

: 7`6UmYfb. `9VYf`g`J YfgdfYWX Yb`Ub
A i g]U`U`bUWX `gWX k YfYf`J Yf`Yhni b[°

A Ul `9VYf`gdf]WX h`ØVYf`A i g]U`Ug`gWX k YfY`J Yf`Yhni b[`]a
7`i V!K A !J]YfhY`Z]bU`Y`i bX`X]Y`a Ò[`]WX`Y`C dYfUh]cb`]b
8Yi hgWX`UbX"



6UmYfbž`8Yi hgWX`UbX`!`8]Y`U`hi Y`Yb`B UWX f]WX hYb`fi bX`i a`XYb
: 7`6UmYfb`A ØbWX Yb`g]bX`[YdfÄ[hj cb`VYgcf[b]gYffY[YbXYb
9bhk]W`i b[Yb`"Gdcfhj c fghUbX`A Ul `9VYf`Äi » YfhY`g]WX`ni f
YfbghYb`J Yf`Yhni b[`j cb`>Ja U`A i g]U`Už`X]Y`g]WX`]a`J]YfhY`Z]bU`Y
XYf`7`i V!K A`[Y[Yb`DUf]g`GU]bh!; Yfa U]b`YfY][bYhY`"A i g]U`U`Yf`]hh
Y]b`[YVfcWX YbYg`K UXYbVY]b`gck]Y`6ÄbXYff]ggY`Ua
Gdfi b[[Y`Yb`ž`X]Y`gY]bY`F ØW`_Y`f`Ui Z`XYb`D`Uhn`ghUf`_]b`: fU[Y
ghY`Yb`"9fghY`6Yf]WX hY`XYi hYb`XUfUi Z`\]bž`XUgg`Yf
a Ò[`]WX Yfk Y]gY`j]Yf`V]g`ZØbZ`A cbUhY`Ui gZU`Yb`_ØbbhYž`XcWX
X]YgY`9]bgWX`Ähni b[`V`Y]Vhj c f`Y]bYf`VYj c fghY`YbXYb`C dYfUh]cb
i bg]WX Yf`"9VYf`VYhcbhY`X]Y`Bchk YbX][`_Y]h`XYf`9]b[f]ZZž
]XYU`Yfk Y]gY`]b`8Yi hgWX`UbXž`k Ä`fYbX`X]Y`A UbbgWX`UZh`bUWX`XYa
Hi fb]Yf!5i gj cb`5h`UbhU`]bg`6Ug]gWUa d`bUWX`C f`UbXc`Zc[`"]9]b

F ØW_Zi [`bUW`8Yi hgW`UbX`ghY`h`YVYbZU`g`Ubž`a Ò[`]WYfk Y]gY
a]hXYa `j Yf`YhnhYb`Gd]Y`Yf`Ub`6cfXž`YXcW` [UV`Yg`V]g\Yf`_Y]bY
cZ]n]Y`Y`6Ygh`h][i b[`XYg`7`i Vgž`]b`XYa `X]Y`J Yf`Yhni b[
a YX]n]b]gW`VYi fhY`h`k]fX"

≠hYfYggUbh]ghž`XUgg`A i g]U`U`Yfgh]j cf`_i fnYa `Ui g`Y]bYf`a Y`f`U`g
nk Y]a`cbUh][Yb`J Yf`Yhni b[gdUi gY`Ui Z[fi bX`Y]bYg
A i g_Y`VØbXY`f]ggYg`]a `C VYfgWYb`_Y`ni fØW`_Y`fhY`"GY]b`9]bgUhn
[Y[Yb`DG; `k Uf`XYf`YfghY`gY]h`XfY]`A`cbUhYb`i`bX`nY][hž`k]Y`g]W
X]Y`J Yf`Yhni b[ggc f[Yb`Ài ZYb`"≠`XYf`6i bXYg`][U`]gh`XYf
C VYfgWYb`_Y`XUg`Ua `Ài Z][ghYb`j Yf`YhnhY`? ÒfdYfhY]`ž[YZc`[h
j cb`?b]Y`i bX`Gdfi b[[Y`Yb`"8]Yg`VYhc`bh`X]Y`K]W`h][_Y]h`[Yn]Y`hYf
Df`Aj Yb]h]cb`gg`hfUhY[]Ybž`X]Y`]b`X]YgYa `GU]gcb`]a`a Yf`a Y`f`Ub
6YXYi hi b[[Yk]bbYbž`k]Y`Y]bY`5bU`mgY`Ui Z
Z ggVU`j Yf`Yhni b[Yb`W`a `nY][h"

J Y fhfU[`]WY`9b`hk]W`_i b[Yb`i bX`A i g]U`Ug Ni _i bZh

K À`fYbX`X]Y`G]hi Uh]cb`Ui ZXYa `D`Uhn`gW`k]Yf][`]ghž`g]Y`h`X]Y
Ni _i bZh]j cb`A i g]U`U`VY]a `: 7`6UmYfb`A ØbWYb`j]Y`j YfgdfYWYbX
Ui g`"a `: YVfi Uf`&\$&) [UV`XYf`&\$!`À`f][Y`A]hhY`ZY`XghUf`VY`_Ubbhž
XUgg`Yf`gY]bYb`J YfhfU[`V]g`&\$' \$`j Yf`Àb[Yfh`U`h`8]YgYf`bYi Y
J YfhfU[`VY]b`U`h`h`Y]bY`5i ggh]Y[g`_Ui gY`j cb`ghc`nYb`%+)
A]`]cbYb`9i fcž`X]Y`Y]b`À`f]j cf`J YfhfU[gYbXY`Ui Z`_bUdd`%\$\$
A]`]cbYb`9i fc`g]b`h`A i g]U`U`gY`Vgh`a]ggh`X]YgYf`?`Ui gY`Y`XcW
b]W`h`U`ni `j]Y`6YXYi hi b[`VY]"`9f`VYhc`bh`XUg`ghUf`_Y`6UbX`ni
6UmYfb`i bX`Ài » YfhY`XYb`K i bgW`žY]bY`J YfY]bg`Y[YbXY`ni
k YfXYbž`Ui W`k Ybb`Y]bY`FØW`_Y`f`bUW`9b[`UbX`]\b`Y`hnhYbX`]W
fY]nYb`_ØbbhY"

8]Y`J Yf`UbX`i b[Yb`i`a`gY]bYb`bYi Yb`J YfhfU[`nc[Yb`g]W`h`]\bž`XU
A i g]U`U`Ui Z]Y`5i ZbU`a Y`XYf`?`Ui gY`VYghUbX`"Hfc`h`gY]bYf
5a V]h]cbYb`Ui ZXYa `]bhYfbUh]cbU`Yb`DUf`_Y`h`V`Y]Vh`XYf`U`_hi Y`Y
: c`_i g`_Uf`9fgha U`a i gg`Yf`gY]bY`J Yf`Yhni b[`ØVYfk]bXYb`"9VYf`
ghY`hY`_Ufž`XUgg`X]Y`6UmYfb`U`g`: Ua]`Y`h`]bhYf`A i g]U`U`ghY`Ybž
k Ug`k À`fYbX`gY]bYf`gW`k YfYb`NY]h`Y]b`k]W`h][Yf`5b`_Yf`gY]b`k]fX"

ð'5bVYhfUWk h'XYf'9bhk]W_ì b[Yb'fi bX'i a 'gY]bY'J Yf'Yhni b['i bX
 XYf'K]Wk h] [_Y]h'gY]bYf'ni _ØbZh] [Yb'Fc''Y'ZØf'XYb': 7'6UmYfb
 A ØbWk Yb'V'Y]Vh'UVni k UfhYbž'k]Y'g]Wk 'X]Y'G]hi Uh]cb
 k Y]hYfYbhk]W_Y'b'k]fX''8Yf'7'ì V'\Uh'g]Wk 'j b'XYf'J Yf[Ub[Yb\Y]h
 ghYhg'U'g'j Yf'Àgg'Wk 'Yfk]YgYbž'i bX'A i g]U'U'gWk Y]bh'Y]bY
 GWk 'ØggY'fc''Y']b'XYb'D'ÀbYb'XYf'A ØbWk YbYf'Y]bni bY\ a Yb"

ð'X]YgYb'ì b[Yk]ggYb'NY]hYb'k]fX'Yg'Ui Wk 'gdUbbYbX'gY]bž'k]Y
 g]Wk 'X]Y'U'' [Ya Y]bY'J Yf'Yhni b[gg]hi Uh]cb ']b'XYf'6i bXYg'' [U
 Ybhk]W_Y'b'k]fXž']bgVYgcbXYfY ']b'5bVYhfUWk h'XYf'5bU'mgY'j cb
 Ž ggVU''j Yf'Yhni b[Yb"Wka ž'X]Y'nY][hž'XUgg'X]Y'A UbbgWk UZhYb
]a a Yf'bÀ\Yf'VY]Y]bUbXYf'']Y[Ybž'k Ug'J Yf'Yhni b[Yb'VYhf]Zh''8]Y
 <YfUi gZcfXYfi b['ZØf'X]Y'7'ì Vg'V'Y]Vhž'b]Wk h'bi f']\fY'VYghYb
 Gd]Y'Yf'Z]hni '\U'hYbž'gcbXYfb'Ui Wk 'Y]bYb''Ub[Yb'5hYa ']b'XYf'@[U
 ni 'VYk Y]gYb"

8Yf': 7'6UmYfb'A ØbWk Yb'ghY\h'U'gc'j cf'Y]b][Yb
 <YfUi gZcfXYfi b[Ybž'b]Wk h'bi f'Ui Z'gdcfh]Wk Yf'9VYbYž'gcbXYfb
 Ui Wk ']b'XYf'a YX]n]b]gWk Yb'6Y['Y]hi b['gY]bYf'Gd]Y'Yf''\Ja U'
 A i g]U'U'\c Zhž'VU'X'k]YXYf'Ui Z'XYa 'D'Uhn'ghY\Yb'ni '_ØbbYbž
 k À\YbX'X]Y'J YfY]bgZØ\fi b['X]Y'K Y]Wk Yb'ZØf'Y]bY'YfZc'[fY]Wk Y
 Ni _i bZh'ghY''h"

8YhU]`g	
C fh	6UmYfbž'8Yi hgWk `UbX
E i Y''Yb	<ul style="list-style-type: none"> • k k k "Ub hYb bY"XY • ZW]bg]XY"XY • Zi ggVU''j Yf'Yhni b[Yb"Wka

6Ygi Wk Yb'G]Y'ì bg'Ui Z.'b!U["XY