

9l dcfh! < Y`X. '9fX]b[' [`Àbnh'a]h ghY][YbXYb '5i g`UbXgi a gÀhnYb °

9fX]b[g'9l dcfhk]fhgW UZh'nY][h'&\$&('dcg]hj Yb`HfYbX'a]h
' &ž&i '9l dcfhei chY/I bhYfbY\ a Yb'gc`Yb
<UbXY`g\Ya a b]ggY`UVVUi Yb"



9fX]b[ž'8Yi hgW `UbX`!`a `@UbX_fY]g'9fX]b[`V`Y]Vh`XUg
9l dcfh[YgW ÀZh`Y]bY`nYbhfU`Y`GhØhnY`XYf`\Y]a]gWYb`K]fhgW UZh"
8]Y`U_hi Y`Y`9l dcfhei chY`XYf`Xcfh`UbgÀgg][Yb`⊖Xi ghf]YVYhf]YVY
a]h`ØVYf`&\$`A]hUfVY]hYfb`VYhfi [`]a `⊖\f`&\$&(`VYUW`h]W`Y`' &ž&
DfcnYbž`k Ug`Y]bYa `5bgh]Y[`i a `%ž) `DfcnYb`hdi b_hY`]a `J Yf[`Y]W
ni `&\$&' `Ybhgd]W`h"⊖g[YgUa h`Yfn]Y`hYb`))
⊖Xi ghf]Yi bhYfbY\ a Yb`]a `@UbX_fY]g`5i g`UbXgi a gÀhnY`j cb`fi bX
' ' - `A]`]cbYb`9i fcž`k]Y`**YX!**`]j **Y`XY`VYf]W`hYh"**

8cW`k]Y`g]Y\`h`Yg`]bg[YgUa h`ZØf`XYb`VUmYf]gWYb`A Uf_h`Ui g3`a
: fY]ghUUh`VY`]YZ]g]W`X]Y`9l dcfhei chY`&\$&(`gc[Uf`Ui Z) , `DfcnYbž`
a]h`5i g`UbXgi a gÀhnYb`j cb`&+(ž(`A]`]UfXYb`9i fc" `8Ua]h`\Uh`g]W
X]Y`Gi a a Y`nk Uf`j Yff]b[Yfh` `Y]b`F ØW`_ [Ub[`i a `fi bX`* `DfcnYb`h

[Y [YbØVYf'&\$&' ž'U`g'g]Y'VY]'&- ' 'A]''UfXYb'9i fc''U[' 'XYbbcW
V`Y]Vh'6UmYfb'Y]bY'9I dcfhbUh]cb''8]Y'k]W h][ghYb'A Āf_hY'ZØf'X]Y
VUmYf]gW Yb'DfcXi _hY'g]bX'X]Y'I G5ž'7\]bUž'² ghYffY]W ž'žU`]Yb
i bX': fUb_fY]W ''6YgcbXYfg']bg'5i [Y'ZÀ`h'X]Y'ni bY\`a YbX'\`Ö\YfY
A Uf_hXca]bUbn'XYf'9I !@ĀbXYfž'X]Y'a]h'Yhk U') &'DfcnYbh'X]Y
[fÖ» hY'N]Y'fY[]cb'XUfghY''Ybž'[YZc`[hij cb'5g]Yb'a]h'fi bX'&\$
DfcnYbh'XYf'9I dcfhY"

8]Y' < YfUi gZcfXYfi b [Yb' i bX' 7 \ UbWb

8]Y'5i gZ' \f'bUW'XYb'I G5'b]a a h'a]h%' 'DfcnYbh'Y]bYb'gc`]XYb
D'Um'Y]bž'k Ā\fYbX'X]Y'9I dcfhY' bUW' 7 \]bU'a]h'Y]bYa 'F ØW_[Ub[
j cb'%'\$'DfcnYbh'Ui Z'_bUdd'+ 'DfcnYbh'k Yb][Yf'ghUf'_bUW [YZfU[h
k YfXYb''9I dcfhgW'U[Yf'g]bX'XUVY]j cf'U''Ya ': U\fnYi [Yž
A UgW]bYb' i bX'Y`Y_hfchYW b]gW Y'9fnYi [b]ggY''= ?!
<Ui dh[YgW ĀZhgZØ\Yf' A UbZfYX'; Ö» ''\YVh'X]Y'ja a YbgY
6YXYi hi b ['XYg'9I dcfh[YgW ĀZhg [YfUXY']b' ? f]gYbnY]hYb'\Yfj cf
i bX'ZcfXYfh'X]Y'6YgY]h][i b ['j cb' < UbXY`g\Ya a b]ggYb']a '9I !
6]bbYba Uf_h"

