

A Yfn '5Vgh]a a i b[ggWk cW_.'8Yf
? Ubn`Yf_UbX]XUh`]b`XYf`8Ui Yf_]gY°

8Yf`6i bXYghU[` \Uh`XYb`l b]cbg[YgYhnYgYbhk i fZ`ni f
6Y[fYbni b[`XYf`A] [fUh]cb`UV[Y`Y` \bhž`k Ug`ni `GdUbbi b[Yb
nk]gWk Yb`DUfhY]Yb`ZØ\ fhY"

6Yf`]bž`8Yi hgWk `UbX`!`8Yf`6i bXYghU[` \Uh`Ua` "' %" ' \Jbi Uf' &\$&)
XYb`; YgYhnYbhk i fZ`XYf`l b]cb`ni f`6Y[fYbni b[`XYf`A] [fUh]cb
UV[Y`Y` \bh`8]YgYg`9f[YVb]g`ghY`hY`Y]bYb`Yf` \YV`]Wk Yb`F ØW_gWk`U[
ZØf`78l`!7\YZ: f]YXf]Wk`A Yfn`XUfž`XYf`b]Wk`h[YbØ[YbX`Gh]a a Yb
gUa a Y`b`_`cbbhYž`i a`X]Y` ð]h]Uh]j`Y`Xi fWk`ni gYhnYb`"BUWk`X]YgYf
B]YXYf`U[Y`_]h]g]YfhY`A Yfn`X]Y`; fØbYb`i bX`X]Y`GD8`gWk`UfZ`]b
Y]bYf`GcbXYfZfU_h]cbgg]hni b[`i bX`k UfZ`XYf`GD8`j`cfž`XUg
K U`_Ua`dZh\Ya`U`A] [fUh]cb`ni`]bghfi`a`YbhU`]g]YfYb`i bX`b]Wk`hni
?ca`dfca`]ggYb`VYfY]h`ni`gY]b`"8]Y`F`YU_h]cbYb`Ui`Z`XUg
5Vgh]a a i b[gYf[YVb]g`k UfYb`i bhYfgWk]YX`]Wk`i bX`nY][`hYb`X]Y
h]YZ`GdU`hi b[`]bbYf`U`V`XYf`dc`]h]gWk`Yb`@UbXgWk`UZh"

8]Y`5Z8`U`YfX]b[g`gU\`XUg`GWk`Y]hYfb`XYg`; YgYhnYbhk i fZg`U`g`Y]bY
` ð`d`cg]cb`XYf`l b]cb` `i bX`gdfUWk`j`cb`Y]bYf` 8Ya`cbhU[Y`A`Yfn
U`g`? Ubn`Yf_UbX]XUh`"5`]Wk`K`Y]XY`VYhc`bhYž`XUgg`A`Yfn`_Y]b
[YY][`bYhYf`? Ubn`Yf_UbX]XUh`gY]ž`k`À`fYbX`H]bc`7`fi`dU`U`X]Y
: fU[Y`Ui`Zk`UfZž`cV`b]Wk`h`5b[Y`U`A`Yf`_Y`X]Y`Y][`Ybh`]Wk`Y
? Ubn`Yf_UbX]XUh]b`gY]"GD8!: fU_h]cbgWk`YZ`F`c`Z`A`Ø`hnYb]Wk
VYnY]Wk`bYhY`XUg`5Vgh]a a i b[gYf[YVb]g`U`g` ` \]ghcf]gWk`Y
9bhgWk`Y]Xi b[`i bX`ZcfXYfhY`X]Y`K`À`Yf`Ui`Zž`VY]`XYf
6i bXYghU[gk U`\`Ua` `&` "' : YVfi Uf`ØVYf`A`Yfn`ni`YbhgWk`Y]XYb"

Dc`]h]gWk`Y`F`YU_h]cbYb`i bX`J`cfk`ØfZY

8]Y`; fØbYb`fYU[]YfhYb`Yf`Y]Wk`hYfh`Ui`Z`XUg`9f[YVb]gž`k`]YgYb`UVYf

Ui Z [fc»Y`F]ggY `]b`XYf`XYa c_fUh]gW`Yb`A]hY`\\]b"6f]hU
<U»Y`a Ubb`gdfUW`j cb`Y]bYa `gW`k]Yf][Yb`HU[`]a `6i bXYghU["
5i W`? Uh\\Uf]bU`8f0[Y`XYf`; f0bYb`k UfZ`XYf`I b]cb`j cfz`Y]bYb
9dfdYggi b[gj Yfgi W`i bhYfbca a Yb`ni `\\UVYbž`k Å`fYbX`F cVYfh
<UVYW_ž? Ub`n`Yf_UbX]XUh`XYf`; f0bYbž`A Yfn`X]fY_h`Z0f`gY]bYb
I a [Ub[`a]h`XYf`A] [fUh]cbgdc`h]_`f]h]g]YfhY"9f`k UfZ`XYa `78I !
7\\YZ]j cfz`gY]b`J YfgdfYW`Ybž`b]W`h`a]h`XYf`5Z8
ni gUa a Ybni UfVY]hYbž`[YVfcW`Yb`ni `\\UVYb`i bX`gdfUW`j cb`Y]bYf
XfUa Uh]gW`Yb`i bX`V]hYfYb`K cW`Y"

