

9]gYbghUb [Y`]a `9]bgUhn. `‡ [YbX`]WXY`]b
: cfW\Y]a `[YfUhyb`UbY]bUbXYf°

5a `&&" † b]`_Ua `Yg]b: cfW\Y]a `ni ` _ÖfdYf`]WYb
5i gY]bUbXYfgYhni b [Yb`nk]gWYb` † [YbX`]WXYb"Dc`]nY]
gi W`h`NYi [Yb`



: cfW\Y]a ž`8Yi hgW`UbX`!`‡`XYb`YhnhYb`HU [Yb` [UV`Yg]b
: cfW\Y]a [`Y]W`a Y`fYfY`5i gY]bUbXYfgYhni b [Yb`nk]gWYb
‡ [YbX`]WXYbž`X]Y`X]Y`c`_U`Y`Dc`]nY]`Ui Z`HfUV`U`hYb`"5a
GcbbhU [UVYbXž`XYa `&&" † b]ž`_Ua `Yg`ni `Y]bYa `Y`Zh] [Yb`J`cfZU`
]a `6YfY]W`XYf`5XYbUi YfU`YYž`VY]`XYa `nk Y]`; fi`ddYb
‡ [YbX`]WXYf`Ui Z]bUbXYfhfUZyb`"8]Y`G]hi`Uh]cb`Yg`_U`]YfhYž`i`bX`Yg
_Ua `ni `Y]bYf`_ÖfdYf`]WYb`5i gY]bUbXYfgYhni b [ž`VY]`XYf`gc [Uf
Y]bY`9]gYbghUb [Y`Y]b [YgYhnh`k`i`fXY`"‡`hYfYggUbhYfk`Y]gY`V`]YVYb
U`Y`6YhY]`][`hYb`Ui [YbgWY]b`]W`i`bj`Yf`Yhnhž`k`Ug`X]Y`:`fU [Y`bUW
XYb`<]bhYf [fØbXYb`XYg`GhfY]hg`Ui`Zk`]fZh`"8]Y`Dc`]nY]]bgdY`_h]cb
: cfW\Y]a `V]hYh`NYi [Ybž`g]W`i`bhYf`XYf`HY`YZcbbi`a`a`Yf`f\$`-`%`-%
+`\$`-\$!`\$`ni`a`Y`XYbž`i`a`@]W`h]bg`8i`b`_Y`ni`Vf]b [Yb`"8]YgY
Øb [ghYb`9fY] [b]ggY`k`YfZYb`Y]b`GW`U [`]W`h`Ui`ZX]Y`Vf]gUbhY

G]hi Uh]cb`VYnØ[`]Wk`đ [YbX_f]a]bU`]hÀh]b`8Yi hgWk`UbX"

6YfY]hg`ni j cfž`Ua`&- "A`Àfnž`_Ua`Yg`ja`@UbX_fY]g` : cfWk`Y]a`ni
Y]bYa`VYXYb_]WkYb`J cfZU`ž`U`g`nk`Y]đ [YbX`]WkY`Ui`g`Y]bYa`Ni [
Ui`ggh]Y[Yb`i`bX`X]fY`_h`Ui`Z`XYa`6U`bghY][`j`cb`XfY]i`bVY`UbbhYb
↑ b[Yb`A`ÀbbYfb`VY`Y]X][`h`k`i`fXYb`"8]YgY`5hhUW`_Y`Yb`hk`]W`_Y`hY
g]Wk`fUgWk`ni`Y]bYf`[Yk`U`hhÀh][`Yb`5i`gY]bUbXYfgYhni`b["`Nk`Y]
j`cfVY]`Ui`ZYbXY`A`ÀbbYf`[f]ZYb`_Y`ZYbX`Y]b`i`bX`_cbbhYb`ni`b`ÀWk`gh
X]Y`5b[fY]ZYf`j`cb`XYb`đ [YbX`]WkYb`UVVf]b[Yb`ž`XcWk`XYf`J`cfZU`
bU`a`Y]bY`XfUa`Uh]gWkY`K`YbXi`b[ž`U`g`Y]bYf`XYf`5b[fY]ZYf`Y]bYb
XYf`đ [YbX`]WkYb`Ub[f]Z`"8]YgYf`_cbbhY`g]Wk`nk`Uf`ni`f`K`Y`f
gYhnYb`ž`a`i`gghY`Y`XcWk`XYb`bcWk`Z`ØWk`hYb`i`bX`nc[`g]Wk`Y]bY
ghUf`_Y`DfY`i`b[`XYf`<`UbX`ni`"9fgWk`fYW`_YbX`XUVY]`]ghž`XUgg`X]YgY
5b[fY]ZYf`b`F]Wk`hi`b[`C`fhga`]hY`j`cb`≠`YbgXcfZYbh`_Ua`Yb`ž`k`Ug
: fU[Yb`ni`f`G]WkYf`Y]h]b`ÒZYbh]WkYb`J`Yf`_Y`fga`]hY`b`Ui`Zk`]fZh"

