

F UhhYbd`U[Y`]b`?i`a VUWλ .`Gc`gWλ ØhnYb G]Y`g]Wλ`i bX`=λ fY`J Ò[Y`°

Ϸ?i`a VUWλ`[]Vh`Yg`bYi`Y`A U» bU\`a Yb`[Y[Yb`X]Y
F UhhYbd`U[Y`"H]ddg`ni f`i: ØhYfi b[`j cb`J Ò[Y`b`i bX
6Y_`Àa dZi b[`ZØf`5bk c\`bYf"



?i`a VUWλ ž`8 Yi hgWλ`UbX`!`?i fn`j cf`XYf`8Àa a Yfi b[`k]fX`cZh
XYf`Y]b`cXYf`UbXYfY`i`hhYfd`Uhn`ZØf`X]Y`[YZ]YXYfhYb`i: fYi bXY
Ui Z[YghY`h`"8cWλ`J cfg]Wλ`h`K Ug`Ui Z`XYb`YfghYb`6`]W_`\Ufa`cg
Ui gg]Y\`hž`_Ubb`i b[YU\`bHY`i: c`[Yb`\UVYb`"9]b`U`hi Y`Yf`6Yf]Wλ`h
ØVYf`X]Y`F UhhYbd`U[Y`]b`?i`a VUWλ`nY][hž`XUgg`i bVYXUWλ`hYg
: ØhYfb`Ua`ZU`gWλ`Yb`D`Uhn`gWλ`bY`ni`Y]bYa`Yfbgh\`UZhYb`DfcV`Ya
k YfXYb`_Ubb`"8]Y`GhUXhj`Yfk`U`hi b[`]bZcfa`]Yfhž`XUgg`XUg`i: ØhYfb
j cb`J Ò[Y`b`cXYf`K`]`Xh]YfYb`Ui Z`ÖZYb`h]Wλ`Yb`GhfU» Ybž`K`Y[Ybž
D`ÀhnYb`i bX`]b`i: fØbUb`U[Yb`VYfY]hg`j Yfv`chYb`]gh`"æ`Ni`[Y`XYf
6Y_`Àa dZi b[`j cb`F UhhYb`]gh`Yhnh`VYgcb`XYfY`5i Za`Yf`gUa`_Y]h
[YZfU[hž`]bgVYgcb`XYfY`]a`i`a ZY`X`XYf`K`cc`k`cfh`!`:]`U`Y`]b`XYf
@Ub[[UgY`*`ž`k`c`Y]bY`Yf\`Ò\`hY`F UhhYbU`hj`]h`h`ZYgh[YghY`h
k`i`fXY`"Ϸ: fUb`_Yb`"XY`VYf]Wλ`hYhj`cb`XYb`A U» bU\`a Ybž`X]Y`X]Y

GhUXhi bhYfb]a a hzi a 'X]Y' ? UbU`]gUh]cb'i bX'XYb'ÖZZYbh]WXYb
FUi a 'j cb'GWÄX`]b[Yb'ni 'VYZFY]Yb"

8]Y'NU\`Yb'gdfYWX'Yb'6ÄbXY.'GWÄhni b[gk Y]gY`YVYb`]b
8Yi hgW\`UbX'fi bX'') \$'A]`]cbYb'FUhhYb"'8]YgY'H]YfY`\UVYb'Y]b
[YgW\i`hYg'5i [Y'ZØf': i hhYfXcgYb'i bX'j Yfk YfhYb'df]a U'GUa Ybž
; YhfY]XY'i bX'BØggYž'X]Y'XUg': i hhYf'ZØf'J Ò[Y`gc'j Yf'cW_YbX
a UWXYb"'8 Ug'5i ZghY`Yb'j cb': i hhYfghY`Yb'c\`bY'Ub[Ya YggYbY
J cfg]W\hga U» bU\`a Yb'n]Y\`h'b]W\h'bi f'i bgYfY'[YZ]YXYfhYb
: fYi bXY'Ubž'gcbXYfb'Ui W\`X]Y'i bYfk ØbgW\hYb'BU[Yf"<YZYb'i bX
ni [fi bXY`Y]Y[YbXY'DfcV`Ya Y`_ØbbYb'gc'gW\`bY`Y]ba U`ni 'Y]bYa
[fÖ» YfYb'FUhhYbVYZU`ZØ\`fYbž'XYf'ni XYa 'UbnY][YdZ]W\h]['j]ghž
k]Y'BUhi fYhYWYf`Äi hYfh"

: i hhYf'f]W\h]['d`Uhn]YfYb

I a 'FUhhYb'ZYfbni \U`hYbž']gh'Yg'fUhgUa ž'XUg'J c[Y`Zi hhYf'b]W\h
X]fY_h'Ui Z'X]Y'9fXYž'XYb'FUgYb'cXYf']b'6YYhY'ni 'ghfYi Yb"
GhUhhXYggYb'gc`hYb': i hhYfghY`Yb'fY[Y'a Ä»]['ØVYfd'fØZhi bX'j]b
_Y]bYb'A Yb[Yb'[YZØ`h'k YfXYb"'8 Ug'f]W\h][Y'A U» 'j]gh'YffY]W\hž
k Ybb'V]g'ni f'8Äa a Yfi b['U`Yg': i hhYf'j YfnY\`fh]gh'"Gc`hY`YXcW\
FUhhYb'Ub'XYf': i hhYfghY`Y[Yg]W\hYh'k YfXYbž']gh'i a [Y\`YbX'X]Y
: ØhhYfi b['Y]bni ghY`Yb"' ; fi bXghØW_gY][YbhØa Yf'cXYf'A]YhYf'g]bX
ni XYa 'j YfdZ]W\hYhž'[YY][bYhY'A U» bU\`a Yb'[Y[Yb'FUhhYb'ni
Yf[fY]ZYbž'i a 'gc'Y]bY'5i gVfY]hi b['ni 'j Yf\]bXYfb"

≠hYfYggUbhYfk Y]gY'k]fX'ZØf'; UfhYbVYg]hnYf'gc[Uf'X]Y
5bgW\UZZi b['Y]bYf'?UhnY'Ya dZc\`Yb"'8]YgY'bUhØf`]WXYb'Ä[Yf
Yf_YbbYb'XYb'; Yfi W\`j cb'FUhhYb'i bX'\U`hYb'g]Y'ZYfb"'8UVY]
_Ubb'gc[Uf'[YVfUi W\hYg'?UhnYbghfYi '\Y`ZYbž'XUg'FUhhYb
UVgW\fYW_h"'9]bY'YW\hY'K]b!k]b!G]hi Uh]cb''5i W\`gdYn]Y`Y
<Ui ga]hhY`k]Y'HYfdYbh]b'cXYf'Äh\Yf]gW\Y'²`Y'j cb'DZUbnYb
_ØbbYb'ni f'FUhhYbVY_Äa dZi b['X]YbYbž'gc`hYb'YXcW\`a]h
6YXUW\h'Y]b[YgYhnh'k YfXYbž'XU'g]Y'Ui W\`[Ygi bX\`Y]h]W\Y'F]g]_Yb
VYf[Yb'_ØbbYb"A Y]b'; UfhYbYI dYfhY`V]YhYh'Y]bY'[UbnY'F Y]\Y
Ub'H]ddgž'i a 'FUhhYb'bUW\`U'h]['ZYfbni \U`hYb"

; Ya Y]bgUa '[Y[Yb'X]Y'D`U[Y

9]b`k Y]hYfYg`k]W`h][Yg`H\Ya U`]gh`X]Y`A Y`Xi b[`j cb
 F UhhYbg]W`hi b[Yb"6Y]6YcVUW`hi b[Yb`Ui g`XYf`?UbU`]gUh]cb
 gc``hYb`gck c``XUg`CfXbi b[gUa`h`U`g`Ui W`X]Y`GhUXhk Yf_Y`]b
 ?i`a VUW`]bZcfa`]Yfh`k YfXYb"8]Y`GhUXhi bX`X]Y`GhUXhk Yf_Y
 i bhYfbY\`a Yb`VYfY]hg`A U»bU\`a Ybž`i a`X]Y`?UbU`]gUh]cb`ZfY`]j cb
 F UhhYb\U`hYfb`ni`U`hYbž`Y]bgW`X`]Y»`]W`X`Yf`a`cbUh`]W`Yb
 : UW`VY]hfA[Y`j cb`F UhhYb_ÖXYfb`Ub`Ui g[Yk`À`hYb`GhY`Yb`]b`XYf
 GhUXh"9g`k]fX`gca`]h`U`Yg`i bhYfbca`a Ybž`i a`X]YgY`GW`UXbU[Yf
]b`XYb`; f]Z`ni`VY`ca`a Yb"

8cW`Y`hnh`]W`g]bX`U`Y`6Øf[Yf`[YZFU[h`8Yb`h`XUfUb.`X`XYf`_Ubb
 gY]bYb`HY`]ni`f`6Y_Äa`dZ`b[`XYf`F UhhYbd`U[Y`VY]hfU[Ybž`gY`]Yg
 Xi fW`j YfUbhk`cfhi`b[gj`c`Yg`i: ØhhYfb`XYf`J`Ö[Y`cXYf`Xi fW`X]Y
 A Y`Xi b[`j cb`F UhhYbg]W`hi b[Yb"6; Ya`Y]bgUa`_ÖbbYb`k]f`X]Y
 @YVYbgei U`]h`h`]b`?i`a VUW`Yf\U`hYb`°

8YhU]`g	
Cfh	?i`a VUW`ž`8Yi`hgW`X`UbX
EiY`Yb	<ul style="list-style-type: none"> • k k k "]bZfUb`_Yb"XY • k k k "bUhi`fYhYW`]j`Y"XY • k k k "a`Y]b![`UfhYbYI`dYfhY"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"XY