

7Å`]bY`8]cb. `? ca a h`X]Y`9G7!=_cbY ni fØW_`bUWx`6UgY`3

7Å`]bY`8]cb`_ÖbbhY`VY]a`9G7`&\$&) `]b`6UgY`Ui ZhfYhYbž`i a
]\fYb`G]Y[`]j`cb`%- , , `ni`ZY]Yfb"DfcVYb`Ui ZYb`VYfY]hg"



6UgY`ž`GwX`k`Y]n`!`Fi`bX`Y]bY`K`cW`Y`j`cf`XYa`:`]bU`Y`XYg
9i`fcj`]g]cb`Gcb[`7cbhYgh`&\$&) `]b`6UgY`ž`XYf`Ua``%+`"A`U]
ghUhhZ]bXYb`k`]fX`ž`k`]fX`ØVYf`Y]bYb`a`Ö[`]W`X`Yb`5i`Zhf]hhj`cb`7Å`]bY
8]cb`gdY`_i` `]Yfh`"8]Y`GwX`k`Y]nYf`NY]hi`b[`?`Ö`b`Y`f`GhUXh!5bnY][`Yf
VYf]W`h`Y`hž`X`Ugg`]a`c`Z]n]Y`Yb`Dfc[`fUa`a`XYg`:`]bU`UVYb`Xg`Y]b
nk`Y]a`]bØh][`Yf`Dfc[`fUa`a`di`b`_`h`a`]h`]\fYa`B`Ua`Yb`j`cf[`YgY`Yb`]gh"
8]cb`ž`X]Y`%- , , `XYb`9G7`ZØf`X]Y`GwX`k`Y]n`[`Yk`Ubbž`_ÖbbhY`gca`]h
U`g`<`ca`a`U[`Y`Ub`]`\fYb`Y[`Yb`XÄfYb`G]Y[`ni`f`G`ck`ni`fØW`_`Y`\fYb"

C`V`k`c`\\`XYf`5i`Zhf]hh`bc`W`b`]W`h`c`Z]n]Y`VYghÄh][`h`]ghž`ZUb`XYb
VYfY]hg`DfcVYb`]b`XYf`Gh`"Ä`_c`Vg`U`Y`]b`6UgY`ghUhh"
=bhYfYggUbhYfk`Y]gY`k`i`fXY`XUVY]Y]bY`GhY`j`YfhfYhYf]b`UbghY`Y
j`cb`8]cb`Y]b[`YgY`hnhž`k`Ug`X]Y`GdY`_i`Uh]cbYb`i`a` `]\fY`a`Ö[`]W`X`Y

6YhY][i b['UbZYi Yfb'_ÒbbhY"@Ui h'XYa 'DcfhU' 9i fcj c]l '\Àb[h
8]cbg'HY]'bU\ a Y'j cb']\fYa ' ; Ygi bX\Y]hgni ghUbX'UVž'XU'g]Y'Ua
gY'hYbYb'Gh]ZIDYfgcb!GmbXfca ''Y]XYh''8]Y'GÀb[Yf]b'nY][h'YXcW
Y]bY' [fi bXgÀhn']WXY'6YfY]hgWUZh'ni f'HY]'bU\ a Y"

8]c b g '\]ghc f]gWXY'6YXYi hi b['VY]a '9G7

8]cb'k i fXY'%- , , 'a]h'XYa 'ZfUbnÒg]gWXYb'H]hY'' BY'dUfhYn'dUg
gUbg'a c] 'VY]a '9i fcj]g]cb'Gcb['7cbhYgh]'b'8i V']b'ni a 'YfghYb
A U']bhYfbUh]cbU'VY_Ubbh''A]h'bi f'Y]bYa 'Di b_h]J cfgdfi b['gYhnhY
g]Y'g]WXY' [Y[Yb'XYb'Vf]h]gWXYb': Uj c f]hYb'GWçhh':]hn[YfU'X'Xi fWž
XYf'V]g'ni a ''YhnhYb'J ch]b[']b': Ø\fi b[''U['' ðg[YgUa hij YfZc'[hYb
* \$\$'A]''cbYb'Ni gWXYi Yf'XUg'9j Yb'h'XUa U'gž'k Ug'XYb': fUbX'Df]l
ni 'Y]bYa ' [YgY''gWUZh]WXYb'; fc» YfY][b]g'a UWXY''7Å']bY'8]cbž
a]h'bi f'&\$' ð\ fYb'XUa U'g'Y]bY'↑ b[Y'E i YVYWf]bž'hfUh'ZØf'X]Y
GWk Y]n'Ub'i bX'Xca]b]YfhY'X]Y'bUh]cbU'Y'5i ggWXY]Xi b["

⇒f'G]Y['a Uf_]YfhY'b]WXYh'bi f'XYb'nk Y]hYb'i bX'V]g'Ub[''YhnhYb'G]Y[
XYf'GWk Y]n'VY]a '9G7ž'gcbXYfb''Y[hY'Ui WXYb'; fi bXghY]b'ZØf
]\fY'YfghUi b']WXY'A i g]__Uff]YfY''8]cbg'5i Zhf]hh'VY]a '9G7'k i fXY
j cb']\fYb'j]Y'Yb': Ua]]Yba]h[']YXYfbž'X]Y'YVYbZU'g'a i g]_U'gW
VY[UVh'k UfYbž'ghUf_'i bhYfghØhnh''8Yf'Gcb[ž'_ca dcb]Yfhj cb'5h]''H
YfYZhi ú'i bX'a]hY]bYa 'HYI hij cb'BY''U'A Ufh]bYhh]ž'k i fXY'Y]b'<]h"

8 Yf'9]bZ'i gg'Ui Z']\fY'? Uff]YfY

8]cbg'hf]i a d\U'Yf'G]Y['VY]a '9G7'k Uf'XYf'YbhgWXY]XYbXY
A ca Ybž'XYf']\f']bhYfbUh]cbU'Y'5i Za Yf_gUa _Y]hij YfgWUZhY'' ð
XYb'Zc'[YbXYb' ð\ fYb'k i fXY'g]Y'ni f'Dcd!=_cbYž'X]Y'a]h'<]hg'k]Y
6YUi hmiUbX'h\Y'6YUgh ž' H\Y'Dck Yf'cZ'@cj Y 'i bX' A mi<YUfh'K]''
; c'Cb' 'k Y'hk Y]hY'6YfØ\ a h\Y]h'Yf'Ub[hY''8]YgY '@]YXYf
_UhUdi 'h]YfhYb'g]Y']b'X]Y'Gd]hnYb[fi ddYb'XYf'A i g]_VfUbWXYž
k cVY]'g]Y'ZØbZ'; fUa a mg[Yk Ubb'i bX'gWÀhni b[gk Y]gY'&\$\$
A]''cbYb'HcbhfÀ[Yf'j Yf_Ui Zh'\Uh"

K À\ fYbX']\fYg'5i Zhf]hhg'VY]'XYb'DfcVYb']b'6UgY''j YfÒZYbh]WXYhY
8]cb'Ui Z' ðghU[fUa 'U'hY'6]'XYf'j cb']\fYa '9G7!G]Y[ž'k Ug'j cb': Ub
U'g'k Y]hYfYg'NY]WXYb']\fYf'F ØW__Y\ f' [YXYi hYh'k]fX''5i WXYf

cZZ]n]Y`Y`9i fcj]g]cbg_UbU`]]Y»`g]W`cZZYbg]W`h]W`]bgd]f]YfYbž
]bXYa`Yf`a`Y\fXYi h][`Ui Z`8]cbg`<]h` ðg`5`7ca]b[`6UW`hc`A`Y
Bck` `Ubgd]Y`hY"

ðg[YgUa`h`V`Y]Vh`UVni`k`UfhYbž`c`V`XUg`Di`V`_]i`a``]b`6UgY`X]Y
ni`fØW`_Y\fYbXY`@Y[YbXY`XYf`A`i`g]_[YgW`]W`hY`Yf`YVYb`k`]fX"
7Å`]bY`8]cb`\Uh`XUg`DchYbn]U`ž`XUg`:]bU`Y`XYg`9i`fcj`]g]cb`Gcb[
7cbhYgh`&\$&) `i`bj`Yf[Ygg`]W`ni`a`UW`Yb"

8YhU]`g	
J`c`f`ZU``	Gcbgh][`Yg
C`f`h	6UgY`ž`G`W`k`Y]n
E`i`Y`Y`b	<ul style="list-style-type: none">• k k k "_ghU"XY• k k k "gfZ"WX• k k k "Yi fcj]g]cb"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"XY