

; fUZg'=[Y`fYhhYf]b`_Àa dZh'[Y[Yb
F Ui gk i fZ' `K Ug'dUgg]Yfh'a]h`XYb`H]YfYb 3

6YUhf]WV`HY[h`_Àa dZhi a`=[Y``]b`; fUZ]b[ž`k À\fybX`X]Y`GhUXh
a]h`FÀi a i b[`Xfc\h"6Øf[YfgWUZh`ZØf`K]`Xh]YfgW i hn
[YZfU[h`



; fUZ]b[ž`8 Yi hgW\`UbX`!`9]bY`k U\fy`<YfnYbgUb[Y`Y[Yb\Y]h
_ÒbbhY`gW`bY``ni a`[fc»Yb`l b\Y]`ZØf`6YUhf]WV`HY[h`k YfXYb``8]Y
*`!`À\f][Yž`X]Y`gY]h`ZØbZ`U\fyb`j`Yf`YhnhY`=[Y``]a
; Ya`Y]bgWUZhg[UfhYb`]fYg`A`Y\fZUa`]`Yb\Ui`gYg`]b`; fUZ]b[
j`Yfgcf[hž`g]Y`h`g]W\`a`]h`Y]bYa` `Xfc\YbXYb`F`Ui`gk`i`fZ`_cbZfcbh]Yfh`
@Ui`h`A`Yf`_i`f`ZcfXYfh`X]Y`GhUXh`; fUZ]b[`U`g`J`Yfa`]YhYf]bž`X]Y
`]YVYj`c``Y]b[Yf]W`hYhYb`=[Y`!6Ui`hYb`ni` `Yb`hZYfbYb``8]Y`B`UW`V`Ufb
\UVYb`g]W`ØVYf`; Yfi`W`i`bX`<m[]YbY`VYgW`k`Yfhž`k`Ug
6Øf[Yfa`Y]ghYf`7\`f]gh]Ub`6Ui`Yf`ni` `a`Ugg]j`Yb`A`U`»`bU`a`Yb
j`YfUb`UgghY`"

⇒]\fYa`_`Y]bYa`=[Y`dUfUX]Yg`\Uh`X]Y``Y]XYbgWUZh`]W`Y
H]YfgW`ØhnYf]b`l`bhYfgW`ØdZYž`K`UggYfghY``Yb`i`bX`:`i`hhYfd`ÀhnY`

[YgWUZZYbži a`XYb`Ufa Yb`H]YfYb`Y]bYb`g]WYfYb`Cfhni`V]YhYb`
8Yf`6Øf[Yfa Y]ghYf`nY][hY`J Yfgh`ÅbXb]g`ZØf`]\fY`6Ya Ø\i b[Ybž
ghY`hY`YXcW`_`Ufž`XUgg`X]Y`DZY[Y`XYf`K]`Xh]YfY`Y]bY
j YfhfU[gk]Xf][Y`Bi hni b[`XYg`; fi bXghØW_g`XUfghY`Y`"HY[hYf\]Y`h
Y]bY`5Va U\bi b[`i bX`X]Y`GhUXh`Xfc`h`a]h`Y]bYf`Zf]gh`c`gYb
?ØbX][i b[žgc`hY`g]Y`X]Y` : ØhYfi b[`i bX`DZY[Y`XYf`≠ Y`b]W`h
i a [Y\YbX`Y]bghY`Yb`"

8Yf`≠ Y`]a`i`fVUbYb`FUi`a

8]Y`DfcV`Ya Uh]_`]gh`b]W`h`bi`f`gdYn]Z]gW`ZØf` ; fUZ]b["`K]`Xh]YfYž`X]Y
i fgdfØb[`]W`]b`ÅbX`]W`Yb` ; YV]YhYb`VY\Y]a UhYh`g]bXž`gi W`Yb
ni bY\`a YbX`Ni Zi W`h]b`i bgYfYb`Gh`ÅXhYb`"8Yf`≠ Y`ž`Y]b`Gma`Vc`
ZØf`X]Y`5fhYbj]Y`ZU`h]b`XYf`?i`hi`f`UbXgW`UZhž`\Uh]b`XYb
j Yf[Ub[YbYb`≠\fYb`]b`ZFY]Yf`K]`XVU\`b`]a`a`Yf`a`Y\`f`Ub`NU\`
j Yf`c`fYb`"8]Yg`nY][h`g]W`Ui`W`]b`XYf`9fbYbbi b[`XYg`≠ Y`g`ni`a
H]Yf`XYg`≠\fYg`&\$&(`]b`8Yi`hgW`UbXž`k]Y`6Yf`]bgW]YbW`k`YY`_
VYf]W`hYh`"

⇒a`FU\`a`Yb`XYf`i`bU`9i`fcdU`@YWhi`fY`k]fX`X]Y`H\`Ya`Uh]_`K]`Xh]YfY
XYf` ; fc» ghUXh`VY`Yi`W`hYhž`VY]`XYf`A`Ø[`]W`_Y]hYb`i`bX
<YfUi`gZc`fXYfi b[Yb`XYg`BUhi`fgW`i`hnyg`]b`i`fVUbYb`F`Åi`a`Yb`Ui`Z
XYa`DfØZghUbX`ghY\`Yb`"8]Y`8]g`_i`gg]cb`i`a`XYb`9f\`U`h`XYf`≠ Y`
i`bX`UbXYfYf`K]`Xh]YfY`nY][hž`k]Y`k]W`h][`Yg`]ghž`@Øgi b[Yb`ni
Z]bXYbž`i`a`XYb`nU\`fY]W`Yb`6YgW`k`YfXYb`j`cb`5bk`c\`bYfb
Ybh[Y[Ybni`k]f`_Ybž`c\`bY`XUVY]`X]Y`H]YfY`]a`Gh]W`ni`UggYb`"

9b[U[Ya`Ybh`ZØf`XYb`K]`Xh]YfgW`i`hn

8]Y`@U[Y`j`cb`6YUhf]W`HY[h]gh`Ya`V`Ya`Uh]gW`ZØf`Y]bYb`[fØ» YfYb
HfYbXž`XYf`XYb`K]`Xh]YfgW`i`hn]b`8Yi`hgW`UbX`VYhf]Zž`
Cf[Ub]gUh]cbYb`k]Y`K]`Xh]YfgW`i`hn`8Yi`hgW`UbX`gYhnYb`g]W`
U`_h]j`ZØf`XYb`9f\`U`h`j`cb`K]`Xh]YfYb`i`bX`XYfYb`@VYb`gf`Åi`a`Yb`Y]b`
G]Y`a`UW`Yb`Ui`Z`XYb`VYXYb`_]W`Yb`J`Yf`i`gh`j`cb`BUhi`ff`Åi`a`Yb`i`bX
XYb`F`ØW`_Ub[`XYf`6]cX]j`Yfg]h`Åi`Ui`Za`Yf`_gUa`i`bX`XUgg`Yg
a]XYfY`5bg`ÅhY`U`g`X]Y`≠[X`ni`f`@Øgi b[`j`cb`?`cbZ]_hYb`a`]h
K]`Xh]YfYb`[]Vh`"

8 cfh]gh'a Ub'g]W'XYf'<YfUi gZcfXYfi b[Yb'i a 'XYb'i fVUbYb
 K]'Xh]YfgW'i hn'VYk i gghi bX'XUg'N]Y'']gh'Ygž'X]Y'ÒZYbh]W'Y
 A Y]bi b['ni 'gYbg]V']g]YfYb"'À\]'W'k YfXYb'i bnÀ\'] [Y'j Yf'YhnhY
 cXYf'j Yfk U]ghY'H]YfYž'XUfi bhYf': ØW'gYž'A UfXYfž'F Y\Y'i bX'YVYb
 Ui W'=[Y'ž[YfYhYh'i bX'Ui Z'X]Y'5i gk]'XYfi b['j cfVYfY]hYh"

6YUhf]W'HY[h'V'Y]Vh'i bhYfXYggYb']b'XYf'<cZZbi b[ž'XUgg']\f
 9b[U[Ya Ybh'b]W'h'bi f'ZØf'X]Y'=[Y'ž'gcbXYfb'Ui W'ZØf']\fY
 K c\bi b['ZØf'Y]bY'dcg]h]j Y'K YbXY'gcf[h"' =W'\UVY'5b[gh'i a
 a Y]bY'K c\bi b[ž'XU'gc[Uf'hfÅW'h][Y'K Y]VW'Yb'i bhYf'XYb'=[Y'b
 g]bX ž'[]Vh'g]Y'ni 'VYXYb_Yb"'6Øf[Yfa Y]ghYf'6Ui Yf'\Uh
 j cf[YgW'U[Ybž']\fY': i hYfd'ÅhnY'Ui Z'Y]b'Ub[fYbnYbXYg
 ; fi bXghØW'_ni 'j Yf'Y[Yb"'8cW'cV'XUg'Y]bY'Ui gfY]W'YbXY'@Øgi b[
 ZØf'XUg'8]Ya a U'XYf'=[Y'i bX']\fYf'F YhYf]b'XUfghY'hž'V'Y]Vh
 UVni k UfhYb"

8YhU]`g	
C fh	; fUZ]b[ž'8Yi hgW'U'UbX
E i Y''Yb	<ul style="list-style-type: none"> • k k k "a Yf_i f"XY • VYf`]bgW]YbW'k YY_"Wč a • k k k "k]'Xh]YfgW'i hn! XYi hgW'U'UbX"XY

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["XY