

≈ga U]_ 'V`Y]Vh`VY]a `HGJ`%, *\$. `BYi Y`ÿfU
i bhYf`DfÀg]XYbh`A Ub[`VY[]bbh°

< UgUb`≈ga U]_ 'V`Y]Vh`VY]a `HGJ`%, *\$. `A ØbWXYbž`d`Ubh`HfYZZYb
a]h`bYi Ya `DfÀg]XYbhYb`A Ub[`ni f`Ni _i bZh`XYg`J YfY]bg`i bX
GhUX]cbUi gVUi "



A ØbWXYbž`8Yi hgW`UbX`!`8U`[Y`h`g`]bg`b`ÅW`ghY`?`Ud]hY`VY]a
HGJ`%, *\$. `A ØbWXYb`°`BUW`k`cWXYb`Ub[Yb`GdY`_i`Uh]cbYb`ØVYf
gY]bYb`5V[Ub[`Uh`g]W`XYf`≠j Yghcf`< UgUb`≈ga U]_ `YbhgW]YXYbž
VY]a `J YfY]b`ni `V`Y]VYb`" `≠Y]bYa `U`hi Y`Yb`GhUHYa Ybh
j Yf_ØbXYhY`Yfž`XUgg`Y]b`F`ØW`ni [`]b`XYf`a`ca`YbhUbYb`G]hi`Uh]cb
XYa `J YfY]b`b]W`h`b`Ø`hn`Yb`k`ØfXY`" `8`Ua`]h`ghc`d`d`h`Yf`XYb`VYfY]hg
Ub[Yghc`»`YbYb`J`Yf`_Ui`Zgd`fc`n`Ygg`gY]b`Yf`A`Y`f`Y]hg`Ub`hY]`Y`ž`k`Ug`VY]
gY]bYb`:`Ub`g`ZØf`9f`Y]W`hYfi`b[`gcf[`h`@Ui`h`gd]Y[Y`"XY`d`Ubh
≈ga U]_`Y]b`HfYZZYb`a`]h`XYa`b`Yi`Yb`DfÀg]X]i`a`i`bhYf`XYa`J`c`fg]hn
j`cb`:`Yfb`ch`A`Ub[ž`i`a`X]Y`D`À`b`Y`ZØf`X]Y`_`ca`a`Yb`XY`GU]gcb`gck`JY
ZØf`XUg`:`fØbk`U`XYf`GhUX]cb`i`b`X`X]Y`Hi`fb`U`Y`j`cf`Ubni`hfY]VYb`"

9g`]gh`_Ui`a`ni`ZUggYbž`k`]Y`g]W`X]Y`@U[Y`j`Yf`Åb`XYfh`U`h`"B`c`W`j`c`f`

i fnYa 'gW]Yb`Ygž`U`g`k ØfXY`æga U]`gY]bY`5bhY]`Y`Ub`Y]bY
GWk Y]nYf` : Ua]`Yb`c`X]b[`j Yf`Ui ZYbž`k Ug`hY]`k Y]gY`a]h`Y]bYa
: Yi Yfk Yf`_j cb`Y]b][Yb` : Ubg` [YZY]Yfh`k i fXY`"8Yf`J Yf`Ui Z[U`h`U`g
< Ò\Ydi b`_h`Y]bYf`hi fVi `YbhYb`ÿfUž`X]Y`cZ]j cb` 7\Ucg`i bX`GhfY]h
[YdfÀ[h`k Ufž`Yf`_`ÀfhY`hn`"XY`"GY]bY`NY]h`VY]a `J YfY]b`VY[Ubb
&\$%%`a]h[fc» Yb`HfÀi a Yb`i bX`J]g]cbYbž`UVYf`]bgVYgcbXYfY`XYf
5Vgh]Y[`]b`X]Y`F`Y[]cbU`][U`&\$%+` \]bhYf`]Y» `gY]bY`Gdi fYb`

9]b`bYi Yf`5bZUb[`i bhYf` ; Yfbch`A Ub[

A]h; Yfbch`A Ub[`Ub`XYf`Gd]hnY`XYg`DfÀg]X]i a g`ghfYVh`XYf`HGJ
%, * \$`A ØbWYb`bUW`bYi Yb`N]Y`Yb`"A Ub[ž`XYf`_Øfn`]W`ni a
DfÀg]XYbhYb` [Yk À`h`k i fXYž`a ÒW`hY`X]Y`K YfhY`XYf
BUW`k i W`gZØfXYfi b[`]b`XYb`J cfXYf[fi bX`ghY`Yb`i bX`d`Ubh`XYb
5i gVUi `XYg; fØbk U`XYf`GhUX]cbg`Ui Z&) "\$\$\$`D`ÀhnY`" K]f`g]bX
gW`i `XYbZfY]i bX`_ØbbYb`bYi `Xi fW`ghUfhYb`ž`VYhcbh`A Ub[`j c`Yf
HUhYbXfUb[ž`gc`gd]Y[Y`"XY`

8]Y`9i d`cf]Y`fi bX`i a `XYb`J YfY]b`]gh]b`X]YgYf`GU]gcb`gdØfVUfž
b]W`h`ni `Yhnh`XUb`_`F ØW`_Y`fYfb`k]Y`? Yj]b`J c`UbXž`XYf`XUg`HYUa
ghÀf`_Yb`gc`" `C VYfVØf[Yfa`Y]ghYf`8]YhYf`F`Y]hYf` \ Uh`YVYbZU`g`gY]bY
l bhYfghØhni b[`ZØf`X]Y`bYi Yb`D`ÀbY`_i bX[YhUb`i bX`A Ub[`ni
gY]bYf`K U` ` [fUhi `]Yfh`"8 Ug`DfÀg]X]i a ` \ Uh`_`Uf[Ya UW`hž`XUgg`XUg
N]Y`XYf`K]YXYfUi Zgh]Y[`]b`X]Y`&`"@[U`]ghž`k Ug`VY]`XYb` : Ubg`Ui Z
[fc» Y`Ni gh]a a i b[`ghÒ» h`

9]bY`hi fVi `YbhY`J Yf[Ub[Yb`Y]h

8]Y`YhnhYb`K`cW`Yb`g]bX`Y]b[[i hYg`6Y]gd]Y`ZØf`X]Y`W`Uch]gW`Y
BUhi f`XYf`YhnhYb`ÿfU`"J cf`XYa`F ØW`_ni [`j cb`æga U]_` [UV`Yg
; YfØW`hYž`XUgg`gY]b`F ØW`_hf]hh`X]Y`bUh]cbU`Y`GnYbY`YfgW`ØhYfb
_ØbbhY`"J cf`U`Ya`X]Y`J cfk ØfZY` [Y[Yb`XYb`Y`Y`a`U`][Yb
DfÀg]XYbhYb`F cVYfh`F`Y]g]b[Yf`i bX`J]nYdfÀg]XYbh`? Uf`! 7`f]gh]Ub
6Umž`g]Y` \ ÀhhYb`X]Y`A]h[`]YXYf` [YhÀi gW`hž` \ Y]nhYb`X]Y
8]g`_i gg]cbYb`Ub`"æga U]_`gY`Vgh`_f]h]g]YfhY`X]Y`DfYggYa]hY]i b[
gY]bYf`5V`Øgi b[`U`g`i bdUggYbX`i bX`fYU[]YfhY`a]h`gW`UfZYb
K`cfhYbž`k Ug`X]Y` ; Ya ØhYf`XYf` : Ubg`k Y]hYf`Yf` \]hnhY`"

Bi b`V`Y]Vh:UVni k UfhYbž`k]Y`g]W`X]Y`G]hi Uh]cb`]b`XYf`_ca a YbXYb
 GU]gcb`Ybhk]W_Y`b`k]fX" "ga U]_` \`À`h`k Y]hYf\]b`Y]bY`GW`ØggY`fc``Y
]a`]YfY]bž`k À\fybX`XUg`bYi Y`Df`Āg]X]i a`]X]Y`K Y]W`Yb`ZØf`Y]bY
 VYggYfY`Ni _i bZh`ghY``h"9g`V`Y]Vh`gdUbbYbXž`k]Y`g]W`X`Yf`HGJ
 %, * \$`A`ØbW`Yb`]b`X]YgYf`bYi Yb`Ÿ`fU`VY`U`i dhYb`k]fX`]`j]Y``Y]W`h
 [Y`h`g`U`YbX`]W`VYf[Ui Z`

8YhU]`g	
C fh	A ØbW`Yb`ž`8Yi hgW`U`bX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "gd]Y[Y`"XY • k k k "hn"XY • k k k "Vf"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY