

A cV]`Y`J]XYchØfa Y`]b`A ØbWYb. G]WYf\Y]h`cXYf`, VYfk UWXi b[3

6UmYfb`]bj Ygh]Yfh` ž `A]c`"9i fc`]b`a cV]`Y`J]XYchØfa Y`ni f
?f]a]bU`]hÅhgVY_Åa dZi b[`]b`A ØbWYb`"?ØbbYb`g]Y`XUg
G]WYf\Y]hg[YZØ\`Yf\`Ø\Yb3



A ØbWYb ž 8 Yi hgW`UbX`!`ē`Y]bYf`NY]hž`]b`XYf`X]Y`G]WYf\Y]h`]b
i fVUbYb`FÅi a Yb`]a a Yf`a Y\f`]b`XYb` : c_i g`fØW_hž`\Uh`XYf
: fY]ghUUh`6UmYfb`Y]bYb`bYi Yb`GWf]h`]b`XYf`J]XYcØVYfk UWXi b[
i bhYfbca a Yb`"A]h`XYf`6YfY]hghY`i b[`]j cb`" ž `A]`cbYb`9i fc`ZØf
XYb`5i gVUi`XYf`, VYfk UWXi b[ghYWbc`c[]Y`k]`6UmYfbg
ēbbYba]b]ghYf`æUW]a`<Yffa Ubb`b]W]h`bi f`J YfVfYWYb
j Yf\]bXYfbž`gcbXYfb`Ui W`XUg`G]WYf\Y]hg[YZØ\`XYf`6Yj`Ø`_Yfi b[
ghÅf`_Yb`"K]Y`Vf`XY`VYf]W]hYhž`Z]Y» Yb`Yf\YV`]WY`A]hY`]b`a cV]`Y
J]XYchØfa Yž`X]Y`]b`_f]h]gWYb`6YfY]WYb`k]Y`A ØbWYb`]bghU`]Yfh
k YfXYb`"

8]Y`XFY]`bYi Yb`a cV]`Yb`J]XYchØfa Y`_cghYb`^k Y]`g`+`\$`\$`\$`9i fc
i bX`g]bX`a]h`Zc fhgW]h`]WYf`HYW]b[_`Ui g[YghU]hYh`>XYf`Hi fa

j YfZØ[h'ØVYf'XfY]'? Ua YfUgž'X]Y'Ui Z'Y]bYf' < Ø\Y'j cb'gYWk'g'A YhYfb
]bghU''Yfh'g]bX''Nk Y]'XYf'? Ua YfUg'g]bX'gWk Yb_VUf'i bX'V]YhYb
Y]bY'Ncca Z b_h]cbž'k Å\fybX'X]Y'Xf]hhY'? Ua YfU'XYb'Hi fa'gY'Vgh
ØVYfk UWk hi bX'VY]'5bbÅ\Yfi b['5'Ufa'gWk'Å[h''8]YgY'ZYI]V'Yb
HØfa Y'VYZ]bXYb'g]Wk'XYfnY]hiUa'GhUWk i g'gck]Y'Ua'5'hYb
6chUb]gWk Yb'; UfhYbž'Y]bYa'VY_UbbhYb'8fc[Ybi a gWk'U[d'Uhnž
i bX'_ØbbYb'gWk bY''i a dcg]h]cb]Yfh'k YfXYb' 'XYf'5VVUi'XUi Yfh
bi f'Y]b][Y'Ghi bXYbž'k Å\fybX'XUg'5i ZghY''Yb'Ub'Y]bYa' bYi Yb
GhUbXcfh'V]g'ni'XfY]'HU[Y'j b'5bgdfi Wk' bY\ a Yb'_Ubb"

5 VYfk UWk i b['a]h'6YXUWk h

8]Y' ðghU''Uh]cb'X]YgYf'HØfa Y''Y[h'b]Wk h'c\ bY'? cbhfcj YfgYb'ja
ØZYbh]Wk Yb' ðhYfYggY''J]XYcØVYfk UWk i b[']gh'Y]b'\Y]»
X]g_i h]YfhYg'H\Ya UžXUg'X]Y'; Ya ØhYf'gdU'hYh''K Å\fybX'a UbWk Y
X]YgY'A U» bU\ a Y'U'g'bc h'k YbX][Yb'G]Wk Yf\Y]hgZU_hcf'VYhfUWk hYbž
Ya dZ]bXYb'UbXYfY'g]Y'U'g'9]b[f]Z]'b' \fy'Df]j Uhgd\Åfy''8 Ug']gh'Y]b
H\Ya UžXUg'Ui Wk']b'Y]bYa'_Øfn']Wk'j YfØZYbh]Wk hYb'K \]hYdUdYf
j cb'Dk 7'8Yi hgWk'UbX'Ui Z[Y[f]ZYb'k]fX'' ð'X]YgYa'8c_i a Ybž
XUg'Ua' '&+'GYdhYa VYf'&\$&('j YfØZYbh]Wk h'k i fXYž'k]fX'XYf
9]bgUhn'j cb'J]XYchYWk b]_'ja'GdUbbi b[gZY'X'nk]gWk Yb'G]Wk Yf\Y]h
i bX': fY]\Y]hgYfWk hYb'UbU'mg]Yfh"@Ui h'dk WXY'VYZØfk cfhYh'X]Y
A Y\ f\Y]h'XYf'6Øf[Yf.]bbYb']b'8Yi hgWk'UbX'U''YfX]b[g'XYb'9]bgUhn
j cb', VYfk UWk i b[ghYWk bc`c[]Y"

: Øf'X]Y'YZY_h]j Y'Bi hni b['X]YgYf'J]XYchYWk b]_']gh'Yg'k]Wk h][ž
fYWk h]Wk Y'6YXYb_Yb'i bX'a Yh\cX]gWk Y'DfcV'Ya Y'ni
VYfØW_g]Wk h][Yb''8]Y'Dc']nY]']b'A ØbWk Yb'\ Uh'VY]gd]Y'gk Y]gY'Y]bYb
Ni [f]Z]j cb'&%HU[Yb'Ui Z'X]Y'5i ZbU\ a Ybž'VYj cf'X]YgY'[Y'ØgWk h
k YfXYb''8UVY]k]fX'_Y]bY'? Øbgh]Wk Y' ðhY''[Ybn'ni f'5i gk Yfhi b[
XYf'8UhYb'Y]b[YgYhnh''8]Y'6YUa hYb'a ØggYb'U_h]j 'Ui ZJ cfZÅ''Y
\]b[Yk]YgYb'k YfXYbž'i a'fYU[]YfYb'ni'_ØbbYb''HfcmXYa'_ØbbYb
X]YgY'? Ua YfUg'ni f' ðYb]Z]n]Yfi b['j cb'J YfXÅWk h][Yb'VY]hfU[Yb
i bX'gc''Yb'XYf'Dc']nY]' \Y'ZYbž']b'? f]gYbg]hi Uh]cbYb'gWk bY''ni
\UbXY'b"

8]Y'Ni _i bZh'XYf'J]XYcØVYfk UWk i b[

=a`<]bV`jW`Ui Zni`_ØbZh][Y`9bhk`jW`i b[Yb`k`jfx`X]Y
 J]XYcØVYfk UWxi b[`g]WXYf`W`Ui W`i]b`UbXYfYb`Gh`XhYb`9]bni` [
 \U`hYb`"8]Y`A`]hhY`ž`X]Y`ZØf`X]Y`a`cV]`Yb`j`J]XYchØfa`Y`VYfY]h[YghY`h
 k`i`fXYbž`g]bX`b]W`h`U`Y]b`ZØf`A`ØbW`Yb`[YXUW`hž`gcbXYfb`_ØbbhYb
 Ui`W`i]b`UbXYfYb`VUmYf]gW`Yb`Gh`XhYb`5bk`YbXi`b[`Z]bXYb`"
 5bV]YhYf`k`jY`YI`dYfh!gYW`f]hm`XY`nY][Yb`Ui`Zž`XUgg`a`cV]`Y
 J]XYc`Øgi`b[Yb`ni`bY`a`YbX`cW`i]a`?i`fg`ghY`Yb`"

=b`5bVYhfUW`h`XYf`<YfUi`gZcfXYfi`b[Yb`i`bX`6YXYb`_Ybž`X]Y`a`]h`XYf
 9]bZØ`fi`b[`bYi`Yf`HYW`bc`c`[]Yb`Y]b`Yf[Y`Ybž`nY][h]g]W`ž`XUgg`Y]b
 [i`hYg`<`ÀbXW`Yb`YfZcfXYf`W`i]ghž`i`a`G]W`Yf`Y]h`i`bX`8`UhYbgW`i`hn
]b`9]b`_Ub[`ni`Vf]b[Yb`"8]Y`8]g`_i`gg]cb`i`a`X]Y
 J]XYcØVYfk UWxi b[`]gh`bcW`i`Ub[Y`b]W`h`ni`9bXYž`i`bX`Yg`V`Y]Vh
 UVni`k`UfhYbž`k`jY`g]W`X]YgYg`H`Ya`U]b`XYb`_ca`a`YbXYb`X`fYb
 Ybhk`jW`Y`b`k`jfx`"

8YhU]`g	
Cfh	A ØbW`Ybž`8Yi`hgW`_UbX
Ei`Y`Yb	<ul style="list-style-type: none"> • k k k "Vf"XY • k k k "YI dYfh!gYW`f]hm"XY • k k k "dk WXY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U["XY