

C VYfVØf[Yfa Y]ghYf'8]YhYf'F Y]hYf'Ybh\Ø`h
, VYffUgWxi b['ØVYf'gY]bYb'B Ua Yb°

C VYfVØf[Yfa Y]ghYf'8]YhYf'F Y]hYf'Ybh\Ø`h'gY]bYb'YW hYb
J cfbUa Yb'i bX'V`]W_h'Ui Z'gY]bY'dc`]h]gWY'@Ui ZVU\b`]b
A ØbWYb"

A ØbWYbž'8 Yi hgW`UbX'!'8 Yf'A ØbWbYf'C VYfVØf[Yfa Y]ghYf
8]YhYf'F Y]hYf'\Uh]b'Y]bYa 'ðhYfj]Yk'VY]a ' A ØbWYb'6f]YZ]b[
j cb'F UX]c'7\Uf]j Uf]Y]b'dYfgØb`]WYg; Y\Y]a b]g[Y'ØZhYh'GY]b
Y][Ybh]WYf'J cfbUa Y]gh: fUbn'8]YhYf''8]YgY'ðZcfa Uh]cb
ØVYffUgW hY'j]Y'Yž'XU'F Y]hYf'j cb'gY]bYb'9'hYfb'ghYhg'a]h'XYa
F i ZbUa Yb'8]YhYf'Ub[YgdfcWYb'k i fXY''8 Yf'GD8!Dc`]h]_Yf'k i Wg
UV'XYa 'Xf]hhYb '@VYbg'U'f']b'XYf'VUmYf]gWYb '@UbXYg\Ui dhghUXh
Ui Zi bX'\Uh]g]W'ja a Yf'ghUf_'a]h'A ØbWYb']XYbh]Z]n]Yfh"

B UW'XYa '5V]hi f'UVgc'j]YfhY'F Y]hYf'Y]b'Ghi X]i a 'Ub'XYf
: UW\cWgWxi 'Y'ZØf'ÖZYbh]WY'J Yfk U'hi b['i bX'FYW hgdZY[Y']b
<cZUb'XYf'GUU'Y'i bX'gW'cgg'X]YgYg'%- , %U'g'8]d'ca !
J Yfk U'hi b[]gk]fh'fl <É'UV''GY]bY'VYfi Z]WY'@Ui ZVU\b'VY[Ubb'Yf']b
XYf'GhUXh] Yfk U'hi b['A ØbWYbž'k c'Yf'i bhYf'UbXYfYa 'U'g'@Y]hYf
XYg?UggYb!'i bX'GhYi YfUa hg'UfVY]hYhY''5V'5df]'&\$-\$- 'k i fXY'Yf
GhUXhfUh]b'A ØbWYb'i bX'ØVYfbU'a 'XUg'F YZYfUh'ZØf'5fVY]hi bX
K]fhgWUZh"

K U\`[Åb[Y'i bX'dc`]h]gWY'?'Uff]Yfy

8]YhYf'F Y]hYf'[Yk Ubb'&\$%('j b'XYf'Gh]Wk U\`'a]hi) *ž+'DfcnYbh'XYf
Gh]a a Yb'XUg'5a h'XYg'C VYfVØf[Yfa Y]ghYfg'i bX'hfUh'Ua '% 'A U]
&\$%('X]Y'BUWZc'[Y'j cb'7\]f]gh]Ub'i XY'Ub''6Y]'XYf'XUfUi Z
Zc'[YbXYb'C VYfVØf[Yfa Y]ghYfk U\`'&\$&\$'YffY]W hY'Yf']a 'YfghYb
K U\`[Ub['(+ž-'DfcnYbhž'VY\]Y'h'YXcW'X]Y'C VYf\UbX']b'XYf

Gh]Wk U\`ž'X]Y`Yf`a]h+%ž+`DfcnYbh[Y[Yb`X]Y`7GI !? UbX]XUh]b
? f]gh]bU': fUb_`ZØf`g]W`YbhgWXY]XYb`_cbbhY`"FY]hYf`d`Ubhž`&\$&*
YfbYi h`ni`_UbX]X]YfYbž`i a`gY]bY`F c`Y`U`g`C VYfVØf[Yfa Y]ghYf
k Y]hYf`Ui gni`VUi Yb"

≠`gY]bYf`5a hgnY]h`gYhnh`Yf`g]W`XUZØf`Y]bž`gh`Xh]gWXY`6Yhf]YVY`]b
ÖZYbh]WXYf`< UbX`ni`VY`UggYb`i bX`ghYi YfhY`X]Y`F ØW`_Y`f`ni`f
A]WfcgcZhi`K]bXck`g!D`UhhZcfa`]b`XYf`GhUXhj`Yfk`U`hi`b[`Ubž`VYj`cf`Yf
&\$&%`a]h`Y]bYf`[fØb!fchYb`GhUXhfUhg`a`Y`f`Y]h`ni`Y]bYf
ei`Y`c`ZYbYb`@Øgi`b[`ØVYf[]b["`5i`W`X]Y`XYi`hgWXY`NYbhfU`Y`j`cb
A]WfcgcZhi`bU`a`Yf`bUW`A`ØbWXYb`i bX`j`Yfk`]f`_]W`hY`gca`]h`Y]bYb
k]W`h[]Yb`k`]fhgW`UZh]WXYb`5gdY`_h`ZØf`X]Y`GhUXh"

DYfgØb`]WXYg`i bX`9b[U[Ya`Ybh

FY]hYf`]gh]b`nk`Y]hYf`9`Y`a]h`DYhf`U`FY]hYf`j`Yf`Y]fU`h`hi`bX`U`h`Y]b
?]bX`Ui`g`YfghYf`9`Y`"GY]bY': fUi`Vf]b[h`nk`Y]?]bXYf`]b`X]Y`9`Y`a]h
Y]b`"8`UfØVYf`Y]bUi`g`Yb[U[]Yfh]g]W`FY]hYf`U`g`<c`V`V`ma`i`g]_Yf`i`bX
j`Yf`ÖZYbh]W`hY`]a`B`cj`Ya`VYf`&\$%,`Y]bY`6`YbYZ]n!78`a`]h
K`Y]\`bUW`hg`]YXYfb`ni`[i`bghYb`XYf`Gh]Zhi`b[`?]bXYf`_]b]_`A`ØbWXYb!
GWk`UV]b["

6YgcbXYfg`ZØf`X]Y`VYj`cfghY`YbXYb`?ca`a`i`bU`k`U`Yb`]b`A`ØbWXYb
]gh`FY]hYfg`F`c`Y`Yb`hgWXY]XYbX`"8]YgY`K`U`Yb`i`a`ZUggYb`X]Y
K`U`Yb`j`cb`GhUXhfU`hž`C`VYfVØf[Yfa`Y]ghYf`i`bX
6Yn]f`_gUi`ggW`ØggYb`"8]Y`K`À`Yf`Yf`U`hYb`XfY]`i`bhYfgWXY]X`]WXY
Gh]a`a`nYhhY`.Y]bYb`[Y`VYb`ZØf`X]Y`C`VYfVØf[Yfa`Y]ghYfk`U`ž`Y]bYb
[fØbYb`ZØf`X]Y`K`U`XYg`GhUXhfUhg`i`bX`Y]bYb`k`Y]»`Yb`ZØf`XYb
6Yn]f`_gUi`ggW`i`gg`"8]Y`?ca`d`Yi`]h`h`XYf`K`U`j`YfZU`fYb`gd]Y[Y`h
X]Y`6`YXYi`hi`b[`j`cb`FY]hYfg`d`c`]h]gWXYf`5fVY]h`k`]XYf"

8]Y`_ca`a`YbXYb`K`U`Yb`k`YfXYb`ZØf`XYb`C`VYfVØf[Yfa`Y]ghYf`Y]bY
YbhgWXY]XYbXY`<YfUi`gZcfXYfi`b[`XUfghY`Yb`i`bX`YfZcfXYfb
[YbUi`Yg`K`À`Ybž`XYbb`X]Y`K`À`Yf`XØfZYb`]b`XYf`C`6!K`U`bi`f
Y]bY`Gh]a`a`Y`j`Yf[YVYb`"8U[Y[Yb`_ØbbYb`ZØf`X]Y`K`U`XYg
GhUXhfUhg`V]g`ni` ,`\$`Gh]a`a`Yb`j`Yf[YVYb`k`YfXYb`"FY]hYf`V`Y]Vh`Y]b
nYbhfU`Yf`5`_hYi`f`]b`XYf`A`ØbW`bYf`Dc`]h]_ž`i`bX`X]Y`6Øf[Yf`XØfZYb
[YgdUb`bh`gY]bž`k`Y`WXY`GhfU`hY[]Yb`i`bX`Dfc`Y`_hY`Yf`]b`XYb

bÅW ghYb` ð\ fYb`i a gYmYb`k]fX"

8]Y`8 YhU]`g`ni` 8]YhYf`F Y]hYfg`? Uff]YfY`i bX`gY]bYf`DYfgcb`k i fXYb
i a ZUggYbX`Xc`_i a Ybh]Yfh`Gc`VYf]W hYh`X]Y`hnž`Yf[Åbnh`Xi fW
V]c[fUZ]gWY` ðZcfa Uh]cbYb`j cb`K]_]dYX]U`i bX`X]Y
K U\`j YfZU\ fYb`Ui ZXYf`cZZ]n]Y`Yb`K YVgY]hY`XYf`GhUXh`A ØbWYb`
GhUXh`A ØbWYb`"

8 YhU]`g	
J c fZU``	Gcbgh][Yg
C fh	A ØbWYb`ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "hn"XY• XY"a "k]_]dYX]U"cf[• ghUXh"a i YbWYb"XY

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["XY