8 Uf0VYf`\\]bUi g`cVhY`<UVYW_`X]Y`5V[YcfXbYhYbž`X]Y
j Yf\\]bXYfhYbž`XUgg`Y]b`; YgYhn`a]h`i bhYfgh0hni b[`XYf`5Z8
j YfUVgW`]YXYh`k i fXY"8]YgY`dc`h]gW`Yb`GdUbbi b[Yb`i bX
J cfk 0fZY`j YfXYi h]W`Yb`X]Y`U_hi Y`Y`NYff]ggYb`\\Y]h`i]b`XYf
XYi hgW`Yb`Dc`h]_ž]bgVYgcbXYfY`]a `I a [Ub[`a]h
a] [fUh]cbgdc`h]gW`Yb`H`Y`a Yb"

A] [fUh]cbgdc`h]_`]a `dc`h]gW`Yb`? cbhYI h

≈a `60f[Yf`]W`Yb`8YVUhYbZY`X`]gh`Yg`k]W`h][ž`X]Y`[fi bX`Y[YbXYb
fYW`h]W`Yb`F U`a YbVYX]b[i b[Yb`i bX`[YgY`gW`UZh]W`Yb
<YfUi gZc`fXYfi b[Yb`ni `VYhfUW`hYb"8 Ug`; fi bX[YgYhn]b
8Yi hgW`UbX`[UfUbh]Yfh`5gm`fYW`h`Z0f`dc`h]gW`J YfZc`[hYž`i bX`Y]bY
\\i a Ub]h`ÅfY`DZ]W`hž: `0W`h]b[Y`j cf`J YfZc`[i b[ž`?f]Y[`i bX`HYffc`f
Ui Zni bY`a Ybž`]gh`i bVYghfY]hVUf"8Yi hgW`UbX`\\Uh]b`XYf
J Yf[Ub[Yb`\\Y]h`Xi fW`Ni k UbXYfi b[`Ui g`UbXYfYb`@ÅbXYfb
; Yk]bb`i bX`k]fhgW`UZh]W`Yg`K UW`ghi a `YfZU`fYb"

8]Y`B`chk YbX][_Y]hž]ffY[i `ÅfY`A] [fUh]cb`ni `fYXi n]YfYbž`]gh`YXcW`
YVYbZU`g`Y]b`nYbhfU`Yg`5b`]Y[Yb" @Ui h`Y]bYf`Ghi X]Y`XYg`bgh]hi hg
Z0f`5fVY]hga Uf_h`i bX`6Yfi ZgZc`fgW`i b[`f56E`g]bX`) (`i `XYf`]b
8Yi hgW`UbX`YVYbXYb`; YZ0W`hYhYb`Yfk YfVgh`h][ž`k Ug`X]Y
6YXYi hi b[`]`\\YfY`b`hY[fUh]cb`]b`XYb`5fVY]hga Uf_h`i bhYfghfY]W`h"
8]Y`6i bXYgfy[]Yfi b[`\\Uh`VYfY]hg`i a ZUggYbXY`F`Yz`fa Yb`]a
6YfY]W`A] [fUh]cb`]b]h]Yfhž`i a `XUg`9]bk UbXYfi b[gfYW`h`ni
a cXYfb]g]YfYb`i bX`XYb`; UW`_f`ÅZhYa Ub[Y`ni `UXfYgg]YfYb"

8]Y`[Y[Ybk`Åfh][Yb`dc`h]gW`Yb`5i gY]bUbXYfgYhni b[Yb`i a `X]Y

A][fUh]cbgdc`h]_`ghY\Yb`j cf`XYa` <]bhYf[fi bX`Yi fcdÀ]gWYf
 J YfdZ]W\hi b[Ybž`X]Y`YZZY_h]j Yb`GW i hm`Ub`5i » Yb[fYbnYb`i bX
 Y]b\Y]h]W\Y`GhUbXUfXg`YfZc fXYfb" `N]Y`]gh`Ygž`Y]b`Zi b_h]cb]YfYbXYg
 5gm`gmghYa`Ui gni VUi Ybž`XUg`gck c\`XYb`\i a Ub]hÀfYb
 5bgdfØW\Yb`[YfYW\h`k]fX`U`g`Ui W\`Y]bY`[YcfXbYhY`A][fUh]cb
 Yfa Ò[`]W\h"

æg[YgUa h`V`Y]Vh`X]Y`dc`h]gW\Y`8]g_i gg]cb`i a`A][fUh]cb`i bX`5gm`
 Ub[YgdUbbhi bX`[YdfÀ[h]j cb`]b\U`h]W\Yb`8]ZZYfYbnYbž`X]Y
 gck c\`X]Y`?cU`h]cbgdUfhbYf`U`g`Ui W\`X]Y`Cddcg]h]cb`VYhfYZZYb"
 8]Y`_ca`a YbXYb`6i bXYghU[gk U\`Yb`_ÒbbhYb`YbhgW\Y]XYbXY
 5bhk cfhYb`Ui Z`X]YgY`XfÀb[YbXYb` : fU[Yb`]YZYfb"

8YhU]`g	
J cfZU``	; YgYhn[YVi b[
C fh	6Yf`]bž`8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "h!c b`]bY"XY • k k k "bYk g"XY • k k k "Vi bXYgfY[]Yfi b["XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY