

GWÅ bÄddW Yb ^U[X`]b`A ØbW Yb. `Nk Y]
: `c\ a Äf_hY`Ua`K cW YbYbXY`YbhXYW_Yb`°

A ØbW Yb`V]YhYh`Ua`&\$"i bX`&%"`† b]`&\$&) `nk Y]j`j]Y`gY]h][Y
: `c\ a Äf_hY`]a`C`ma`d]UdUf_`i bX`]b`6Yf[`Ua`@]a`ZØf
GWÅ bÄddW Yb`Ä[Yf"



Gd]f]Xcb!@ci]g!F]b[`&%ž', \$, \$-`A ØbW Ybž`8Yi hgW`UbX`!
5a`K cW YbYbXY`j ca`&\$"i bX`&%"`† b]`&\$&) `UhhY`X]Y`VUmYf]gW Y
A Yhfc`d`c`Y`A ØbW Yb`k]YXYf`Y]ba`U`j]Y`ni`V]YhYb`U`Yb`j`cfUb
nk Y]: `c\ a Äf_hYž`X]Y`gck`c`GWÅ bÄddW Yb`Ä[Yf`U`g`Ui`W
@]YV\UVYf`j`cb`J]bhU[Y!GWÅ ÄhYb`Ub`c`W_hYb`"6YgcbXYfg
\Yfj`cfni`YVYb`]gh`XYf: `c\ a Uf_h]a`C`ma`d]UdUf_ž`cf[Ub]g]Yfh
j`ca`6UmYf]gW Yb`F`chYb`?`fYi`n"

A]h`gY]bYb`²`Zbi`b[gnY]hYb`j`cb`+`V]g`%)`" ` \$`I` \f`V`ch`XYf
C`ma`d]UdUf_`j]Y`Y`A`Ò[`]W_X_Y]hYb`ZØf`X]Y`J`Yf_Äi`ZYfž`X]Y`c`b`Y
j`cf`\Yf][Y`5ba`Y`Xi`b[`] \fYb`Hf`Ö`X`Y`Ub`V]YhYb`_`c`b`b`h`Y`b`"
≠hYfYgg]Yfh`Y`a`i`gghYb`Y`X][`]W`Y`]bYb`H]gW`gY`V`gh`a`]hVf]b[Yb
i`bX`_`c`b`b`h`Y`b`X`Ua`]h`ZØf`Y]bYb`_`Y]bYb`DfY]g`j`cb`%`&`V]g`%)`9i`fc`Ui`Z

XUg`J Yf_Ui Zgj Yf[bØ[Yb`[Y\Yb" 5i ZYbh\U`hY`Ui ZXYa `DUf_d`Uhm
k UfYb`VYybZU`g`ja `FU\ a Yb`XYf`FY[Y`b`ni `VYUW\hYbž`i bX`XUg
J Yf_Ui ZYb`X]fY`h`Ui g`XYa `: U\fnYi [`k Uf`b]W\h`[YghUhhYh" 8]YgY
HfUX]h]cb`XYg: `c\ a Uf_hYg`k]fX`fY[Y`a `À»][`ZfY]hU[g`i bX
gUa ghU[g`ja `C`ma`d]UdUf`_Zc`fh[YZØ\fhž`Ui Z`Y]bYf: `ÅW\Y`j`cb
VYY]bXfi W_YbXYb") "\$\$\$`E`i UXfUha`YhYfb"<]Yf`_Ubb`a`Ub`bYVYb
gdUbbYbXYb`GhÅbXYb`Ui W`_i`]bUf]gW\Y`5b[YVchY`[Yb]Y»Yb"

J]Y`ZU`h`ZØf`^YXYb` ; YgW\ a UW_

8cW\`b]W\h`bi`f`ja `C`ma`d]UdUf`_k`Uf`Yhk`Ug`[YVchYb" 5a`&%"`ž`b]
ZUbX`ni`XYa`XYf`<cZZ`c\ a Uf`_h]b`6Yf[`Ua`@]a`ghUhh" `b`XYb
W\Ufa`UbhYb`<]bhYf\ØZYbž; ÅfhYb`i`bX`; UfU[Yb`k`i`fXYb`U`Yf`Y]
GW\ bÅddW\Yb`i`bX`i`b]_UhY`Ub[YVchYb` `j`cb`?`Y]Xi`b[`i`bX
Gd]Y`nYi [`V]g\`]b`ni`<Ui`g\U`hgk`UfYb`i`bX`gY`Vgh[Ya`UW\hYb
DfcXi`_hYb" `I`a`U`g`J`Yf`_Åi`Zf`hY]`bY\ a Yb`ni`_ØbbYbž`k`Uf`YXcW\
Y]bY`5ba`Y`Xi`b[`YfZc`fXYf`]W\ž`X]Y`gdÅhYghYbg`XfY]`K`cW\Yb`ja
J`cfUi`g`cb`]bY`YfZc`[Yb`a`i`gghY" <]Yf`\UhhYb`X]Y`?`Åi`Zf`X]Y
A`Ø[`]W\`_Y]hž`]bhYfYggUbhY` ; YgW\]W\hYb`ØVYf`X]Y`Y]bnY`bYb`GhØW`_Y
ni`YfZU`fYb`i`bX`j`]Y`Y]W\h`gc[Uf`a`]h`XYb`J`Yf`_Åi`Zf`b`]bg
; YgdfÅW\`ni`_ca`a`Yb"