9]b`6`]W`_Ui`Z`X]Y`đ [YbX_f]a]bU`]hÀh

8Ug`D`À`bca`Yb`XYf`đ [YbX[Yk`U`h`U]h]b`8Yi hgWk`UbX
VYgcf[b]gYffY[YbXY`5i`ga`U`Y`Ub[Ybca`a`Yb`"@Ui`h`Y]bYf`5bU`mgY
YffY]Wk`hY`X]Y]đ [YbX_f]a]bU`]hÀh]a`_`đ`U`f`&\$&(`a`]h`fi`bX`%`",`\$\$
: `À`Yb`Y]bYb`<`ØWk`ghghUbX`i`bX`]gh`XUa`]h`a`Y`f`U`g`XcddY`h`gc`_`cWk
k`]Y`&\$`%`*`"8UVY]`]gh`Ui`Z`À`][`ž`XUgg`]bgVYgcbXYfY`X]Y`5`hYfg[fi`ddY
XYf`%(`!`V]g`%`+!`_`đ`U`f][`Yb`gck`]Y`<`YfUbk`UWk`gYbXYb`nk`]gWkYb`%,
i`bX`&\$`_`đ`U`fYb`VYhfcZYb`]gh`8Yf`_`c`_Y`5bgh]Y[`X`ØfZhY`Ui`Wk`Ui`Z
dgmWk]gWkY`6Y`Ughi`b[Yb`ž`VYX]b[h`Xi`fWk`X]Y`7cfc`bU!A`U`bU`a`Yb`ž
ni`f`ØW`ni`Z`Ø`fYb`gY]b`ž`k`]Y`XUg`6i`bXYg_f]a]bU`Ua`h`f`b`?`5`Ł
ZYghghY`h`"9g`V`Y]Vh`UVni`k`UfhYb`ž`k`]Y`g]Wk`X]YgYf`HfYbX`Yb`hk`]W`_Y`b
k`]fX`i`bX`c`V`_`À`fhYfY`GUb`_h]cbYb`]a`_`đ [YbXghfUZfYWk`h`c`XYf`Y]bY
<`YfUVgYhni`b[`XYf`GhfUZa`ØbX][`_Y]h`U`g`a`Ò[`]WkY`@Øgi`b[Yb
X]g_i`h]Yfh`k`YfXYb"

8]Y[YgY`gWk`UZh]WkY`8]g_i`gg]cb`ØVYf`X]Y`i`fgUWkYb`i`bX
df`Aj`Ybh]j`Yb`A`U`bU`a`Yb`ni`f`6Y`_Aa`dZi`b[`XYf`đ [YbX_f]a]bU`]hÀh
V`Y]Vh`U`_hi`Y`""5i`Wk`k`Ybb`X]Y`NU`_`X`Yf`↑`b[Yb`HUhj`YfX`ÀWk`h][`Yb
]a`_`đ`U`f`&\$&(`i`a`_`W`fWU`*`Dfc`nYbh`[Ygi`b`_Yb`]ghž`ghY`Yb`X]Y`_`c`_Yb
5bhY]Y`j`cb`a`Àbb`]WkYb`J`YfX`ÀWk`h][`Yb`_`ZUgh`XfY]`J`]YfhY`_`b`UWk
k`]Y`j`cf`Y]bY`<`YfUi`gZcfXYfi`b[`XUf`"8Yf`9]bZi`gg`j`cb`UbYfnc[YbYb

J Yf\U`hYbgk Y]gYb`i bX`hfUX]h]cbY`Yb`F c`YbV]`XYfb`_ÖbbhY`\\Yf
Y]bY`YbhgWXY]XYbXY`F c`Y`gd]Y`Yb"

⇒ 5bVYhfUW`h`XYF`Øb[ghYb`J cfZÄ`Y`]b` : cfW\`Y]a`]gh`Yg`k]W`h][Yf
XYbb`Yž`XUgg`b]W`h`bi`f`X]Y`Dc`]nY]ž`gcbXYfb`Ui`W`X]Y`[YgUa`hY
; YgY`gW`UZh`U`_h]j`k`]fX`"K`]f`a` ØggYb`i`bg`X]Y` : fU[Y`ghY`Ybž`k`]Y
k`]f`↑`b[Y`A`YbgW`Yb`i`bhYfghØ`hnYb`i`bX`[Yk`U`hZFY]Y
l`a`[Ub[gZcfa`Yb`ZØfXYfb`_ÖbbYbž`i`a`_f]a`]bY`Y`@YVYbg`Äi`ZY`ni
j`Yf\]bXYfb"

8YhU]`g	
Cfh	: cfW\`Y]a` ž`8Yi`hgW`UbX
Ei`Y`Yb	<ul style="list-style-type: none">• k k k "bb"XY• k k k "bcfXVUmYfb"XY• XY"ghUh]ghU"Wča

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U["XY