8cW'XUg'5i g`UbXg[YgW ĀZi'V]f[h'Ui W' < YfUi gZcfXYfi b [Yb.
GhÖfUbZÀ`][Y '@]YZf_YhhYbž' < UbXY`g_cbZ]_hYž [Ycdc`]h]gW Y
GdUbbi b [Yb' i bX'XYf'ni bY\`a YbXY' ? cb_i ffYbnXfi W_`a UW Yb'Yg
VUmYf]gW Yb' i bhYfbY\`a Yb' b]W h''Y]W h''9]bY' i a ZfU[Y'XYf
Dfc [bcg'5; '\Uh'&\$&' 'X]j YfgY' bYi Y'5VgUha Āf_hY' i bhYfgi W hž
]bgVYgcbXYfY']b'5g]Yb' i bX'@hY]bUa Yf]_Už' i a '9bh'Ughi b ['i bX
8]j Yfg]Z]n]Yfi b ['ZØf'X]Y' i bhYfbY\`a Yb'ni 'Yfa Ö[']W Yb''8]YgY
Ghi X]Y'_Ua ' &\$&('ni 'bYi Yb'9f [YVb]ggYbž'X]Y']bhYfYggUbhY
žZcfa Uh]cbYb'ØVYf'dchYbn]Y''Y' bYi Y' A Āf_hY' VYfY]hghY''Yb"

I bhYfghØhni b [Yb' ZØf' _`Y]bY' i bhYfbY\`a Yb

I a ' [YfUXY'_`Y]bYb' i bX'a]hY`ghĀbX]gW Yb' i bhYfbY\`a Yb'X]Y
9fgW`Y]Y» i b ['bYi Yf'5i g`UbXga Āf_hY'ni 'Yf'Y]W hYfbž' []Vh'Yg'XUg
5i » Ybk]fhgW UZhgdcfhU'6UmYfb''@Ui h'V] _`"XY'k]fX'X]YgYg'DcfhU'
U'g'; Ya Y]bgW UZhgb]h]Uh]j Y'XYf'VUmYf]gW Yb' = ? g' i bX
< UbXk Yf_g_Ua a Yfb'VYhf]YVYb''9g'V]YhYh'@UbXVYf]W hYž
7\YW_]ghYb'gck]Y'žZcfa Uh]cbYb'ØVYf'J YfUbghU'hi b [Yb' i bX

: ÒfXYfa Ò[`]W_X]hYb`ja `5i »Yb\UbXY`Ub" `8i fW`X]YgY`5b[YVchY
gc`Yb`l bhYfbY\`a Yb`VY`XYf`8]j Yfg]Z]n]Yfi b[`i bhYfghØhnh`k YfXYbž
XUa `]h`g]Y`Y]b`[i hYg`<`ÀbXW`Yb`ZØf`bYi`Y`?i bXYb`Yb`hk]W_Y`b
_`ÒbbYb"

9]b`k`Y]hYfYf`]bhYfYggUbhYf`GW`f]hh`]b`X]YgYa`6YfY]W`]gh`XYf
6UmYf]gW`Y`9l dcfhdFY]g`&\$&) "`l bhYfbY\`a Yb`a`]h`V]g`ni`%\$\$
A]hUfVY]hYfb`\UVYb`V]g`'`%`'ž` `]`NY]hž`g]W`XUZØf`ni`VYk`YfVYb`"N]Y`
XYg`DfY]gYg`]gh`Ygž`_Y]bYfY`l bhYfbY\`a Yb`a`]h`YfZc`[fY]W`Yb
; YgW`]W`hYb`ja`]bhYfbUh]cbU`Yb`; YgW`ÀZh`Ui`gni`nY]W`bYb`i`bX
XYfYb`@Y]ghi`b[Yb`g]W`hVUF`ni`a`UW`Ybž`k`jY`j`Vk`!VUmYfb`"XY
ZYghghY`h"

5i`W`k`Ybb`X]Y`NU`\`Yb`ja`9l dcfh[YgW`k`Ub`_h`\UVYbž`V`Y]Vh
ZYghni` \U`hYb.`8]Y`VUmYf]gW`Yb`l bhYfbY\`a Yb`nY][Yb`Y]bYb
ghUf`_Yb`K`]`Yb`ni`f`hYfbUh]cbU`]g]Yfi`b[`i`bX`X]Y`6YfY]hgW`UZhž
g]W`XYb`<`YfUi`gZcfXYfi`b[Yb`XYg`A`Uf`_hYg`ni`ghY`Yb`"9g`[`]hž`X]Y
7\UbW`b`ni`bi`hnYbž`i`a`Ui`W`]b`Ni`_i`bZh`\cW`]a`?i`fg`ni
V`Y]VYb`"8]Y`l bhYfghØhni`b[`Xi`fW`ghUUh]W`Y`i`bX`k`]fhgW`UZh]W`Y
h`gh]hi`h]cbYb`]gh`XUVY]`Y]b`k`]W`h][Yf`GW`f]hh`Ui`ZXYa`K`Y`[`ni
bYi`Yb`9fZc`[Yb"

8YhU]`g	
C`fh	9fX]b[ž`8Yi`hgW`\UbX
E`i`Y`Y`b	<ul style="list-style-type: none"> • k k k "YX!`j`Y"XY • k k k "j`Vk`!VUmYfb"XY • k k k "V]\`_"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`b!U["XY