: Øf`YXYbž`XYf`g]W\`ZØf`X]Y: `c\ a Uf_hgnYbY`A`ØbW\Ybg
]bhYfYgg]Yfhž`c\`bh`g]W\`Y]b`6`]W`_Ui`Z`X]Y`J`]Y`nU`\`j`cb`5b[YVchYb.
8U`k`ÅfYb`VY]gd]Y`gk`Y]gY`XYf`F`]YgYbZc\ a Uf`_h`Ui`Z`XYf
H\YfYg]Ybk`]YgYž`XYf`Y]ba`U`Å\`f`]W\`ja`5df`]`ghUhhZ]bXYh`i`bX
VY`_Ubbh`]gh`ZØf`gY]bY`%"`\$\$`J`Yf`_Ui`ZgghÅbXY" `C`XYf`XYf
5bh]ei`]hÅhYba`Uf`_h]b`8U[`Z]b[`ž`XYf`k`ØW\Yb`h]W\`ghUhhZ]bXYh`i`bX
F`Uf]hÅhYbž`A`ØVY`i`bX`J`]bhU[Y!5fh]_Y`i`bhYf`gW\UhhYbgdYbXYbXYb
6Åi`a`Yb`Ub`XYf`HfUVfYbbVU\`b`V]YhYh" 9ggYbgghÅbXY`ja`5bh]`_`Ui`g
gcf[Yb`\]Yf`ZØf`XUg`Y]V`]W\Y`K`c\`XYf`6Ygi`W\Yf"

H]ddg`ZØf` : `c\ a Uf_hVYgi`W\Yf

K`Yf`X]Y`VYghYb`GW\ bÅddW\Yb`Yf[UhhYfb`k`]`ž`gc`hY`Y]b][`Y
bØh`n]W\Y`H]ddg`VY`Yfn][`Yb":`fØ`\`Ui`ZghY\`Yb`]gh`XUg`5`i`bX`C`ž`i`a
XYf`?`cb`_i`ffYbn`ni`j`cfni`_ca`a`Yb" `6Uf[Y`X`U`g`NU`\`i`b[ga`]hhY`]gh
Y]b`A`i`ggž`XYbb`b]W\h`YXYf`f`J`Yf`_Åi`Zf]b`\`Uh`X]Y`A`Ø[`]W\`_Y]hž

?UfhYb`ni`U_nYdh]YfYb"i bX`k Yf`a]h`cZYbYb`5i [Yb`Xi fW`X]Y
;`Åb[Y`gW`YbXYfhž`YbhXYW`h`b]W`h`bi f`X]Y`VYghYb`F`U`a i b[Ybž
gcbXYfb`Ui W`X`]bhYfYggUbhY`?cbhU`hY`ni`A YbgW`Yb`a]h`[`Y]W`Yb
`bhYfYggYb"

9]b`_cgH`Yb`cgYf: `c`a Uf`h`F`Uh[YVYf`]gh`YVYbZU`g`j YfZØ[VUf`i bX
[]Vh`k Yfhj`c`Y`H]ddg`i bX`Hf]W`g`ZØf`?`Ài ZYf`i bX`J`Yf`_`Ài ZYfž`X`Ua]h
X`Ug: `c`a Uf`h`Yf`YVb]g`bcW`YfZc`[fY]W`Yf`i bX`i bhYf`U`hgUa Yf
k]fX"

C`V`]a`C`ma`d]UdUf`_ž`6Yf[`Ua`@]a`cXYf`VY]`Y]bYa`XYf`j]Y`Yb
UbXYfYb: `c`a`Åf`hY`]b`XYf`GhUXhž`X]Y`A`ØbW`bYf
: `c`a`Uf`h`UbXgW`UZh`U`h`ZØf`YXYb`Yhk`Ug`ni`V]YhYb"i`<]Yf`hf]Zž
a`Ub`b]W`h`bi f`h]Yf]gW`[i`hY`5b[YVchYž`gcbXYfb`Ui W`X]Y`Vi bhYb
;`YgW]W`hYb`XYf;`Y[Ybgh`ÅbXY`i bX`]`fYf`ZfØ`YfYb`6Yg]hYf"

K`Yf`a`Y`f`ØVYf`X]Y: `c`a`Åf`hY`]b`A`ØbW`Yb`YfZU`fYb`a`ØW`hYž
_`Ubb`g]W`Ui`Z`A`Yf`_i`fž`A`ØbW`Yb`HfUj`Y`i bX`A`f`"A`ØbW`Yb
]bZcfa`]YfYb"

8YhU]`g	
C`f`h	Gd]f]Xcb!@ci]g!F]b[`&%ž`, \$, \$-`A`ØbW`Ybž 8Yi`hgW`UbX
E`i`Y`Y`b	<ul style="list-style-type: none">• k k k "a`Yf`_i`f"XY• k k k "a`i`YbW`Yb"hfUj`Y`• k k k "a`fa`i`YbW`Yb"WŁa

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`b!U["XY