

GWk Y]n'fcW_h'a]h'NcÇ'A Ç. '9G7!:]bU`Y`]b 6UgY`°

9fZU\ fYb`G]Y`U`Yg`ØVYf`XYb`9G7`&\$&)]b`6UgY`. 'NcÇ'A Ç
g]b[h' J cmU[Y`] Y[Yb'' + '@AbXYf`ZØf`X]Y`GWk Y]n"



6UgY`ž`GWk Y]n`!`5a`%) "A U] &\$&)]Z]bXYh`]b`6UgY`XYf`*`-`
9i`fcj`]g]cb`Gcb[`7cbhYgh`f9G7`ē`ghUhh" `ē`X]YgYa` `]U\`f`bY\`a`Yb''`+
@AbXYf`Ua` `K`YhVYk`YfV`hY]`ž`XUfi`bhYf`Ui`W`X]Y`GWk Y]n" `8]Y
9]X[`YbcggYb`k`YfXYb`j`cb`XYf`hU`Ybh]YfhYb`NcÇ`A`Ç`j`YfhfYhYb`ž`X]Y
]a`J`cf`U\`f`a`]h`\`fYa`G]Y[`X]Y`<`YfnYb`XYf`9G7!:`Ubg`YfcVYfhY`
NcÇ`A`Ç`ž`X]Y`VØf[`Yf`]W`NcÇ`5`]bU`?`fYgg`Yf`\`Y]»`hž`k`i`fXY`]b`6UgY`
[`YVcfYb`i`bX`YVh]b`:`fY]Vi`f[`"

⇒fY`A`i`g]__Uff]YfY`VY[`Ubb`ZfØ\.`A`]h`bi`f`nY\`b`]U\`fYb`gWk`f]YV`g]Y
]\`fY`YfghYb`Gcb[`g`i`bX`j`YfØZYbh]W`hY`&\$&\$`]\`f`8`YVØhU`Vi`a
A`C`A`C`?`C` "A`i`g]_U`]gW`VYk`Y[`h`ig]Y`g]W`]a`6`YfY]W`XYg`DcYg]Y!
Dcd`i`bX`g]b[`h`igck`c`\`Ui`Z`8`Yi`hgW`U`g`Ui`W`Ui`Z:`fUbnØg]gW`"⇒f
9G7!Gcb[`J`cmU[`Y`]gh`Y]bY`dYfgØb`]W`Y`5`b`hk`cfh`Ui`Z`A`c`V`V]b[

i bX`B Y[Uh]j]hÅhž]bgvYgcbXYfY`]b`gcn]U`Yb`A YX]Ybž i bX`k]fX`j cb
?`Uj]Yf`i bX`GhfY]WkcfWkYghYf`VY[`Y]hYh"

„ VYf` J cmU[Y `i bX`X]Y`@Y]ghi b[`j cb`NcÇ
A Ç

8Yf`Gcb[` J cmU[Y `ÀXhni`a Y`f`A]h[YZØ\`Y]b`i bX`k]fX`
j c`ghÅbX][`Ui Z: fUbnØg]gWk`dfÅgYbh]Yfh`NcÇ`A Ç`Yf`_`Àfhž`XUgg`XYf`
DfY!7\`cfi`g`XYg`GhØW_g` @Yg`ZYi`fg`gcbh`d`i`g`VY`Yg`ei`UbX`hi`Yg`
UffcgYg`f]`VYfgYhni`b[`i`6`i`a`Yb`g]bX`gWk`ØbYfž`k`Ybb`Xi`g]Y`
[]Y»`h`Ł`X]Y`h]YZfY`6chgWk`UZh`XYg`@]YXYg`j`YfXYi`h`Wk`hž`k`cb`UWk`
A`YbgWk`Yb`k`]Y`6`i`a`Yb`g]bX`i`bX`XUgg`F`YgdY`_`hni`Y`]bYf`VYggYfYb`
J`Yfg]cb`i`bgYfYf`gY`Vgh`ZØ`fYb`_`Ubb`"8`]Yg`]gh`XYf`YfghY`
ZfUbnØg]gWk`gd`fUWk][`Y`6Y]hfU[`XYf`GWk`k`Y]n`igY]h;`^`cb`g`HYUfg`
Hci`h`i`b]j`Yfg`]a`i`š`f`&\$&%"

NcÇ`A Ç`k`]fX`]\`fYb`Gcb[`]a`i`<`U`VZ]b`U`Y`Ua`i`%`" `A`U`]&\$&)` `Ui`»`Yf`
?`cb`_i`ffYbn`dfÅgYbh]YfYbž`XU`X]Y`GWk`k`Y]n`U`g;`Ugh[`YVYf]b`]a`
;`fUbX`i`:]bU`XYg`K`YhhVYk`YfVg`ghY`hž`XUg`Ua`i`%+`" `A`U`]&\$&)` `]b`XYf`
6Ug`Yf`Gh`i`š`_cVg`U`Y`Ui`g[`YhfU[`Yb`k`]fX`"8`]Y`GhUfhfY]\`YbZc`[`Y`XYg`
YfghYb`<`U`VZ]b`U`Yg`i`a`ZUggh`i`bhYf`UbXYfYa`i`@AbXYf`k`]Y`g`UbX`i`bX`
Dc`Yb"

9]bY`ghc`nY`9G7!;`YgWk`]Wk`hY

8]Y`GWk`k`Y]n`U`h`Y]bY`U`b[`Y`i`bX`k`YWk`gY`j`c`Y;`YgWk`]Wk`hY`VY]a`
9i`fcj`]g]cb`Gcb[`7`cbhYghž`X]Y`%-)` *`VY[`Ubb`"6]g`&\$&(` `U`h`X]Y`
GWk`k`Y]n`]bg[`YgUa`h`*,` `A`U`Ua`i`9G7`hY][`Ybca`a`Yb`i`bX`]b`XYb`
š`fYb`%-)` *`ž`%-`,` `i`bX`&\$&(` `XYb`YfghYb`D`Uhn`VY`Y[`h`i`fY`
`ØWk`ghY`Di`b`_`hnU`]`]a`i`:]bU`Y`YffY]Wk`hY`g]Y`&\$&(` `a`]h)` -`%`Di`b`_`hYbž`
k`Å`fYbX`g]Y`Ui`Wk`UWk`ha`U`XYb`Y`hnhYb`D`Uhn`Y]bbY`a`Yb`a`i`gghYž`
XUfi`bhYf`%-)` *(` `i`bX`%-)` *`+`a`]h`\$`Di`b`_`hYb"

Dfc[`bcgYb`XYf`K`YhhVØfcg`gY`Yb`X]Y`GWk`k`Y]n`a`Ø[`]Wk`Yfk`Y]gY`
b]Wk`h`i`bhYf`XYb`Hcd!:`Uj`cf]hYbž`XcWk`XUg`HYUa`i`U`h`g]Wk`Y]bYb`
D`Uhn`]a`i`Hcd!HYb!F`Ub_]b[`YfUfVY]hYh`"8`]Y`Ni`gWk`Ui`Yf`_`ØbbYb`
[`YgdUbbh`igY]bž`cV`NcÇ`A Ç`a`]h`J`cmU[`Y`Y]bY`bYi`Y`[`c`ffY]Wk`Y`

GY]hY`XYf`GWk Y]nYf`9G7!; YgWk]Wk hY`gWk fY]VYb`k]fX"

8Yf`9i fcj]g]cb`Gcb[`7cbhYgh`k]fX`]b`XYf`GWk Y]n`]j Y`Ui Z`XYb
GYbXYfb`GF: ž`F`HG`i bX`F`G`=ØVYfhfU[Yb`i bX`j Yfgdf]Wk hž`Y]b
gdY_hU_i `ÀfYg`9fY][b]g`ni`k YfXYb``8]Y`J`cfZfYi XY`Ui Z`X]Y
8UfV]Yh`i b[`j`cb`NcÇ`A`Ç`i bX`X]Y`nU`\`fY]Wk Yb`]bhYfbUh]cbU`Yb
6Y]hfÀ[Y`k`ÀWk gh"

: Øf`k Y]hYfY`=bZcfa Uh]cbYb`_]W_Yb`G]Y`V]hhY`Ui Z`X]Y`@]b_g.`
8Yk YnYhž`GF: ž`K]_]dYX]U"

8YhU]`g	
J`c`f`Z`U``	Gcbgh][Yg
C`f`h	6UgY`ž`GWk Y]n
E`i`Y``Yb	<ul style="list-style-type: none">• k k k "XYk YnYh"XY• k k k "gfZ"Wk• XY"a "k]_]dYX]U"cf[

6Ygi Wk Yb`G]Y`i bg`Ui Z.`b!U["XY