

K U`XghYfVYb`VYXfc\h Hf]b_k UggYfei U`]hÅh`]b`GWX i hn[YV]YhYb`°

8]Y`Ghi X]Y`XYf`I B ÷: fY]Vi f[`VY`Yi W hYh`Ua `&("\$("&\$&) `X]Y
F]g]_Yb`XYg`K U`XghYfVYbg`ZØf`X]Y`Hf]b_k UggYfei U`]hÅh`]b
8 Yi hgW`UbX"



: fY]Vi f[ž`8 Yi hgW`UbX`!` ð`8 Yi hgW`UbX`g]bX`K` Å`XYf`j` cb
nYbhfU`Yf`6YXYi hi b[`ZØf`X]Y`Hf]b_k UggYfei U`]hÅh`": Ugh(` ` `DfcnYbh
XYf`K UggYfgW`i hn[YV]YhY`g]bX`VYk U`XYhž`k Ug`g]Y`ni `YggYbn]Y`Yb
@YVYbgfÅi a Yb`ZØf`Y]bY`[Ygi bXY`K UggYfVYk]fhgW`UZh`i b[`a UW`h"
8]Y`; Ygi bX`Y]h`X]YgYf`K` Å`XYf`]gh`YbhgW`Y]X]YbXž`XU`ØVYf`* \$
DfcnYbh`XYg`Hf]b_k UggYfg`Y]Yfni `UbXY`Ui`g`; fi bXk UggYf`]b
GWX i hn[YV]YhYb`ghUa a hž`XUg`Xcfh`Ui Z`bUhØf`]W`Y`K` Y]gY`[YZ]`hYfh
k]fX`"8]YgY`GmghYa`Y`g]bX`YXcW`Xi fW`j`YfgW`]YXYbY`: U`hcYb
VYXfc`hž`]bgVYgcbXYfY`Xi fW`X]Y`: c`[Yb`XYg`K U`XghYfVYbg"

ð`XYb`Y`mhYb` ð\`fYb`[UV`Yg`U`Ufa`]YfYbXY`6Yf]W`hY`ØVYf`ghUf`_
UV[YghcFVYbY`6Ui a UfhYb`]b`K UggYfgW`i hn[YV]YhYb`"@Ui`h`i`b`]!
ZfY]Vi f["XY`g]bX`]bbYf\`U`V`j`cb`XfY]`ð\`fYb`bUW`XYf

8 ØffYdYf]cXY'&\$%, 'fi bX') 'DfcnYbh'XYf'VYk U'XYhYb': 'ÅWYb']b
GW i hn[YV]YhYb'UV[YghcfVYb":]W hYbk Å'XYf'k UfYb'VYgcbXYfg
VYhfcZYbž'k Ug'\fY'k]W h][Y'GW i hnZi b_h]cb'VYY]bhfÅW h][h"i'ð
; YV]YhYb'a]h'Y]bYa 'K U'Xj Yf'i ghj cb'ØVYf'&) 'DfcnYbh'gh]Y[Yb'X]Y
B]hfUh_cbnYbhfUh]cbYb'ja 'i; fi bXk UggYf'g][b]Z]_Ubh'Ub"

8]Y 'F c ``Y 'XYf'K Å'XYf'ZØf'X]Y'K UggYfei U`]hÅh

K Å'XYf'Zi b[]YfYb'b]W h'bi f'U'g'bUhØf`]W Y'K UggYfZ]hYfž'gcbXYfb
]\fY'6ØXYbž'fY]W 'Ub'D]`nYb'i bX'A]_fccf[Ub]ga Ybž'VYfY]hYb'XUg
K UggYf'Ui Z'WYa]gW Y'K Y]gY'Ui Z''Hf]b_k UggYf'Ui g'VYk U'XYhYb
; YV]YhYb'k]fX'cZh'c\`bY'_cghgd]Y][Y'F Y]b][i b[ga U» bU\`a Yb
[Ybi mhž'XU'_Y]bY'F ØW_ghÅbXY'j cb'8Øb[Ya]hY'b'cXYf
DZUbnybgW i hna]hY'b'ZYgh[YghY`h'k YfXYb''9]b'8f]hY`XYf
XYi hgW Yb'K Å'XYf'gh'U'g'K UggYfgW i hn[YV]Yh'Ui g[Yk]YgYb"
: c fghk]fhgW UZh!]b!XYi hgW `UbX"XY'VYf]W hYhž'XUgg'X]Y
B]hfUh_cbnYbhfUh]cbYb'ja 'i; fi bXk UggYf']b'VYk U'XYhYb'; YV]YhYb
b]YXf][Yf'g]bX'U'g']b'i bVYk U'XYhYb'@UbXgW UZhYb''A]gW k Å'XYf
a]h'Y]bYa '\c\Yb'5bhY]'Ub'@Ui VVÅi a Yb'hfU[Yb'VYgcbXYfg'ni f
DfcXi _h]cb'[Ygi bX\Y]hgZØfXYfbXYb'Hf]b_k UggYfg'VY]"

8]Y': Å\][_Y]h'XYf'K Å'XYfž'K UggYf'ni 'gdY]W Yfbž']gh
VYa Yf_Ybgk Yfh''9]b'<Y_hUf'K U'X'_Ubb'V]g'ni 'nk Y]A]`]cbYb'@]hYf
K UggYf'ni fØW_\U'hYb''8Yf'K U'XVcXYb']gh]b'XYf'@U[Yž'V]g'ni ') \$
@]hYf'B]YXYfgW`U[gk UggYf'dfc'E i UXfUha YhYf']b'XYf'cVYfYb
\i a i gfY]W Yb'GW]W h'ni 'gdY]W Yfb''8]YgY'bUhØf`]W Yb'DfcnYggY
g]bX'YbhgW Y]XYbXž'i a 'XYb'K UggYf\Ui g\U'h'ni 'fY[i `]YfYb'i bX
X]Y'5i gk]f_i b[Yb'j cb'8ØffY'i bX'GhUf_fY[Yb'UVni ZYXYfb"

GW i hna U» bU\`a Yb'`i bX

Ni _i bZhgdYfgdY_h]j Yb

8 Yf'6i bX'ZØf'l a k Y'h'i bX'BUhi fgW i hn'8Yi hgW `UbX'f6l B 8 Ł
ZcfXYfh'Y]bYb'VY\i hgUa Yb'l a [Ub['a]h'K Å'XYfb''ð'Y]bYa 'bYi Yb
K U'X[YgYhn'gc``Yb'Ø_c`c[]gW Y'A]bXYghghUbXUfXg']bhY[f]Yfh
k YfXYbž'i a 'XYb'9f\U'h'j cb'BUhi fgW i hn[YV]YhYb'i bX'X]Y
l a k UbX'i b[]j cb'BUXY'ZcfghYb']b'bUhi fbU\Y'@Ui Va]gW k Å'XYf

g]WXYfni ghY`Yb"5_hi Y``]gh'bi f`YXYf`Z0bZhY'6Ui a`[Ygi bXž'i bX
j]Y`Y`U`hY`6i WXYb`gck]Y`BUXY`Zc fghY`g]bX`UV[Yghc fVYb"

8Yf'; YgYhnYgYbhk i fZ`XYf`]a`Gca a Yf`&\$&(`]a`6i bXYghU[
j Yf\UbXY`h'k YfXYb`gc``ž`VYf0W_g]W`h][h'Ui W`K UggYfUgdY`hYž`X]Y
]a`V]g\Yf][Yb`6i bXYgk U`X[YgYhn`j cb`%- +) `b]W`h'Ui gfY]WXYbX
[Yk 0fX][h'k i fXYb""8Uni`[Y\0fh'Ui W`ž`XUgg`0VYf`(\$`DfcnYbh`XYf
K UggYfgW`i hn[YV]YhY`]a`K U`X``]Y[Yb`i bX`Y]bY`J YfVYggYfi b[`XYf
K UggYfgdY]WXYfZi b_h]cb`XYg`6cXYbg`YfZc fXYf`]W`]gh"@Ui h'
Vi bX"bYh]gh'Ui » YfXYa`X]Y`I bhYfgh0hni b[`Z0f
Df]j Uhk U`XVYg]hnYbXY`b0h][ž'i a`X]Y`k Yfhj c``Yb
2 _cgmghYa`Y]ghi b[Yb`XYf`K`À`XYf`Z0f`X]Y`5``[Ya`Y]b\Y]h'ni
g]WXYfb"

8]Y`i a`ZUggYbXY`9fZc fgW`i b[`i bX`XYf`YZZY`_h]j Y`GW`i hn`XYf
K`À`XYf`g]bX`i bYf`Àgg`]W`"8]Y`6YXYi hi b[`XYf`K`À`XYf`Z0f`X]Y
Hf]b_k UggYfei U`]h`h'i bX`XYb`[YgUa`hYb`K UggYf\Ui g\U`h'a`i gg`]b
Ni`_i bZh'Ub[Ya`YggYb`[Yk]W`hYh'k YfXYb"

8YhU]`g	
Cfh	: fY]Vi f[ž`8Yi hgW`UbX
Ei Y`Yb	<ul style="list-style-type: none">• i b]!ZfY]Vi f["XY• k k k "Zc fghk]fhgW`UZh!]b! XYi hgW`UbX"XY• k k k "Vi bX"bYh

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY