

9GJ ? j YfdZ]W\ hYh'Hcd!HU`Ybh'xYm 7UggYhh]` `K Ug`Yfk UfhYh'i bg3

9GJ `?Ui ZVYi fYb`j YfdZ]W\ hYh'xYm`7UggYhh]`U`g`j]YfhYb
?cbh]b[Ybhgd]Y`Yf`Z0f`X]Y`GU]gcb`&\$&) #&\$&* `i bX`gYhnh`Ui Z
gY]bY`HU`YbhY"



?Ui ZVYi fYbž`8Yi hgW\`UbX`!`9g`hi`h`g]W\`Y]b][Yg`VY]a`9GJ
?Ui ZVYi fYb`8Yf`7`i V`\Uh`a`]h`xYm`7UggYhh]`Y]bYb
\cW]bhYfYggUbhYb`BYi ni [Ub[`Z0f`X]Y`_ca`a`YbXY`GU]gcb
&\$&) #&\$&* `j YfdZ]W\ hYb`_0bbYb" `7UggYhh]ž`XYf`a`]h`Y]bYf`; f0»Y
j cb`%-` `Wá` `i bX`Y]bYa` ; Yk]W\hj`cb`-` `_[`Ui`Zhfi`a`dZhž`_ca`a`h
Ui`g`XYb`l`G5`i`bX`Vf]b[`h`Zf]gW\Yb`K`]bX`]b`X]Y`FY]\Yb`XYf
A`UbbgW\UZhž`X]Y`g]W\`]b`XYf`8`9@`&`VY\Ui`dhYb`a` 0W\hY" `K`]Y`
**XY`!`&"cf[`VYf]W\hYhž`]gh`7UggYhh]`Y]b`@]b`_ggW\0hnY`i`bX`[`Y`YfbhYb
A`]hY`gh0fa`Yfž`_Ubb`UVYf`Ui`W\`ZYI`]VY`Ui`ZXYf`5i`»`Ybdcg]h]cb
Y]b[`YgYhnh`k`YfXYb"**

GY]bY`9]g\cW_Ym_Uff]YfY`VY[`Ubb`7UggYhh]`Ua` `7c`Y[`Yž`k`c`Yf`Z0bZ
»\fY`j`YfvFUW\hYž`VYj`cf`Yf`j`cf`XYf`GU]gcb`&\$&(`#&\$&)`ni`XYb

6Y`ZUgh;]Ubhg]b`9i fcdU`k YW`gY`hY"@Y]XYf`k Uf`gY]bY
DfYa]YfYbgU]gcb`]b`9i fcdU`j cb`J Yf`Yhni b[gdYW` [YdfÀ[hžXUg
]\b`nk Ub[ž`X]Y`Gd]Y`nY]h`ZfØ`nY]h[`ni`VYYbXYb"8YbbcW`nY][h
g]W`DUhf]W`_F`Y]a Yfž`XYf`gdcfh]W`Y`@Y]hYf`XYg`9GJ?ž`VY[Y]ghYfh
j cb`7UggYhh]i bX`cVh`XYggYb` : À\][_Y]hYb"9f[`Ui Vhž`XUgg
7UggYhh]Y]bY`k]W`h][Y`F`c`Y`ZØf`XUg`HYUa`gd]Y`Yb`k]fX"

7UggYhh].`9]b`A`c`h]j Uhc`f`ZØf`XUg`HYUa

8Yf`bYi Y`Gd]Y`Yf`ZFYi hg]W`ØVYf`X]Y`7`UbW`ž]b`?Ui ZVYi fYb`ni
gd]Y`Ybž`i bX`\Uh`VYfY]hg`dcg]h]j Y`F`ØW`_a`Y`Xi b[Yb`ØVYf`XYb`7`i`V
i bX`X]Y` : Ubg`Yf`U`hYb" ÆW`V]b`a`c`h]j]Yfhž`a`]h`XYa`HYUa`]bg
HfU]b]b[g`U[Yf`ni` [Y`Yb`i`bX`j]Y`Y`Gd]Y`Y`ni` [Yk`]bbYb`ž`Ài`»YfhY
g]W`7UggYhh]"A`]h`XYf`F`ØW`_Ybbi`a`a`Yf`UW`h`k`]fX`Yf`VU`X`Ui`Z`XYa`
9]g`ghY`Yb`i`bX`gY]bY` : À\][_Y]hYb`ni`f`GW`Ui`ghY`Yb"

ÆY]bYf`]a`a`Yf`k`Yh`VYk`YfV`gcf]Yb]h]YfhYfYb`@[U`g]bX`HU`Yb`hY`k`Y
7UggYhh]j cb`Ybcfa`Ya`K`Yfh`I`a`gc`k`]W`h][Yf`]gh`Ygž`XUgg`b]W`h
bi`f`X]Y`gdcfh]W`Y` :]hbYggž`gcbXYfb`Ui`W`X]Y`a`YbhU`Y`Gh`Āf`_Y`XYf
Gd]Y`Yf`[YZØfXYfh`k`]fX"8]YgVYnØ[`]W`_Ubb`a`Ub`Y]bYb`6`]W`_Ui`Z
X]Y`5fVY]h]j cb`GUfU`\9f]_ggcb`k`YfZYbž`X]Y`U`g`A`YbhU`hfU]bYf]b
VY]a`<cW`_YmWi`V` : f`Ø`i`bXU`h`Āh][`]gh"@Ui`h`HU[Yg!5bnY][Yf`\Uh
g]Y`Yg`g]W`ni`f`5i`Z[UVY`[Ya`UW`hž`XUg`J`YfhfUi`Yb`XYf`Gd]Y`Yf`ni
[Yk`]bbYb`i`bX`X]Y`a`YbhU`Y`GhUV]`]h`Āh]a`HYUa`ni`ZØfXYfbž`k`Ug
Ui`W`ZØf`XYb`9GJ`?Ui`ZVYi`fYb`j`cb`J`cfhY]`gY]b`_ØbbhY"

8Yf`K`Y[`]b`X]Y`bYi`Y`GU]gcb

K`Ybb`k`]f`X]Y`9bhk`]W`_i`b[Yb`]a`HYUa`VYhfUW`hYbž`nY][h`g]W`ž
XUgg`7UggYhh]`b]W`h`bi`f`U`g`Gd]Y`Yfž`gcbXYfb`Ui`W`U`g`A`c`h]j`Uhc`f
k`]W`h][`gY]b`_Ubb"8]Y`Gh`Āf`_i`b[`XYg`HYUa`[Y]ghg`]gh`Y]b`nYbhfU`Yf
5gdY`_hž`XYf`ØVYf`XYb`gdcfh]W`Yb`9fZc`[`Yb`hgW`Y]XYh"8Ug`HYUa
j`cb`9GJ`?Ui`ZVYi`fYb`\Uh`Ui`[YbgW`Y]b`]W`Y]b`[i`hYg`<ĀbXW`Yb
XUZØfž`hU`Yb]h]YfhY`Gd]Y`Yf`ni`fY`_fi`h]YfYbž`X]Y`XYb`J`YfY]b`b`UW`
j`cfbY`Vf]b[Yb`_ØbbYb"

8]Y`_ca`a`YbXYb`A`cbUhY`k`YfXYb`Yb`hgW`Y]XYbX`gY]b" `A`]h`7UggYhh]
]a`?UXYf`[Y`h`XYf`9GJ`?`fYW`h`c`d`h]a`]gh]gW`]b`X]Y`J`cfVYfY]hi`b[Yb

Ui Z'X]Y`bYi Y`GU]gcb"8]Y': Ub g`_ÖbbYb`g]W\`Ui Z'gdUbbYbXY`Gd]Y`Y
ZfYi Ybž]b`XYbYb`XUg`HYUa`nY][Yb`k`]'žXUgg`Yg`i a`'a Y`f`U`g`bi f
XUg` , VYf`YVYb`]b`XYf`@[U`[Y`h`'9fghY`<YfUi gZcfXYfi b[Yb`ghY`Yb
VYfY]hg`Ui Z'XYa`'Dfc[fUa`a`°

8YhU]`g	
C fh	?Ui ZVYi fYbž8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "XY`!&"cf[• k k k "k]f!g]bX!_Ui ZVYi fYb"XY• k k k "hU[YgUb nY][Yf"W\

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY