

B Yi V]VYf[. ; fc» VUi dfc ^_h'Ua 6U\ bØVYf[Ub['gcf[h'ZØf`Ub[Yg'K UfhYb°

B Yi V]VYf['d`Ubh'XYb`l a VUi `XYg'6U\ bØVYf[Ub[g'Ub`XYf
<Ui dhghfU» Y"6Ui UfVY]hYb`VY[]bbYb`&\$' %ž'@Øgi b[`ZcfXYfh
`Ub[Y'8]g_i gg]cbYb"



B Yi V]VYf[ž'8Yi hgW\ `UbX`!`8Yf`BYi V]VYf[Yf"; Ya Y]bXYfUh`\Uh
]b`gY]bYf`YhnhYb`G]mi b[`XYb`Ub[`Yfk UfhYhYb`6YgW\`i gg[YZUgghž
X]Y`<Ui dhghfU» Y`Ua`6U\ bØVYf[Ub[`i bhYf`X]Y; `Y]gY`ni`j Yf`Y[Yb"
8]YgY`9bhgW\Y]Xi b[`Zc`[h'Ui Z`U\ fY`Ub[Y'8]g_i gg]cbYb`i bX`Y]bYb
dc`]h]gW\Yb`DfcnYggž`XYf`ØVYf`Y]b`š\ fnY\ bh`XUi YfhY"8]Y
[Yd`UbhYb`6Ui UfVY]hYb`gc`Yb`j cfUi gg]W\h]W\`&\$' %VY[]bbYb`i bX
_ØbbhYb`XYb`J Yf`Y\ f`ZØf`XfY]`š\ fY`Yf`YV`]W\`VYY]bhfÅW\h]`[Yb"
?f]h]_Yfž`XUfi bhYf`XYf"; Ya Y]bXYfUhg]h[`]YX`6YfbX`6fc» a Ubbž
Åi »Yfb`6YXYb`_Yb`\]bg]W\h]W\`XYf`\c\Yb`?cghYb`i bX`XYf`Ub[Yb
6Ui nY]h`i bX`gdfYW\Yb`j cb`6Øfc`fUh]Yk U\bg]bb "

8]Y:]bUbn]Yfi b[`X]YgYg`Dfc`Y`_hYg`ghY`h`Y]b`nYbhfU`Yg`H\Ya U`ZØf
X]Y`?ca a i bU`dc`]h]_Yf`XUf"i bhYfgi W\h`k`i fXYb`XfY]`J Uf]UbhYb

ni f'5i ZØgi b['XYf'GWfUb_Ybg]hi Uh]cbž'k cVY]'U`Y'Ui ZY]bY
_fYi ni b[gZfY]Y'E i Yfi b['UVn]Y`Yb"'Nk Y]'YfUfVY]hYhY'J Uf]UbhYb`ni f
H]YZf`Y[i b['XYf'<Ui dhghfU»Y` \ UVYb`?cghYb`j cb`ØVYf`' &
A]`]cbYb`9i fc'f[YfUXY': Ø\fi b[Ł'i bX`Yhk U`&- ž('A]`]cbYb`9i fc
fj YfgWk Yb_hY': Ø\fi b[Ł''9]bY`h]YZfY`G!6U\!J Uf]UbhY`k ØfXY`a]h
ØVYf`%\$\$'A]`]cbYb`9i fc`i bX`Y]bYf`6Ui nY]h]j cb`gYWk`g`đ\ fYb
XYi h`]W`hYi fYf`i bX`_cghgd]Y`][Yf`k YfXYb`"@Ui h`XYa
9]gYbVU\`b_fYi ni b[g[YgYh`hY]'Yb`g]Wk`X]Y`8Yi hgWk`Y`6U\`bž`XYf
6i bX`i bX`XYf': fY]ghUUh`6UmYfb`X]Y`?cghYb`ZØf`X]Y`H]YZf`Y[i b[
XYf`GhfU»Y`'6Y]'Y]bYa`'6U\`bhi`bbY`'\`ÀhhY`X]Y'; Ya`Y]bXY`V]g`ni`+,
A]`]cbYb`9i fc`gY`Vgh`hfU[Yb`a`ØggYb`"

D`Ubi b[`i bX`l a gYhni b['XYf
< Ø\ YbZfY]'Y[i b[

8Yf'; Ya`Y]bXYfUh`\Uh`Y]bgh]a`a`]['VYgWk`cggYbž`X]Y`'J Uf]UbhY`%'&
ZØf`X]Y`< Ø\ YbZfY]'Y[i b['Ua`'6U\`bØVYf[Ub[' <Ui dhghfU»Y
k Y]hYfni`j YfZc`[Yb`"8 UVY]'gh`Y]bY`a`Ø[`]Wk`Y`HYa`dc!' \$!F Y[Y`i b[
]b`D`Ubi b[ž`X]Y`Y]bY`j YfgWk Yb_hY': Ø\fi b[`a`]h`h]YZf[Y`Y[hYf
<Ui dhghfU»Y`j cfg]Y`h`'8]YgYf`ni`'i bhYfhi`bbY`bXY`6YfY]Wk
YfghfYW`_h]g]Wk`nk`]gWk`Yb`XYb`GWk`b]hghY`Yb`k`Ygh]Wk`XYf
@]bXYbU`YY`i bX`Øgh]Wk`XYg`l`a`k`Y`h[UfhYbg`"8 Ug[YgUa`hY`Dfc`Y`_h
\Uh`Y]bYb`F`YU`]g]Yfi b[gnY]hfUi`a`'j cb`Yhk U`UWk`h`đ\ fYbž
VYghY`YbX`Ui`g`ZØbZ`đ\ fYb`D`Ubi b[`i bX`XfY]'đ\ fYb`6Ui nY]h`
, VYffUgWk`YbX`k`]fX`ZYgh[YghY`hž`XUgg`ZØf`X]Y'; Ya`Y]bXY`_Y]bY
?cghYb`Yb`hghY`Ybž`XU`X]Y`8Yi hgWk`Y`6U\`b`a`]h`Y]bYa`'8f]hY`XYf
6Ui`_cghYb`Ui`g[Y`h`"

⊖[Yb]Yi f'F cVYfh`K`YbnY`VYhc`bh`X]Y`8f]b[`]Wk`_Y]h`XYg`Dfc`Y`_hgž
XU`Yg`F`ØW`ghUi`gž`< YfUi`gZc`fXYfi b[Yb`ZØf`X]Y': Yi Yfk`Y`f`i bX
; YZU`fYb`ZØf`F`UXZU`fYf`i bX': i`»[`Àb[Yf`UXfYgg]Yfh`"8]Y`_`UfY
A`Y`f`Y]h]j cb`%(.,`ZØf`X]Y`HYa`dc!' \$!F Y[Y`i b[`]a` ; Ya`Y]bXYfUh
gd]Y[Y`h`XYb`?cbgYbg`k`]XYfž`hfch`n`6YXYb`_Yb`'\]bg]Wk`h`]Wk`Y]bYg
ni`g`Àm`]Wk`Yb`J`Yf`_Y`fg`"8Yf`6Øf[Yfa`Y]ghYf`H`ca`Ug`DUfXY`Yf`YVh
\Yf] cfž`XUgg`XYf`6U\`bØVYf[Ub[`b]Wk`h`ZØf`X]Y'[YgUa`hY`6Ui nY]h
j cb`XfY]'đ\ fYb`_ca`d`Y`h`i[YgdYff`h`k`]fX`"8]Y`j YfgWk Yb_hY
J Uf]UbhY`Yfa`Ø[`]Wk`h`Y]bY`l`a`gYhni b[`]b`5VgWk`b]hYbž`k`Ug`XYb
J Yf`_Y`f`Yf`YV`]Wk`Yb`h`UghYb`_Øb`bhY`"

? i fnZf]gh][Y`A U» bU\ a Yb`ni f`G]W\ Yf\ Y]h

I a`X]Y`G]W\ Yf\ Y]h`Ua`6U\ bØVYf[Ub[`i fnZf]gh][`ni`j YfVYggYfbž
g]bX`j YfgW\]YXYbY`A U» bU\ a Yb`[Yd`Ubh"8Uni`nÅ\`Yb`X]Y
J Yf`Åb[Yfi b[`XYf` : U\ ffUXgW\ i mghfY]ZYbž`X]Y`9fk`Y]hYfi b[`XYg
; Y\k`Y[g`nk`]gW\Yb` : `cf]UbgUb[Yf`i bX`<Ui`dhghfU» Yž`X]Y
9fbYi`Yfi b[`XYf`G\W\ fUb`_Yb`i bX`@]W\hY]W\Yb`Xi`fW\`X]Y`8Yi`hgW\Y
6U\ b`gck`]Y`X]Y`5i`Zf]b[i b[`Y]bYg`æbc!GhfU`!6Y`U[g`ni`f
9f\`Ò\i b[`XYf`G]W\ Yf\ Y]h"8]YgY`5fVY]hYb`gc`Yb`j`cfUi`gg]W\h`]W\
V]g`A`]hY`ž`b`]UV[YgW\`cggYb`gY]b"8YbbcW\`g]Y\h`?f]h]_Yf
6fc» a`Ubb`X]Y`U`_hi`Y`Yb`6Ui`a`U» bU\ a Yb`U`g`6Y`Ughi b[`ZØf`X]Y
; Ya`Y]bXY`i bX`X]Y`5bk`c\`bYf`Ub"

8]YgY`Ui`ZYbXYb`9bhk`]W`_i b[Yb`g]bX`Yb`hgW\Y]XYbXž`]bgVYgcbXYfY
]a`?cbhYi`h`XYf`\c\Yb`i bZU`\`Åi`Z[`_Y]h`Ub`6U\ bØVYf[`Åb[Yb`]b
8Yi`hgW\`UbX"8Yf`965!:`c`fgW\`i b[gVYf]W\`h`\YVh`\Yfj`cfž`XUgg
gc`W\Y`A`U» bU\ a Yb`ni`f`i bZU`j`Yfa`Y]Xi b[`i bX`ni`f`j`YfVYggYfi b[
XYf`G]W\ Yf\ Y]h`Ub`6U\ bØVYf[`Åb[Yb`i bi`a`[`Åb[`]W\`g]bX"8]G]Y
VYfi`\Yb`Ui`ZXYf`5bU`mgY`j`cb`&`,`dchYbn]Y`Yb
G]W\ Yf\ Y]hga`U» bU\ a Yb`i bX`XYfYb`6Yk`Yfhi b[`]b`6Yni`[`Ui`Z]\`fY
5bk`YbXi b[`i bX`a`Ò[`]W\Y`G]W\ Yf\ Y]hgg]hY][Yfi b[Yb"

æg[YgUa`hj`YfXYi`h]W\Yb`X]Y`9bhk`]W`_i b[Yb`]b`BYi`V]VYf[ž`XUgg
XYf` : cfhgW\`f]h`]b`XYf`j`Yf`_Y\`fg]b`ZfUghfi`_hi`f`Ui`W\`a`]h
<YfUi`gZcfXYfi b[Yb`i bX`K`]XYfgh`ÅbXYb`Y]b\Yf[Y\hž`[`Y]W\k`c\`
UVYf`Y]bYb`dcg]h]j`Yb`æ`di`g`ZØf`X]Y`G]W\ Yf\ Y]h`i bX`X]Y
J`Yf`_Y\`fgg]hi`Uh]cb`]b`XYf`FY[`]cb`j`Yfgdf]W\`h"

K`Y]hYfY`8YhU]`g`ni`XYb`D`ÅbYb`Z]bXYb`G]Y`]b`XYb`6Yf]W\`hYb`
GØXXYi`hgW\Y`i bX`A`Yf`_i`f"

8YhU]`g	
J`c`f`ZU``	F`Y[`]cb`U`Yg
C`f`h	B`Yi`V]VYf[ž`8Yi`hgW\`UbX
E`i`Y``Yb	<ul style="list-style-type: none">• k k k "gi`YXXYi`hgW\Y"XY• k k k "a`Yf`_i`f"XY• k k k "XngZ"Vi`bX"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY