

5`Ufa ghi ZY`ZØf`XYb`A U]b.`K Ufbi b[`j cf
_f]h]gWk Yb`K UggYfhYa dYfUhi fYb`°

8 Ug`@UbXfUhgUa hiA]`hYbVYf[`k Ufbhj cf`Ö_c`c[]gWk Yb
F]g]_Yb`ja `A U]b`Ui Z[fi bX`Ub\U`hYbX`\c\Yf
K UggYfhYa dYfUhi fYb`"



A]`hYbVYf[ž`8 Yi hgWk`UbX`!`8]Y`gca a Yf`Wk Y`<]hnY`Vf]b[h`b]Wk h
bi f`GcbbY`i bX`GdU» ž`gcbXYfb`Ui Wk`< YfUi gZcfXYfi b[Yb`ZØf`X]Y
; Yk`ÄggYfÖ_c`c[]Y``XUg`nY][`h]g]Wk`Y`hnh]a` `A U]bž[`YbUi Yf`[YgU[h
]a` `A Y`XYVYfY]Wk`%ž`XYf`j`cb`XYf`@UbXYg[fYbnY`bUWk`< YggYb`VY]
? U\`V]g`K`ØfnVi f[`fY]Wk`h`K`]Y`XUg`@UbXfUhgUa hiA]`hYbVYf[`]b
Y]bYf`U_hi`Y`Yb`DfYggYa`]hY]i b[`VYf]Wk`hYhž`k`i`fXY`\]Yf`X]Y
K Ufbghi ZY` `K`5FBI`B;` `Xi`fWk`X]Y`FY[]Yfi b[`j`cb`i`bhYfZfUb_Yb
Ui`g[YgdfcWkYb`"8]YgY`9bhgWkY]Xi b[`YfZc`[`hiUi Z[fi bX`XYf
Ub\U`hYbX`k`Ufa`Yb`i`bX`hfcW_YbYb`K`YhYf`U[Yž`X]Y`X]Y
Ö_c`c[]gWk Yb`J`Yf\`Ä`hb]ggY`ja` `A U]b`Yf\`YV`]Wk`VY`UghYh`"

6YgcbXYfg`VYa`Yf_Yb`gk`Yfh]gh`X]Y`K`UggYfhYa`dYfUhi`f.`5b`XYf
A`YggghUh]cb`9f`UVfi`bb`k`i`fXY`XYf`_f]h]gWkY`GWk`Y`Yb`k`Yfh`j`cb`&`*

..7`a Y\`f`U`g`g]YVYb`Ghi bXYb`ØVYfgWf]hhYb`"8]Yg`]gh`U`Ufa]YfYbXž
XU`c\`Y`K UggYfhYa dYfUhi fYb`b]W`h`bi`f`ZØf`X]Y`K UggYfei`U`]h`h
dfcV`Ya Uh]gW`g]bXž`gcbXYfb`Ui W`ZØf`X]Y`@YVYk YgYb`]a `K UggYf`
Ni a`J`Yf[`Y]W`U[`X]Y`K UggYfhYa dYfUhi`f`Ub`XYf`A YggghUh]cb
?U\`Y`XcW`i bhYf`&) ..7ž`ni XYa`g]bX`X]Y`GUi Yfghc`Zk YfhY`Ub
VY]XYb`A YggghUh]cbYb`V]g`Ub[`i b`_f]h]gW`"5VYf`X]Y`G]hi Uh]cb
V`Y]Vh`Ub[`YgdUbbh`J`cf\`Yf[`YgU[`hY`;`Yk`]hhYf`_Øb`bhYb`X]Y
GUi Yfghc`Z[`Y\`U`hY`YfbYi`h`VY`UghYb`"

A U» bU\`a`Yb`i`bX`≠b`Zc`fa`Uh]cb`gd`Z`]W`h`

I`a`k`Y]hYfY`6Y`Ughi b[`Yb`ZØf`XUg`K UggYf`ni`j`Yfa`Y]XYbž`g]bX`]a
A`Y`XYVYfY]W`%`U`Y`ni`g`h`n`]W`Yb`9]b[`f]ZY`]a`A`U]bž`k`]Y`Yhk`U
GW`Ua`a`f`Ai`a`i`b[`Yb`c`XYf`6U[`[`Yfi`b[`Ybž`i`bhYfgU[`h`i`Yg`gY]
XYbbž`g]Y`g]bX`ni`f`G]W`Yf\`Y]h`i`bX`@Y]W`h][`_Y]h`XYg`J`Yf`_Y\`fg
b`chk`YbX][`"8`Ug`@Ub`Xf`UhgUa`h`\`Uh`U`Y`8]fY`_hY]b`Y]hYfž`XUni`n`A`\`Yb
i`bhYf`Ub`XYfYa`?`Àf`Ub`U[`Yb`i`bX`≠Xi`ghf]YVYhf]YVYž`XUni
Ui`Z[`Y`Zc`f`XYf`hž]b`Zc`fa`]Yf`h`ni`V`Y]VYb`i`bX`j`Yf`Ub`hk`cf`hi`b[`gVYk`i`ggh
ni`\`Ub`XY`b`"

:`Øf`XYb`VYbUW`VUfhYb`A`Y`XYVYfY]W`&ž`XYf`j`cb`K`ØfnVi`f[
F]W`hi`b[`6Ua`VYf[`fY]W`hž[`]h`ni`f`NY]h`Y]bY`VY\`Øf`XYb]b`hYfbY
J`cfk`Ufbghi`ZY`"8]YgY`K`Ufbgmg`hYa`Uh]_]gh`6YghUb`XhY]`XYg
5`Ufa`d`Ub`g`A`U]b`²`_c`c[`]Y`f`5A`²`Łž`XYf`g]W`XYf`ZfØ`nY]h][`Yb
9f`_Yb`bi`b[`_Ø`c`c[`]gW`_f]h]gW`Yf`G]hi`Uh]cb`Yb`k`]Xa`Yh`N]Y`]gh`Ygž
X]Y`Bi`hnYf`XYf`;`Yk`ÀggYf`i`bX`X]Y`²`ZZYbh]W`_Y]h`ni`gYbg]V`]g]YfYb
i`bX`[`Y[`YVYbYbZU`g`nY]hbU\`A`U»`bU\`a`Yb`ni`Yf[`fY]ZYb`"8]Y
6Yk`Yfhi`b[`XYf`_Ø`c`c[`]gW`Yb`6YX]b[`i`b[`Yb`YfZc`[`h`XUVY]`Ui`Z
6Ug]g`ZY`ghYf`GW`k`Y`Y`bk`YfhY`ZØf`K`UggYfhYa`dYfUhi`fž`GUi`Yfghc`Z
i`bX`5VZi`gg`gck`]Y`Xi`fW`9I`dYfhYbY]bgW`h`ni`b[`Yb`"

@Ub[`Zf]gh][`Y`HfYbXg`

8`cW`X]Y`U`_hi`Y`Y`G]hi`Uh]cb`]gh`b]W`h`XUg`Y]bn][`Y`DfcV`Ya`i`X]Y
6UmYf]gW`Yb`;`Yk`ÀggYf`g]bX`]b`XYb`Y`h`hYb`↻\`fnY\`bhYb`k`Àfa`Yf
[`Yk`cfXYb`"J`cf`U`Y`a`i`\`Ø\`YfY`@`ZhYa`dYfUhi`fYb`i`bX`a`YbgW`]W`Y
Bi`hni`b[`Yb`hfU[`Yb`XUni`VY]ž`XUgg`X]Y`K`UggYfhYa`dYfUhi`fYb
_c`bh]bi`]Yf`]W`ghY][`Yb`"i`@Ui`h`Y]bYf`5b`U`mgY`\`Uh]g]W`X]Y

8 i fW gW b]hghYa dYfUhi f`XYf: `]Y» [Yk ÅggYf`nk]gWYb`%- - %i bX
 &\$%\$`ja `J Yf[`Y]W`ni `XYb`đ\fyb`%- +%V]g`&\$\$\$`i a`\$ž*`..7
 Yf\Ò\h"9]b`k Y]hYfYf`HfYbX`nY][`h`g]W`]b`XYf`ni bY\`a YbXYb`5bnU\`
 j cb`HU[Ybž`Ub`XYbYb`X]Y`K UggYfhYa dYfUhi f`ØVYf`&%ž) `..7`ghY][`h
 `X]Yg`[YgW]Y\`h`a]h`Yfk Y]Y`Yhk U`j]Yf`HU[Y`dfc`đ\fnY\`b`h`a Y\`f`

8]Y`< YfUi gZcfXYfi b[Ybž`X]Y`g]W`Xi fW`X]Y`ghY][`YbXYb
 HYa dYfUhi fYb`Yf[YVYbž`g]bX`j]Y`Z`h][`" `< Ò\YfY
 K UggYfhYa dYfUhi fYb`ZØ\fyb`b]W`h`bi f`ni`GhfYgg`VY]
 ; Yk ÅggYfcf[Ub]ga Ybž`gcbXYfb`_ØbbYb`Ui W`XUg`[YgUa hY
 Ò_c`c`[]gWY` ; `Y]W [Yk]W`h`VYY]bZi ggYb"8Yf`5`Ufa d`Ub`V]YhYh
 \]Yf`Y]bYb`k]W`h][`Yb`F U\`a Ybž`i a`df`Åj Ybh]j`ni` \UbXY`b`i bX`X]Y
 ; Yk ÅggYf`Ui W`ni _ØbZ]h][`ni`gW`ØhnYb"

: Øf`k Y]hYfY`đZcfa Uh]cbYb`ni`XYb`K Ufbghi ZYb`i bX`XYa
 5`Ufa d`Ub`A U]b`Ya dZ]Y\`h`g]W`Y]b`6Ygi W`XYf`K YVgY]hY`XYf`
F Y []Yfi b [`j cb`i bhYfZfUb`_Yb`cXYf`XYg
5bdUggi b [ga UbU [Ya Ybhg`XYf`VUmYf]gWYb`i a k Y`hVY\`ØfXYb"
 5i W`X]Y`6UmYf]gWY`@UbXYgUbghU`h`ZØf`i a k Y`h`\`Å`h
 i a ZUb[fY]WY`đZcfa Uh]cbYb`ni f`9bhk]W`i b[`XYf
 ; Yk ÅggYfhYa dYfUhi fYb`VYfY]h"

8YhU]`g	
C fh	A]`hYbVYf[ž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "`UbX_fY]g!a]`hYbVYf["XY • k k k "b]X"VUmYfb"XY • k k k "`Zi "VUmYfb"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY