⇒a Ua c[`i `k Y\fh'g]WΛ .: YghbU\ a Y`Ògh
A UggYbdfc hYghY `]b`XYf`HØf\_Y]`Ui g°

9_fYa `⇒a Ua c[ `i ž'6Øf[Yfa Y]ghYf'j cb`⇒ghUbVi `ž'k Y\fh'g]WΛ
[Y[Yb`J cfk ØfZY`XYf`HYffcfi bhYfghØhni b[ `bUWΛ`gY]bYf
: YghbU\ a Y""DfchYghY`YbhnØbXYb`g]WΛ "

⇒ghUbVi `ž`HØf_Y]!`9\_fYa `⇒a Ua c[`i ž'XYf`6Øf[Yfa Y]ghYf'j cb
⇒ghUbVi `i bX`ZØ\ fYbXYf`C ddcg]h]cbgdc`h]_Yf`]b`XYf`HØf_Y]ž'g]Y\h
g]WΛ`Yfbgh\UZhYb`J cfk ØfZYb`XYf`HYffcfi bhYfghØhni b[`Y[YbØVYf"
8]YgY`J cfk ØfZYž`X]Y`g]WΛ`Ui Z`a i ha U»`]WΛY`J YfV]bXi b[ Yb`ni f
j YfVchYbYb`5fVY]hYfdUfhY]`?i fX]ghUbg`fD??`È`VYn]Y\Ybž`VYnY]WΛbYh
Yf`U`g`i ba cfU`]gWΛ`i bX`i bVY[fØbXYh`"⇒a Ua c[ `i `Ài »YfhYž`XUgg
XUg`J cf[ Y\Yb`[Y[Yb`]b`XUfUi ZUVn]Y`hž`gck c\`gY]b`dYfgØb`]WΛYg
5bgY\Yb`U`g`Ui WΛ`XUg`]bhYfbUh]cbU`Y`5bgY\Yb`XYf`HØf\_Y]`ni
gWΛ`ÅX][ Yb""8Yf`C ddcg]h]cbgZØ\ fYf`k ]fX`Ui WΛ`j cb
?cffi dh]cbgj cfk ØfZYb`VYhfcZZYbž`X]Y`k`À\ fYbX`gY]bYf`6YzfU[i b[
Xi fWΛ`X]Y`GhUUhgUbk U`hgWΛ`UZh`h\Ya`Uh]g]Yfh`k YfXYb`gc`hYb""5a
GUa ghU[`k Uf`⇒a Ua c[`i `ZØf`ZØbZ`Ghi bXYb`j cb`XYf`Dc`nY]`j Yf\`Øfh
k cfXYbž`VYj cf`Yf`ni`Y]bYa`; Yf]WΛ`h]b`⇒ghUbVi `][YVfUWΛ`h`k i fXYž
k c`Yf`YfbYi`h`VYzfU[`h`k i fXY""Hfch`n`XYf`: YghbU\ a Y`V`Y]Vh`Yf`Y]b
k]WΛ`h][ Yg`dc`]h]gWΛ`Yg`; Yg]WΛ`hž`]bgVYgc bXYfY`]b`5bVYhfUWΛ`h`gY]bYf
a`Ò[`]WΛ`Yb`?UbX]XUhi`f`ZØf`X]Y`Df`Åg]XYb`hgWΛ`UZh`gk U\`Yb`]a` `X\ f
&\$&, ž`VY]`XYbYb`l`a`ZfU[ Yb`nY][Ybž`XUgg`Yf`XYb`Ua`h]YfYbXYb
Df`Åg]XYb`hYb`F`YW`d`HUm]d`9fXc[ Ub`gWΛ`U[ Yb`_Øb`hYž`VYf]WΛ`hYh`
K`Y`h"

8]Y`: YghbU\ a Y`j cb`⇒a Ua c[ `i `Uhi]b`XYf`HØf\_Y]`UbXYgk`Y]hY
DfchYghY`Ui`g[Y`Ògh"J`YfgWΛ`]YXYbY`6Yf]WΛ`hY`gd`fYWΛ`Yb`j cb
a`Y\`fYfYb`<i`bXYfhhUi`gYbX`8Ya`cbghfUb`hYbž`X]Y`g]WΛ`]b`⇒ghUbVi`
i`bX`UbXYfYb`Gh`ÅX`hYb`k`jY`5b`\_UfU`i`bX`⇒a`]f`j`YfgUa`a`Y`hYb`ž`i`a
[Y[Yb`X]Y`J`cfk`ØfZY`ni`d`fchYgh]YfYb""8]Y`F`Ydi`V`]Ub]gWΛ`Y

J c`\_gdUfhY]`f7 < DēYf_`ĀfhžXUgg`Yhk U` \$\$\$\$`A YbgWXYb`Ub`XYb
DfchYghYb`hY]`bU\ a Ybž`Ui W`k Ybb`i bUV\Āb[ ][ Y`6YghĀh][i b[Yb
X]YgYf`NU\`Ui gghY\Yb`"8]Y`Dc`nY]`fYU[]YfhY`a ]h`hY]`g`Vfi hU`Yb
A U» bU\ a Ybž`XUfi bhYf`XYf`9]bgUhn`j cb`HfĀbYb[Ugž
K UggYfk YfZYfb`i bX`; i a a][YgW\cggYbž`k Ug`ni `nU\`fY]WXYb
J Yf`Yhni b[ Yb`Z0\fhY`"i bhYf`XYb`J Yf\UZhYhYb`k UfYb`Ui W
A]hUfVY]hYf`j cb`æ Ua c[`i`i bX`A ]h[ `]YXYf`XYf`7 < D`"æbg[YgUa h
a Y`XYhY`XUg`æbYba ]b]ghYf]i a `a]bXYghYbg` ( ` : YghbU\ a Yb
`UbXYgk Y]h`8 Yf`DfĀg]XYbh`VYnY]W\ bYhY`X]Y`DfchYghY`U`g
GhfU» YbhYffc`f`i bX`k UfbhY`j cf`k Y]hYfYb`UbgĀgg][Yb
8Ya cbghfUh]cbYbž`k ]Y`8K`VYf]WXYhYhY"

Dc`]h]gWXY`æ d`\_]Uh]cbYb`i bX`k Y]hYfYf
K]XYfghUbX

8]Y`dc`]h]gWXYb`æ d`_]Uh]cbYb`XYf` : YghbU\ a Y`_0bbhYb
k Y]hfY]WXYbX`gY]b`"K Ā\fYbX`ja`"æ`UbX`Y]b`8Ya cbghfUh]cbgj YfVch
Z0f`a Y\ fYfY`GhĀXhY`j Yf\Āb[ h`k i fXYž`gY\Yb`j]Y`Y`]b`XYb
J cfk 0fZYb`[ Y[ Yb`æ Ua c[`i`Y]bYb`dc`]h]gWXYb`J Yf]g] W`ž`X]Y
C ddcg]h]cb`ni`i bhYfXf0W`Yb`"æbYba]b]ghYf`i bX`X]Y
GhUUhgUbK U`hgW\UZh`\UVYb`Ub[ Y`_0bX][hž`k Y]hYfY`9fa]hni b[Yb
[Y[Yb`X]Y`7 < D`]a`Ni gUa a Yb\Ub[`a ]h`a i ha U»`]WXYf
6YghYW\i b[`UVni`Y\ bYbž`k Ug`X]Y`GdUbbi b[ Yb`]bbYf\U`V`XYf
dc`]h]gWXYb`@UbXgW\UZh`k Y]hYf`Yf\0`h`"8]Y`7 < D`\Uh`Z0f`XYb`*"
5df`]Y]bYb`DUfhY]hU[`Ub[ Y`_0bX][hž`i a`] \fY`GhfUhY[ ]Y`Z0f`X]Y
VYj c fghY\YbXYb`K U\`Yb`ni`VYgdYfWXYbž`XUg`j cb`NY]h
Xc_i a Ybh]Yfhik]fX"

8]Y`G]hi Uh]cb`_0bbhY`g]WXY`]b`XYb`_ca a YbXYb`HU[ Yb`k Y]hYf
ni gd]hnYbž`XU`k Y]hYfY`DfchYghY`ni`Yfk UfhYb`g]bX`"5b\Āb[ Yf`j cb
æ Ua c[`i`ZcfXYfb`Y]bY`J cfj Yf`Y[ i b[ `XYf`DfĀg]XYbhgW\UZh`gk U\`ž
X]Y`nk Y]`š\ fY`YbhZYfbh`]gh`"J ]Y`Y`n]Y\Yb`X]Y`5bg]WXYh`]b`6YhfUW\hž
XUgg`æ Ua c[ `i`b]WXYh`bi`f`Z0f`X]Y`7 < D`ž`gcbXYfb`Z0f`Y]bY`VfY]hYfY
C ddcg]h]cbgVYk Y[i b[`ghY\hž`X]Y`k Ā\fYbX`gY]bYg`5a hg`U`g
60f[Yfa Y]ghYf`Ub`6YXYi hi b[`[ Yk cbbYb`\Uh"

8YhU]`g	
J c fZU``	HYffcf]ga i gž?cffi dh]cb
C fh	=ghUbVi `ž'HØf_Y]
J Yf`YhnhY	&
: YghbU\ a Yb	' ('
E i Y``Yb	<ul style="list-style-type: none"> • k k k "k Y`h"XY • k k k "Xk "Wċa • k k k "nY]h"XY

6Ygi W\ Yb `G]Y `i bg `Ui Z. `b!U["XY