

@i l i g'hf]ZZh'8Yb_a U`dZ`Y[Y. '≡\ f
HfUi a \Ui g`]b': Øfh\`k UfhYh°

9bhXYW_Yb`G]Y': Øfh\.`<]ghcf]gWXYg'5bk YgYb`j YfY]bh
8Yb_a U`dZY[Y`i bX`a cXYfbYb`K c\b_ca Zcfh`]b`nYbhfU`Yfž
fi \][Yf`@U[Y"



: Øfh\ž'8Yi hgW\`UbX`!`K Ybb`G]Y`Ui Z`XYf`Gi WXY`bUW\`Y]bYa
Y]bn][Ufh][Yb`K c\b_cbnYdh]b': Øfh\`g]bXž`gc`hYb`G]Y`g]W\`XUg
XYb_a U`[YgW\ØhnhY`5bk YgYb`[YbUi Yf`UbgY\Yb"8]YgYg
GWa i W_ghØW`j YfY]bh`\]ghcf]gWXY`5fW\]hY`hi f`a]h`a cXYfbYa
K c\b_ca Zcfhž`k cVY]`]b`XYb`j Yf[Ub[YbYb`UW\h`š\`fYb`nU\`fY]WXY
A cXYfb]g]Yfi b[Yb`j cf[Ybca a Yb`k i fXYbž`X]Y`gck c\`X]Y
Ÿgh\Yh]_`U`g`Ui W\`X]Y`9bYf[]YYZ]n]Ybn`cdh]a]YfYb"5i W\`X]Y
fi \][Yž`nYbhfU`Y`@U[Y`Ua`GhUXhfUbX`j cb': Øfh\`hfÅ[h`ini f
5hhfU`_hj]]h`h`X]Yg'5bk YgYbg`VY]ž`k]Y`k c\b[`i YW`"XY`VYf]W\`hYh"

8Yf`Y\Ya U`][Y`?i \ghU`k i fXY`[YgW\`a UW`j c``i a [YghU`hYhi bX
V]YhYh`bi b`Y]bYb`cZYbYb`K c\b!`i bX`9ggVYfY]W\`a]h]bhY[f]YfhYf
a cXYfbYf`?ØWXY`i bX`Y]bYa`cZYbYb`?Ua]bž`XYf`ZØf

K c\`Z0\`Ua V]YbhY`gcf[h"6YgcbXYfg\`Yfj cfghYWX`YbX`]gh`XYf
gh]j c``]bgnYb]YfhY`6fi bbYb`ja `K c\`bn]a a Yfz`XYf`XYa `FUi a `Y]bY
VYgcbXYfY`BchY`j Yf`Y`\h": 0f; `AghY`ghY`h`Y]b`gYdUfUhf`6YfY]WX
a]h`Y]bYa `[fc»n0[][Yb`6UXz`Y]bYf`ZfY]ghY`YbXYb`6UXYk UbbY
i bX`Y]bYf`VYbYfX][Yb`8i gWXY`ni f`J YfZ0[i b[žgck]Y`Y]bY`nk Y]hY
?0WXY`Z0f`[YgY``[Y`5VYbXY"

: `YI]V]`]h`h`i bX`a cXYfbYg`K c\`bYb

8 Ug`C VYf[YgWX`cgg`]gh`WYj Yf`[YghU`hY`h`i bX`i a ZUggh`gck c\`Y]bYb
9`hYfb!`U`g`Ui WX`Y]bYb`?]bXYfhfU`h`<]Yf`_0bbYb`Y`bUWX`6YXUfZ
ZYI]V`Y`Bi hni b[ga 0[`]WX`_Y]hYb`Z0f`Y]b`k Y]hYfYg`N]a a Yf
[YgWX`UZZYb`k YfXYb``8Yf`Y`Y`a U`][Y`Y`YghgUU`k i fXY`[YgWX`]W`h`]b
Y]b`Gd]Y`n]a a Yfz`Y]bY`5b`_Y]XY`i bX`Y]b`?]bXYfn]a a Yf`i bhYfhY]h`
8]Y`9`hYfb`[Yb]Y»Yb`Y]bYb`Y][YbYb`6YfY]WX`a]h`GWX`UZh]a a Yfz
6UX`i bX`5b`_Y]XY`ž`k A`fYbX`Y]b`K Y`bYggVYfY]WX`a]h`GUi bU`i bX
`bZfUfch`UV]bY`Z0f`9bhgdUbbi b[`di f`gcf[h"

8]Y`k Y]hYfZ0`fYbXY`A cXYfb]g]Yfi b[`XYg`8UWX`[YgWX`cggYg
VY]b\`U`hY`h`nk Y]`_]a Uh]g]YfhY`; `AghYn]a a Yf`gck]Y`XYb`5i gVUi `XYf
Ub[fYbnYbXYb`GWXYi bY``8]YgY`k]fX`XYfnY]h`\`cWX`k Yfh][
i a [YghU`hY`h`z`a]h`Y]bYa `GWX`UZVYfY]WX`ž`6UX`i bX`Y]bYf`5b`_Y]XY`
J cfUi gg]WX`h]WX`V]g`5i [i ghk]fX`XYf`i a VUi `UV[YgWX`cggYb`gY]b`
9]bY`fUi a `c\`Y`; `UgZfcb`h`nk]gWX`Yb`XYa `GWX`UZVYfY]WX`i bX`XYa
cf][]bU`Yb`GWXYi bYbfUi a ž`XYf`U`hi Y``U`g; UfU[Y`[Ybi hnhk]fX`ž
gWX`UZZh`gdUbbYbXY`G]WX`hUWX`gYb"

B UWX`U`h][`_Y]h`]a `8Yb`_a U`gWX`i hn

8]Y`[UbN\`Y]h]WX`Y`A cXYfb]g]Yfi b[`XYg`5bk YgYbg`]gh`b]WX`h`bi f`Ui Z
`Agh\`Yh]gWX`Y`5gdY`hY`Ui g[Y`Y`[hž`gcbXYfb`VYf0W`g]WX`h][h`Ui WX`X]Y
<YfUi gZcfXYfi b[Yb`XYg`8Yb`_a U`gWX`i hnYg`i bX`X]Y`Bchk YbX][`_Y]h
bUWX`U`h][Yf`9bYf[]Y`_cbnYdhY``8]Y`?ca V]bUh]cb`Ui g`<]ghcf]Y`i bX
a cXYfbYb`9bYf[]YUbZcfXYfi b[Yb`]gh`b]WX`h]a a Yf`Y]bZUWX`ž`XcWX
k]Y`[**cgc`Uf[a V\`"XY`VYhcbhž`nY][h`X]YgYg`5bk YgYbž`XUgg
]bbcj Uh]j Y`5bg`Ahny`a 0[`]WX`g]bX``8Yf`9]bgUhn]j cb
D\`chcj c`hU]_Ub`U[Yb`ghY``h`Y]bY`bUWX`U`h][Y`@0gi b[`XUfž`X]Y`XYb
0_c`c[]gWX`Yb`i »UVXfi W`fYXi n]Yfh`i bX`[`Y]WX`nY]h][`XYb`9f`U`h**

XYf` \]ghcf]gWYb`6Ui gi VghUbn`g]WXYfh"

⊖`XYf`D`Ubi b[`k i fXY`j]Y`K Yfh`Ui Z`Y]bY`gcf[Z`h][Y`5Vgh]a a i b[
a]h`XYb`8Yb_a U`gW i hnVY\ŌfXYb`[Y`Y[hž`i a `g]WXYfni ghY`Ybž
XUgg`XUg` \]ghcf]gWY`9fgWY]bi b[gV]`X`XYg; YV`Ai XYg`[Yk U\ fh
V`Y]Vh" 5bdUggi b[Yb`Ub`X]Y`i fgd fØb[`]WYb`D`ÀbY`g]bX`cZh
bchk YbX][ž`i a `X]Y`fYW`h]WYb`5bZcfXYfi b[Yb`ni `YfZØ`Yb"
⊖bcj Uh]j Y`HYW`bc`c[]Yb`k]Y` \ cW]gc`]YfYbXY
K `Àfa YX`Aa a j YfVi bXgmghYa Y`i bX`Gc`Ufa cXi `Y`Yf[`ÀbnYb`X]Y
YbYf[Yh]gWYb`A U» bU`a Yb`a U» [YV`]W "

K]fhgW UZh`]W _Y]h`i bX`@YVYbgei U`]h`h

8]Y`YbYf[Yh]gWYb`GUb]Yfi b[ga U» bU`a Yb`g]bX`b]W`h`bi f
i a k Y`hZfYi bX`]W ž`gcbXYfb`Ui W `Ài » Yfgh`k]fhgW UZh`]W " 8 Ug
\Yfj cffU[YbXY`9bYf[]Y`_cbnYdh`XYg`5bk YgYbgž`XUg`Y]bY`nYbhfU`Y
<Y]ni b[gUb`U[Y`i bX`? `]a UUb`U[Yb`i a ZUgghž`gcf[h`ZØf`b]YXf][Y
6Yhf]YVg`_cghYb`j cb`Yhk U" \$\$`9i fc`a cbUh]W " 8 Yf
9bYf[]YUi gk Y]g`k Y]gh`ni XYa `Y]bY`VYY]bXfi W`YbXY
9bYf[]YYZ]n]Ybn`_UggY`5`Ui Z`a]h`Y]bYa `9bXYbYf[]Yj YfVfUi W
j cb`bi f' , ž%` ` _K \#b ‡UŁ" 8 Ug`a UW`h`XUg`5bk YgYb`ni `Y]bYf
ØVYfUi g`Uh`fU`_h]j Yb`Cdh]cb`ZØf` : Ua]]Ybž
A Y\ f[YbYfUh]cbYb`Ài gYf`cXYf`ni f`?ca V]bUh]cb`j cb`K c\ bYb`i bX
5fVY]hYb"

Ni gUa a YbZUggYbX``Àggh`g]W`gU[Ybž`XUgg`X]YgYg`Y]bn][Ufh][Y
5bk YgYb`b]W`h`bi f`K c\ bYb`Ui Z`\ŌW`ghYa `B]j YUi `V]YhYhž`gcbXYfb
Ui W`U`g`J cfnY][Ydfc`Y`_h`ZØf`bUW`\U`h][Y`?cbnYdhY`]a
8Yb_a U`gW i hn`X]Yb`h" `X`XYfž`XYf`Ub`Y]bYf`ni _i bZhgcf]Yb`h]YfhYb
@YVYb`gk Y]gY`]b`Y]bYa ` \]ghcf]gWYb`?cbhYI h`]b`hYfYgg]Yfh`]ghž`gc`hY
g]W`X]YgYg`5b[YVch`b]W`h`Yb`h[Y\Yb`_UggYb" : Øf`k Y]hYfY
⊖Zcfa Uh]cbYb`ni `XYa `5bk YgYb`VYgi WYb`G]Y`k c\ b[`i YW`"XY
cXYf`YfZfYi Yb`G]Y`g]W`Ub`X]Yb`8YhU]`g`i bX`8Yb`_UbghØ» Yb`Ui Z`
dfcd[i fi "XY"

C fh	: Øfh\ž'8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none">• k c\b[`i YW`"XY• [cgc`Uf[a V\"XY• k k k "dfcd[i fi "XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY