V`Y]VYb'bcW\`XfY]'k Y]hYfY`HYUa g']b'XYf'J Yf`cgi b['i a
XYb'H]hY`ž'k Ug'X]Y`_ca a YbXYb'Gd]Y`Y`Ài »Yfgh'gdUbbYbX
[YghU`hYh"@Ui h'XYb'bYi YghYb'÷Zcfa Uh]cbYb': fY]Y'DfYggY'g]bX
X]Y'5i g[Ub[gVYX]b[i b[Yb']XYU`ZØf'XYb'J Z6 '5bbUVYf[ž'XYf'g]W\

]b`X]YgYf'GU]gcb`ghUf`_dfÅgYbh]Yfh`\Uh"

9]bY`Ub[Y`J YfY]bg[YgWÅ]WÅ hY

8Yf`J YfY]b`Z0f`6U`gd]Y`Y`5bbUVYf[`-\$-`Y"J`ž`VYggYf`VY_Ubbh`U`g
J Z6`5bbUVYf[ž`k`i`fXY`%-`\$-`[Y[f0bXYh`i`bX`\Uh`Y]bY`VYk`Y[hY
; YgWÅ]WÅ hY`]a`XYi`hgWÅ Yb`:`i`» VU``"GY]bYb`G]m`\Uh`XYf`J YfY]b`]b
5bbUVYf[!6i`WÅ`c`nž`GUWÅ`gYb`ž`i`bX`gd]Y`h`]b`XYb`hfUX]h]cbY`Yb
J YfY]bgZUfVYb`6`Ui`i`bX`:`Y`V``5`_hi`Y``\Uh`XYf`J YfY]b`fi`bX`&\$\$
A]h[`]YXYf"8Yf`DfÅg]XYbh`XYg`J YfY]bg`]gh`K`]`mi6YW_Yfh`i`bX`X]Y
YfghY`:`i`» VU``a`UbbgWÅ UZh`k`]fX`j`cb`HfU]bYf`@Ufg`K`U`h`Yf`[Y`Y]hYh"

8Yf`J Z6`5bbUVYf[`\Uh]a`@Ui`ZY`XYf`>U`fY`j`]Y`Y`<0`Yb`i`bX`H]YZYb
Yf`YVh" ð`XYf`GU]gcb`&\$&&#&'`VY`Y[hY`X]Y`A`UbbgWÅ UZh`XYb`,`"
D`Um`]b`]\fYf`@[Už`\Uh`g]WÅ`YXcWÅ`gY]hXYa`ghYh][`j`YfVYggYfh`i`bX
]gh`bi`b`Y]bY`Yfbgh`UZhY`?`cb`_i`ffYbn`]b`XYf`GUWÅ`gYb`_UggY"8Yf`
J Z6`5bbUVYf[`\Uh]b`XYf`J Yf[Ub[Yb\Y]h]b`j`YfgWÅ]YXYbYb`@[Yb
[Ygd]Y`hž`XUfi`bhYf`6Yn]f_g`][U`i`bX`@UbXYg`_UggY`i`bX`\Uh`a`Y`fYfY
I`a`VYbYbbi`b[Yb`Xi`fWÅ`YVhž`VYj`cf`Yf`gWÅ`]Y»`]WÅ`%-`-`%i`bhYf`XYa
U_hi`Y``Yb`BUa`Yb`bYi`[Y[f0bXYh`k`i`fXY"

Gd]Y`VYhf]YV`]a`XYi`hgWÅ Yb`:`i`» VU``

8Yf`J Z6`5bbUVYf[`gd]Y`h]b`Y]bYa`gdUbbYbXYb`@[UgmgHYa`ž
k`Y`WÅ`Yg]a`XYi`hgWÅ Yb`:`i`» VU``YI`]gh]Yfh"8 Ug`GmgHYa`i`bhYfhY]`h
g]WÅ`]b`a`Y`fYfY`Gd]Y`_UggYbž`VY[]bbYbX`VY]`XYf`6i`bXYg`][Už`XYf
\0WÅ`ghYb`@[Už`V]g`\]bi`bhYf`ni`XYb`i`bhYfYb`5a`UhYi`f`][Yb" ð
8Yi`hgWÅ`UbX`[]Vh`Yg`j`]Y`gWÅ]WÅ h][Y`Ghfi`_hi`fYbž`X]Y`j`cb`XYb
Y`k`Y][Yb`@UbXYgj`YfVÅbXYb`cf[Ub]g]Yfh`k`YfXYb"8 Y
F Y[]cbU``[U`]gh`X]Y`j`]Yfh`\0WÅ`ghY`Gd]Y`_UggY`i`bX`X]Y`c`VYfghY
5a`UhYi`f`_UggYž`[YZc`[h]`cb`C`VYf`][Ybž`X]Y`X]Y`Z0bZhY`Gd]Y`_UggY
XUfghY``Yb"

ð`g[YgUa`h`\Uh`XUg`@[UgmgHYa`Y]bYb`9]bZi`gg`Ui`ZX]Y`9b`hk`]W`_i`b[
j`cb`J`YfY]bYb`k`]Y`XYa`J Z6`5bbUVYf[ž`XYf`ghYh][`Ub
K`YhhVYk`YfVgZÅ`][_Y]h[Yk`]bbh"9]bY`A`Y]ghYfgWÅ UZh]b`XYf
GUWÅ`gYb`_UggY`_0bbhY`XYb`5i`Zgh]Y[`]b`X]Y`Y]ghi`b[gghÅf`_YfY
GUWÅ`gYb`][U`Yfa`0[`]WÅ`Ybž`k`Ug`Z0f`XYb`J YfY]b`j`cb`Ybcfa`Yf

6YXYi hi b['k ÅfY"8]Y' < YfUi gZcfXYfi b[ž]b'X]YgYa ' _ca dYh]h]j Yb
 I a ZY`X`ni `VYghY\Ybž'a ch]j]Yfh`X]Y`Gd]Y`Yf'i bX`XUg'[YgUa hY
 HYUa ž]\f'6YghYg`ni '[YVYb : i » VU``!@[UgmghYa `]b
 8Yi hgW\`UbX"

8YhU]`g	
J c fZU``	Gcbgh][Yg
C fh	5bbUVYf[!6i W\c`nž'GUW\gYbž'8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "ZfY]YdfYggY"XY • XY"k]_]dYX]U"cf[• XY"a "k]_]dYX]U"cf[

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY