78I !G]Y['VY]'K U\`&\$&) .'; fi dd'_f]h]g]Yfh
A Yfn/ , \$' - /'5Z8!8]ghUbn]Yfi b[°

6i bXYghU[gk U\`&\$&) .78I 'g]Y[ hž'V`Y]Vh`YXcW`i bhYf
9fk Ufhi b[Yb"A Yfn'gW`Y» h'5Z8!?'ccdYfUh]cb`Ui gž; fi dd
_f]h]g]Yfh'8]ghUbn]Yfi b["

A ØbW`Ybž'8Yi hgW`UbX`!`8]Y`6i bXYghU[ gk U\`&\$&) `]gh
YbhgW`YXYb"8]Y`I b]cb`\_cbbhY`g]W`U`g`G]Y[ Yf`VY`U`i dhYbž`YXcW`
Z]Y`XUg`9f[YVb]g`a ]h`&, ž`'DfcnYbh`b]YXf][Yf`Ui g`U`g
dfc[bcgh]n]Yfh"8]Y`5`hYfbUh]j Y`ZØf`8Yi hgW`UbX`f5Z8Ł`Zc`[hY`Ui Z
XYa`nk Y]hYb`D`Uhnž`gck c`Vi bXYgk Y]h`U`g`Ui W`]b`6UXYb!
K ØfhYa VYf[ž'a]h`Y]bYa`Gh]a`a YbUbhY]`j cb`&\$ž`'DfcnYbh"8]YgY
NU\`Yb`fYZY`\_h]YfYb`X]Y`U`[Ya`Y]bY`I bni Z]YXYb`Y]h`XYf`K`Å`Yf
a]h`XYf`5a`dY`!FY[ ]Yfi b[žX]Y`g]W`]b`XYb`YmhYb`A`cbUhYb`]b
j YfgW`YXYbYb`?f]gYb`k ]XYf[ Ygd]Y[ Y`h`U`h"

: f]YXf]W`A Yfnž`XYf`J`cfg]mYbXY`XYf`78I ž`U`h`Y]bY
Ni gUa`a YbUfVY]h`cXYf`?cU`]h]cb`a ]h`XYf`5Z8`_`Uf`Ui`g[ YgW`cggYb"
8]YgY`8]ghUbn]Yfi b[ `k]fX`j cb`K`c`Z[Ub[`; fi ddž`Y]bYa`VY`_UbbhYb
I bhYfbY`a`Yf`i bX`78I`!K`Å`Yfž`_f]h]g]W`VYhfUW`hYh"; fi dd`U`h`Y
g]W`]a`J`cfZY`X`XYf`K`U\`ZØf`A`Yfn`i bX`X]Y`78I`U`i`g[YgdfcW`Ybž
[`Ui`Vh`YXcW`ž`XUgg`XYggYb`5V`Y`bi b[ `[Y[YbØVYf`XYf`5Z8`ni
Y]bYa`b]YXf][ YfYb`K`U\`Yf[YVb]g`ZØf`X]Y`I b]cb`[YZØ`fh`U`h"9f
ghY`hY`ZYghž`XUgg`]b`Y]bYf`8Ya`c`_fUh]Y`U`Y`DUfhY]Yb`; Y`Øf`Z]bXYb
gc`hYb`i bX`Yfk`UfhYhž`XUgg`A`Yfn`]b`XYf`@U[Y`]ghž`X]Y`I b]cb`ni
`Ø`YfYb`DfcnYbh`NU\`Yb`ni`ZØ`fYbž`k`Ybb`; Ygd`Å`W`Y`a ]h`UbXYfYb
DUfhY]Yb`ghUhh]bXYb"

K U\`Yf[ YVb]ggY`i bX`DUfhY]Ub`U`mgYb

8]Y`GD8`U`h`a]h`Y]bYa`h`]ghc`f]gW`Yb`H]Y`ZghUbX`j`cb`bi`f`%`ž`(`

DfcnYbhUV[YgWb]hhYbžk UgY]bYa FØW[Ub[j cb - ž Di b_hYb
Ybhgd]W h"8]Yg]ghXUg'gW`YW hYghY'9f[ YVb]g]b`XYf; YgW]W hY
XYf'DUfhY]"5i W`X]Y; fØbYb`j Yf`cYfYbžYfn]Y`hYb`ja`j Yf[`Y]W`ni f
`YhnhYb`K U\`&\$%&Yhk U`&DfcnYbh`k Yb][ Yf`i bX`\_Ua Yb`Ui Z`%ž*
DfcnYbh"8]Y: 8D`Z]Y`a`]h`bi f`(`ž`DfcnYbh`i bhYf`X]Y`)!DfcnYbh!
<ØfXY`i bX`k]fX`X]Y`b`ÀW`ghY`@Y[ ]g`Uhi fdYf]cXY`b]W`h`a
DUf`Ua Ybh`j YfhfYhYb`gY]b"

