

6UX]gWXY`K`Y]b_Öb][]b`B`f`"``+'` `[Y_f`Ö`b`h`

6UX]gWXY`K`Y]b_Öb][]b`&\$&'`#&\$&(`[Y_Øfh`đ`]U`B`c```Ui`g`
6i`[[]b[Yb`]a` `A`Uf_[fÄZYf`UbX`k`i`fXY`ni`f`+'` "6UX]gWXYb`
K`Y]b_Öb][]b`&\$&'`#&\$&(`[Y_Øfh``;`Ya`Y]bgUa` `a`]h`XYb`
K`Y]bdf]bnYgg]bbYb`?`Uh\Uf]bU`6fi`XYf`Ui`g`<`Ug`UW`
fC`fhYbUi`_fY]gŁi`bX`5`]gU`<`Ö```Ui`g`6Ø`\`f@UbX_fY]g`F`UghUhhŁ`
k`]fX`g]Y`]b`XYb`_ca`a`YbXYb`đ\`fYb`U`g`6chgW`UZhYf]b`ZØf`
XYb`VUX]gWXYb`K`Y]b`Ui`ZhfYhYb``8]Y`Zf]gW`[`Yk`Ä`\`hYb`
K`Y]b\c\Y]hYb`_cbbhYb`X]Y`đ`fmia`]h]\`fYa` `:`UW`k`]ggYb`i`bX`
\`fYa` `gci`j`YfÄbYb`5i`ZhfYhYb`ØVYfnYi`[`Yb`i`bX`k`YfXYb`gca`]h`
X]Y`VYgcbXYfY`6YXYi`hi`b[`XYg`K`Y]bVUi`g`ZØf`6UXYb`!
K`ØfhY`a`VYf[`fYdfÄgYbh]YfYb``8]Y`K`U`\`ni`f`+'` "6UX]gWXYb`
K`Y]b_Öb][]b`ZUbX`]a` `ZYgh]WXYb`FU\`a`Yb`]a` `?`cbnYfh\Ui`g`]b`
:`fY]Vi`f[`]a` `6fY]g[`Ui` `ghUhh``8]Y`bYi`Yb`K`Y]b\c\Y]hYb`
k`i`fXYb`XUVY]`ZØf`]\`fY`J`YfX]YbghY`i`a` `XYb`VUX]gWXYb`
/`Ua`d^Y``]d/`

6UX]gWXY`K`Y]b_Öb][]b`&\$&'`#&\$&(`[Y_Øfh`

đ`]U`B`c```Ui`g`6i`[[]b[Yb`]a` `A`Uf_[fÄZYf`UbX`k`i`fXY`ni`f`+'` "
6UX]gWXYb`K`Y]b_Öb][]b`&\$&'`#&\$&(`[Y_Øfh``;`Ya`Y]bgUa` `a`]h`XYb`
K`Y]bdf]bnYgg]bbYb`?`Uh\Uf]bU`6fi`XYf`Ui`g`<`Ug`UW`fC`fhYbUi`_fY]gŁ`
i`bX`5`]gU`<`Ö```Ui`g`6Ø`\`f@UbX_fY]g`F`UghUhhŁ`k`]fX`g]Y`]b`XYb`
_ca`a`YbXYb`đ\`fYb`U`g`6chgW`UZhYf]b`ZØf`XYb`VUX]gWXYb`K`Y]b`
Ui`ZhfYhYb``8]Y`Zf]gW`[`Yk`Ä`\`hYb`K`Y]b\c\Y]hYb`_cbbhYb`X]Y`đ`fm`
a`]h]\`fYa` `:`UW`k`]ggYb`i`bX`]\`fYa` `gci`j`YfÄbYb`5i`ZhfYhYb`
ØVYfnYi`[`Yb`i`bX`k`YfXYb`gca`]h`X]Y`VYgcbXYfY`6YXYi`hi`b[`XYg`
K`Y]bVUi`g`ZØf`6UXYb`!K`ØfhY`a`VYf[`fYdfÄgYbh]YfYb``

8]Y`K`U`\`ni`f`+'` "6UX]gWXYb`K`Y]b_Öb][]b`ZUbX`]a` `ZYgh]WXYb`
FU\`a`Yb`]a` `?`cbnYfh\Ui`g`]b`:`fY]Vi`f[`]a` `6fY]g[`Ui` `ghUhh``8]Y`bYi`Yb`
K`Y]b\c\Y]hYb`k`i`fXYb`XUVY]`ZØf`]\`fY`J`YfX]YbghY`i`a` `XYb`
VUX]gWXYb`K`Y]bVUi` `[`YY\`fh`i`bX`Yf\]Y`hYb`j`ca` `A`]b]ghYf`ZØf`

9fbÀ\fi b[ž'@ÀbX`]WYb`FUi a`i bX`J YfvfUi WYfgW`i hnž`DYhYf
<Ui _ž`Yfn`]WY` ; `ØW_k ØbgWY" ; `Y]W`nY]h][`VYXUb`hY`Yf`g]W`VY]
XYb`gWY]XYbXYb`K Y]b\c\Y]hYb`ZØf`]\fYb`Yb[U[]YfhYb`9]bgUhn
ni a`K c\`Y`XYg`VUX]gWYb`K Y]bVUi g"

8Yf`K Y]bVUi`]gh`ZØf`6UXYb!K ØfhY`a VYf[`j cb`[fc»Yf`6YXYi hi b["
9f`]gh`Yb[`a`]h`XYf`HfUX]h]cbž`XYf`?i`hi`f`UbXgW`UZh`i bX`XYb
A YbgWYb`ja`@UbX`j Yfv`i bXYb"5`g`6Yk U\fyf`XYf`Y]bn][Ufh][Yb
@UbXgW`UZh`U`g`9fk Yfvgei Y`Y`i bX`U`g`h`c`i`f]gh]gWY`5`h`f`U`_h]cb
gd]Y`h`XYf`K Y]bVUi`Y]bY`nYbhfU`Y`F`c`Y"8Yb`bcW`g]Y\`h]g]W`X]Y
6fUbWY`a`]h`nU\`fY]WYb`<YfUi gZcfXYfi b[Yb`_cbZfcbh]Yfh"8Yf
[YgY`gW`UZh]WY`Ghfi`_hi`fk`UbXY`U`h`X`Uni`[YZØ\fhž`XUgg]a`a`Yf
a`Y\`_`Y]bY`K Y]bVUi VYhf]YVY`ja`BYVYbYfk Yfv`Ui Z[YVYb
a`ØggYbž`k`À\fybX`[fØ»YfY`6Yhf]YVY`ØVYf`nY\`b`<Y`_hUf`F`YVZ`ÀWY
ni bY\`a`Yb"Ni`XYa`U`VYb`9i`hfYa`k`Y`h`Y`fY`fY][b]ggY`k`]Y`<U[Y`ž
Gd`ÀhZfcgh`gck`]Y`_]a`Uk`UbXY`VYX]b[hY`5i`gk`]f`_i`b[Yb`k`]Y
Gca`a`Y`fh`c`W`_Yb\`Y]hi`bX`Ub\`U`hYbXY`B]YXYfgW`À[Y`]b`XYb
`Y`h`hYb`š\`fYb`X]Y`VYhf]YVgk`]fhgW`UZh]WY`G]hi`Uh]cb`XYf
K Y]bVUi VYhf]YVY`ghUf`_`VY]bZi`ggh"

I a`Ui Z`X]YgY`<YfUi gZcfXYfi b[Yb`Ui Za`Yf`_gUa`ni`a`UWYb`i`bX
X]Y`6YXYi hi b[`XYg`K Y]bVUi g`Ui`g`6UXYb!K ØfhY`a VYf[
\Yfj`cfni`YVYbž`\UVYb`X]Y`bYi`[Yk`À\`hYb`K Y]b\c\Y]hYb`Y]bY
k`]W`h][Y`5i`Z[UVY"BYVYb`\fYf`H`h][`_Y]h`U`g`6`c`hgW`UZhYf]bbYb`ZØf
XYb`VUX]gWYb`K Y]b`gc`Yb`g]Y`X]Y` ; YgY`gW`UZh`gYbg]V`]g]YfYb
i`bX`ZØf`X]Y`G]hi`Uh]cb`XYf`6fUbWY`i`bX`\fYf`6Yhf]YVY
gYbg]V`]g]YfYb"N]Y`]gh`Ygž`Y]bY`VYk`i`gghY`9b`hgW`Y]Xi`b[`ZØf`XYb
K Y]b`Ui`g`XYf`F`Y[]cb`i`bX`Ui`g`6UXYb!K ØfhY`a VYf[`ni`ZØf`XYfb"

A]h`š`]U`B`c`ž`?U`h`Uf]bU`6fi`XYf`i`bX`5`]gU`<Ø`\`U`h`6UXYb!
K ØfhY`a VYf[`k`ØfX][Y`F`Y`d`f`À`g`Y`b`h`U`b]bbYb`ZØf`XYb`VUX]gWYb
K Y]b`[YZ`bXYb"G]Y`k`YfXYb`]b`XYb`_ca`a`YbXYb`š\`fYb`a`]h`]fYa
: UW`k`]ggYbž`\fYa`7`Ufa`Y`i`bX`]fYf`DYfgØb`]W`_Y]h`XYb
VUX]gWYb`K Y]bVUi`i`bX`X]Y`VUX]gWY`K Y]b`_i`hi`f`]b`XYf
² ZYb`h]W`_Y]h`j`Y`fh`f`Y`h`Yb"8]Y`K`U`\`ni`f`6UX]gWYb`K Y]b`_Øb][]b`]gh
gca`]h`b]W`h`bi`f`Y]bY`5i`gnY]W`bi`b[`ZØf`X]Y` ; Yk`]bbYf]bbYbž
gcbXYfb`Ui`W`_Y]b`_UfYg`G][bU`ZØf`XYb`GhY`Y`b`k`Y`fh`XYg
VUX]gWYb`K Y]bg]b`XYf`F`Y[]cb`i`bX`XUfØVYf`\]bUi`g"

8YhU]g

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY