

GhfU» YbgUb]Yfi b[]b': U`_YbghY]b.
6Øf[Yfa Y]ghYf]b'[]Vh'[fØbYg'@]W\h°

5a`%, "\$*"&\$&) `VYgW\`cgg`XYf`A Uf_h[Ya Y]bXYfUh`j cb`7\Ua
X]Y`GUb]Yfi b[`XYZY`_hyf`GhfU» Yb`]b': U`_YbghY]b"
6Øf[Yfa Y]ghYf]b`<Y]_Y': f]Yg`_ØbX][hy`_cb_fYhY`D`ÀbY`Ub"



: U`_YbghY]bž`8Yi hgW\`UbX`!`5a` `j Yf[Ub[YbYb`8cbbYfghU[
hU[hY`XYf`A Uf_h[Ya Y]bXYfUh`]b': U`_YbghY]b`]a` fUh\Ui`gi`bX
gYmhY`g]W\`]bhYbg]j`a`]h`XYf`U`_hi`Y`Yb`GhfU» YbgUb]Yfi b[
Ui`gY]bUbXYf`6Øf[Yfa Y]ghYf]b`<Y]_Y': f]Yg`VY[fØ» hY`5bXfYUg
9XYf`j`ca` `b[Yb]Yi`fVØfc`9XYfž`XYf`Y]bYb` , VYfV`]W`_ØVYf`X]Y
Df]cf]g]Yfi b[gghfUhy`[]Y`ZØf`XYZY`_hy`GhfU» Yb`dfÀgYbh]YfhY`"8]YgYg
?c`bnYdh`\Uh`ini`a` `N]Y`ž`XYb`Ni`ghUbX`XYf`GhfU» Yb`]a` `C`fh
bUW\`U`h][`ni` `j`YfVYggYfb`i`bX`X]Y`J`Yf`_Y`f`gg]W\`Yf`Y`h`ini` `Yf`\`Ø`Yb`"
**A`]hhY`V`UmYf]gW\`Y`VYf]W\`hY`h`j`cb`XYb`[`Yd`UbhYb`
GUb]Yfi b[ga`U»`bU\`a`Yb`ZØf`&\$&)`ž`X]Y`j`]Yf`HY]`VYfY]W\`Y`i`a`ZUggYb
gc`Yb`ž`k`cVY`]]bgVYgcbXYfY`XYf`K`UgYbk`Y[`a`]h`gY]bYf`ghUf`_
gUb]Yfi b[gVYXØfZh][Yb':`ÀW\`Y`j`cb`" `*`\$`E`i`UXfUha`YhYfb`]a` `:`c`_i`g
ghY`h`"**

K]Y`k]W h[`Y]bY`]b hU`hY` ð ZfUghfi `hi f`ZØf`X]Y`@VYbgei U`]hÅh]b
`YXYf` ; Ya Y]bXY`]ghž`nY][`hig]W`b]W`h`bi`f`]b` : U`_YbghY]b`" `a
F U\`a Yb`Y]bYf`Ghi X]Y`XYg`8Yi hgW`Yb` ð gh]hi hg`ZØf`i fVUb]gh]_
fB]Z` Ł`k]fX`Ui Z[YnY][`hž`XUgg`Yhk U`Y]b`8f]hY`XYf`GhfU» Yb`]b
XYi hgW`Yb`?ca`a`i`bYb`U`g` [`i`h`VYk`YfhY`h`k`YfXYbž`k`À`fYbX`Y]b
k Y]hYfYg`8f]hY`Yf`YV`W`Y`A`Àb[Y`Ui`Zk`Y]gh`6YgcbXYfg
VYgcf[`b]gYffY[YbX`]ghž`XUgg`ZUgh`) \$i`XYf`GhfU» YbVfØW`Yb`]b
Y]bYa`_f]h]gW`Yb`Ni`ghUbX`g]bX`"8]Y` ; Ya Y]bXYb`ghY`Yb`U`gc`j`cf
XYf`<YfUi`gZcfXYfi`b[ž`b]W`h`bi`f`VYghY`YbXY`J`Yf`_Y`fgb`YhY`ni
Yf`U`hYbž`gcbXYfb`Ui`W`b`Yi`Y`bUW`U`h][`Y`@Øgi`b[Yb`ni
Ybhk]W`Y`bž`i`a`X]Y`?`ja`Un]Y`Y`ni`YffY]W`Yb`"8]Zi`_YVh`Yfj`cfž
XUgg`XYf`a`chcf]g]YfhY` ð X]j]Xi`U`j`Yf`_Y`f`Yf`YV`W`ni`f
HfY]V`Ui`g[UgYa`]gg]cb`VY]hfÅ[`hi`bX`XYf` ð j`Ygh]h]cbgVYXUfZ`]b`X]Y
 ð ZfUghfi `hi f`V]g`&\$`\$`VY]`Yhk U` +&`A`j`]UfXYb`9i`fc`j`Y[Yb`k`]fX`"

ð j`Ygh]h]cbgVYXUfZ`i`bX` : ØfXYfi`b[`XYf J`Yf`_Y`fgk`YbXY

9]b`nYbhfU`Yg`5b`]Y[Yb`XYf`U`_hi`Y`Yb`A`U» bU`a`Yb`]gh`X]Y`[Ø`h][`Y
J`Yf`_Y`fgk`YbXYž`X]Y`?`ca`a`i`bYb`]W`h`bi`f`a`]h
9f`U`hi`b[ga`U» bUa`Ybž`gcbXYfb`Ui`W`a`]h`Y]bYa`_`UfYb`6`]W`Ui`Z
X]Y`Ni`_i`bZhi`bhYfghØhnYb`gc`"8]Y` ð j`Ygh]h]cbYb`ZØf`X]Y
GhfU» Ybj`Yf`_Y`fg]bZfUghfi`_hi`f`g]bX`a`]h`Yhk`U`&`,`A`j`]UfXYb`9i`fc
XYf`[fØ» hY`DcghYbž`[YZc`[hij`cb`XYf`²`DBJ!` ð ZfUghfi`_hi`f`a`]h`Yhk`U
*(`A`j`]UfXYb`9i`fc`"8]YgY`c`Yb`Gi`a`a`Yb`nY][`Ybž`k`]Y`gY`f`Ui`Z
_ca`a`i`bU`Yf`9VYbY`<UbX`i`b[gVYXUfZ`VYghY`h`"; fi`bXg`Å`h`]W`[]`h
Ygž`X]Y`_]a`Uh]gW`Yb`<YfUi`gZcfXYfi`b[Yb`]b`XYb`Gh`Å`hYb`ni
VYk`À`h][`Yb`"8U`Yf`g]bX`Ui`W`X]Y`[Yd`UbhYb`A`U» bU`a`Yb`]b
 : U`_YbghY]b`HY`]Y]bYg`i`a`ZUggYbXYfYb`5bgUhnYgž`XYf`Ui`Z
bUW`U`h][`Y`A`cV`]h`h`g`Y`h`h`"

8 Ug` ð [Yb]Yi`fVØfc`9XYfž`XUg`]b` : U`_YbghY]b`h`h][`_]ghž`k`]fX`Y]bYb
k`YgYb`h]W`Yb`6Y]hfU[`Y]ghYbž`i`a`X]Y`[Yd`UbhYb`GUb]Yfi`b[Yb
YZZ]n]Yb`h`ni`[YghU`hYb`"8]Y`5b`U`mgY`XYg`GhfU» YbVYghUbXg`gcf[`h
XUZØfž`XUgg`Ub`XYb`f]W`h][`Yb`GhY`Yb`]bj`Ygh]Yfh`k`]fX`"9g`k`]fX
XUfUi`Z`[YUW`hYhž`XUgg`X]Y`ni`_ØbZ][`Yb`A`U» bU`a`Yb`U`Y
6Øf[Yf]bbYb`i`bX`6Øf[Yf`]b` : U`_YbghY]b`YffY]W`Yb`i`bX`Yk`Y`]g
6YXUfZY`i`bX`A`Ø[`]W`_Y]hYb`VYfØW`g]W`h][`Yb`"K`Y]hYfY`8YhU`]g`ni

XYb`Dfc`Y_hYb`i bX`ni f`J cf[Y\Ybgk Y]gY`_Ubb`a Ub`Ui ZXYf`
K YVgY]hY`j cb`9XYf`bUW`YgYb`"

: U`_YbghY]b`j YfZc`[h`XUa]h`b]W`h`bi f`Y]bYb`gUbZ`hYb`K Y[`ni f`
J YfVYggYfi b[`XYf`J Yf_Y\fg]bZfUghfi _hi f`ž`gcbXYfb`Yb`hk]W_Y`h`
Ui W`Y]bY`j cfUi ggW`Ui YbXY`GhfUH`Y[]Y`ZØf`_ca`a YbXY`
; YbYfUh]cbYb`"A]h`Y]bYa`i [i hYb`<`ÀbXW`Yb`VY]`XYf`I`a`gYhni b[
X]YgYf`Dfc`Y_hY`k]fX`X]Y`; Ya`Y]bXY`b]W`h`bi f`g]W`YfYf`ž`gcbXYfb`
Ui W`Y`YVYbgk YfhYf`ZØf`U`Y`"

8YhU]`g	
C fh	: U`_YbghY]b`ž`8Yi`hgW`U`bX
E i Y`Yb	<ul style="list-style-type: none">• k k k "a]hhY`VUmYf]gW`Y`XY•]VYXYf`W`a• X]Zi`XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U[`XY