8]Y`K U\`_Ua`dU[ bY`XYf`GD8`k Uf`Xi fW`]bhYfbY`?cbZ]\_hY`i bX
ÖZYbh]W`Y`F`ØW`gW`À[ Yž`i bhYf`UbXYfYa`]b`A U[XYVi f[ž
5gW`UZZYbVi f[ `i bX`A`ØbW`Ybž`ghUf`\_`VY`UghYh`"6YgcbXYfg]b`6Yni [
Ui Z`A`][fUh]cbgZfU[Yb`\_cbbhY`X]Y`GD8`b]W`h`ØVYfnYi [Ybž`k Ug`g]W`
bY[Uh]j`Ui Z`X]Y`Ni gh]a`a`i b[ `ZØf`?Ub`n`Yf`C`UZ`GW`c`n`Ui gk]f`_hY"
Bi f`&\$`DfcnYbh`XYf`K`À`Yf`VYhfUW`hYhYb`]b`U`g`Z`À`][Yb`i: Ø`fYf"

æa` ; Y[ YbgUhn`XUni`nY][ hY`X]Y`@b`_Y`Y]bY`dcg]hj`Y`9bhk]W`_i b[
i bX`\_cbbhY`]fYb`Gh]a`a`YbUbhY`]i`a`i`ž`Di b_hY`Ui Z, ž`DfcnYbh
ghY][Yfbž`k Ug`i bhYf`UbXYfYa`Ui Z`X]Y`8]g`\_i gg]cbYb`i`a
Ni k UbXYfi b[`ni fØW`ni ZØ`fYb`]gh"

5i gV`]W`_]b`X]Y`Ni`\_i`b`Zh

K`c`Z] Ub[`; fi dd`V`]W`_h`cdh]a`]gh]gW`\_Ui Z`XUg`K U\`Yf[YVb]g`XYf
l b]cbž`nY][ h`g]W`\_Y`XcW`\_Yb`h`Ài`gW`h`ØVYf`XUg; YgUa`hYf[YVb]g
i bX`X]Y`j YfZ`Y`i b[`gY]bYg`Y][YbYb`9fk Ufhi b[ g`c]f]ncb]hg`j`cb`i`\$
DfcnYbh`cXYf`a`Y`f`ZØf`X]Y`78l`"9f`U`h`k`À`fYbX`XYf
FY[ ]Yfi b[gnY]hj`cb`5b[Y`U`A`Yf`_Y`b]W`h`a`Y`f`ZØf`X]Y`78l
[Yk`À`h`i`bX`k`UfhYh`bi`b`Ui Z`X]Y`F`ØW`\_Y`f`A`Yfn`ž`i`a`X]YgYf
k]YXYf`Y]bY`Gh]a`a`Y`ni`i`[ YVYb`"A`Yfn`ž`XYf`]b`XYb`Y`hnhYb`_j`fYb
k]YXYf`U`_hj`\_]b`XYf`Dc`]h]_`h`Àh][`]ghž`k]fX`j`cb`j]Y`Yb`U`g`a`Ø[`]W`Yf
ni`\_ØbZh][ Yf`6i bXYg`\_Ub`n`Yf`Ub[YgY`Yb"

5i Z`Y]bYb`6`]W`_nY][h`g]W`_ž`XUgg`X]Y`l`bni`Zf]YXYb`Y]h`a`]h`XYf
XYfnY]h][Yb`F`Y[ ]Yfi b[`i bX`X]Y`VY`UbXY`bXYb`H`Y`a`Yb`]a
K U\`\_Ua`d`Z`k]Y`X]Y`K`]fhgW`U`Zhgd`c`]h]\_`i bX`X]Y`Ni k UbXYfi b[ž
YbhgW`Y]XYbXY: U`_hc`fYb`ZØf`X]Y`K U\`YbhgW`Y]Xi b[`XYf`6Øf[Yf
k UfYb`"8]Y`5Z8`\_cbbhY`]fYb`Gh]a`a`YbUbhY`]j`cf`U`Y`a`Xi fW`X]Y
l bhYfghØmi b[`]fYf`Dc]h]cbYb`ni`f`Ni k UbXYfi b[ `ghY][Yfbž

k Å\fybX`X]Y`I b]cb`j cb`XYf`U``[Ya Y]bYb`I bni Zf]YXYb\Y]h
dfcZ]h]YfhY"

8]Y`6i bXYghU[gk U\``&\$&) `ghY\hgca ]h`b]W\hibi f`ZØf`Y]bYb
dc`]h]gW\Yb`K UbXY`ž`gcbXYfb`Ui W\`ZØf`Y]bY`_`UfY`6chgW\UZh`XYf
K Å\`Yfž`X]Y`g]W\`]b`XYb`_ca a YbXYb`đ\fyb`Ui ZX]Y`Dc`]h]_`XYf
bYi Yb`6i bXYgfY[ ]Yfi b[ `Ui gk]f`Yb`k]fX"A Y\fi`ðZcfa Uh]cbYb
Z]bXYb`G]Y`Ui Z`hn"XY`i bX`8Yi hgW\`UbXZi b_"

8YhU]`g	
J c fZU``	K U\`Yb
C fh	A ØbW\Ybž`8Yi hgW\`UbX
E i Y``Yb	• k k k "hn"XY • k k k "XYi hgW\`UbXZi b_"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY