

6UmYfbg'6UXYgYYb '[`ÀbnYb. 'Bi f'XYf
; fØbhYbgYY `Uh'DfcV`Ya Y°

8]Y'K UggYfei U`]hÀh'XYf'VUmYf]gWXYb'6UXYgYYb`]gh
ØVYfk]Y[YbX'Ui g[YnY]WbYhž'XcW'XYf'; fØbhYbgYY`ja
CVYFU`[Ài `k Y]gh'A Àb[Y`Ui Z'



; fØbhYbgYYž'K YfhUW ž'6UmYfbž'8Yi hgW `UbX'!'`b'Y]bYf
U_hi Y`Yb' l bhYfgi Wli b['XYf'9i fcdÀ]gWXYb' l a k Y`hU[Ybhi f'f95Ł
ØVYf'X]Y'K UggYfei U`]hÀh']b'VUmYf]gWXYb'6UXYgYYb` \ UVYb'X]Y
a Y]ghYb'; Yk ÀggYf'X]Y'6YghbchY' Ui g[YnY]WbYh'Yf`U`hYb''Bi f
Y]b'Y]bn][Yf'GYž'XYf'; fØbhYbgYY'VY]'K YfhUW ž'Z]Y`a]h
a Ub[Y`UZhYb'K YfhYb'Ui Zž'k]Y`a Yf_i f"XY'VYf]W hYh"8]YgY
l bhYfgi Wli b['YfghfYW_hY'g]W'ØVYf'ZUgh'&"" \$\$'6UXY[Yk ÀggYf
Vi bXYgk Y]hž'k cVY]'YX][']W' bYi b'U'g'a Ub[Y`UZhY]b[Yghi Zh
k i fXYb''8Yf'ØVYfk]Y[YbXY'HY]'ž'bÀa `]W' - \$ž) `DfcnYbh'XYf
; Yk ÀggYfž'_cbbhY'a]hY]bYf`Yfj cffU[YbXYb'K UggYfei U`]hÀh
ØVYfnYi [Yb''

K Ug'a UW h'XUg'K UggYf']b'6UmYfb'gc'VYgcbXYfg3'@Ji h'XYf'995

YfZ0`h`Y]bY`VYY]bXfi W_YbXY`A Y`f`Y]h`XYf`VUmYf]gW`Yb
6UXY[Yk`ÀggYf`X]Y`c`Yb`5bZcfXYfi b[Ybž`X]Y`Xi fW`X]Y`9I !
6UXY[Yk`ÀggYff]W`h`b]Y`ZYgh[Y`Y[h`g]bX`"8]YgY`VUg]Yfh`Ui Z`XYf
fY[Y`a`À»][Yb` , VYfdf0Z b[`j cb` : À_U`VU_hYf]Yb`k]Y`9gW`Yf]W`]U
W`]i bX`]bhYgh]bU`Yb`9bhYfc`_c__Ybž`X]Y`dchYbn]Y`
[Ygi bX`Y]h`]W`Y`DfcV`Ya` Y`j`Yfi fgUW`Yb`_`ÒbbYb`"8]YgY`6U_hYf]Yb
ghUa` a` Yb`]b`XYf`FY[Y`Ui`g`5V`k`ÀggYfb`i bX`XYf`@UbXk`]fhgW`UZhž
k Ug`X]Y`B`chk`YbX][_Y]h`Y]bYf`fY[Y`a`À»][Yb`?`cbhfc`Y
i bhYfghfY]W`h`

8 Ug`Gcf[Yb_]bX.`; f0bhYbgYY

?ca`a`Yb`k]f`YXcW`ni`a`Gcf[Yb_]bX.`@UbX_fY]g`C`VYfU`[Ài
`Uh`XYf`; f0bhYbgYYž`Y]b`VY`]YVhYg`5i`gZi` [gn]Y`Z0f`9]b`Y]a`]gW`Y
i bX`Hci`f]ghYbž`Ub`Y]bYf`A`YggghY`Y`Y]bY`a` Ub[Y`UZhY
K`UggYfei`U`]h`h`" `b`XYf`[`Y]W`Yb`FY[]cb`nY][Yb`nk`Y]`UbXYfY`GYYbž
XYf`A`U]bdUf_gYY`i bX`XYf`A`YYf`c`ZgYY`]a`@UbX_fY]g
5gW`UZZYbVi`f[ž`bi`f`Y]bY`Ui`gfY]W`YbXY`K`UggYfei`U`]h`h`"
`b`hYfYggUbhYfk`Y]gY`k`Y]gh`XYf`A`YYf`c`ZgYY`i`bhYfgW`]YX`]W`Y
K`UggYfei`U`]h`h`Yb`Ub`j`YfgW`]YXYbYb`A`YggghY`Yb`Ui`Zž`k`c`Yf`Ub
Y]bYf`GhY`Y`U`g`Ui`g[YnY]W`bYh`i bX`Ub`Y]bYf`UbXYfYb`U`g` [i`h
VYk`YfhYh`k]fXž`k]Y`dbd`"XY`ZYghghY`h`"

A]h`X]YgYb`9f[YVb]ggYb`gW`bY]XYh`XYf`FY`Ui`a`A`0bW`Ybž`k`c`U`Y
[YhYghYhYb` ; Yk`ÀggYfž`XUfi`bhYf`XYf`GhUfbVYf[Yf`GYYž`5a`a`YfgYYž
7`Y]Ya`gYY`i bX`K`U`W`YbYgYYž`d`cg]hj`UVgW`bY]XYbž`VYgcbXYfg`[i`h
UV`"

, VYfV`]W`_`0VYf`X]Y`6UXYgU]gcb

8]Y`bi`b`j`cf`Y[YbXYb`9f[YVb]ggY`HY`]`XYf`6UXYgU]gcb`&\$&(
k`i`fXYb`]b`Y]bYa``6Yf]W`h`df`ÀgYbh]Yfhž`XYf``À`f`]W`ni`f`6UXYgU]gcb
YfgW`Y]bh`" `b`X]YgYa``U`f`k`i`fXYb`]bg[YgUa`h`&"&-`%
6UXY[Yk`ÀggYf`]b`8Yi`hgW`UbX`i`bhYfgi`W`hž`k`c`VY`]`%`"\$&+
K`UggYfdfcVYb`Ui`g[Yk`YfhYh`k`i`fXYb`"9fZfYi`]W`Yfk`Y]gY`YfZ0`h`Yb
-,`DfcnYbh`XYf`6UXY[Yk`ÀggYf`X]Y`E`i`U`]h`h`hgUbZcfXYfi`b[Yb
[Ya`À»`XYf`9I`!F]W`h`b]Yž`k`Ug`Ui`ZY]bY`]bg[YgUa`h`[i`hY`V]g`gY`f
[i`hY`K`UggYfei`U`]h`h`h`]bk`Y]gh`"

9]b`k Y]hYfYf`Di b_hžXYf`Yfk Å\`bhik YfXYb`gc``hYž`g]bX`X]Y
j cfØVYf[Y\YbXYb`GW`Y»i b[Yb`j cb`6UXY[Yk ÅggYfb" `b`X]YgYa
š\`f`k i fXYb`%(, ; Yk ÅggYf`hYa dcfÅf`cXYf`ZØf`X]Y`[YgUa hY
GU]gcb`[YgW`cggYbž`cZh`Ui Z[fi bX`j cb`[Ygi bX\Y]h]WYb
6YXYb_Ybž`X]Y`Xi fW`7mUbcVU_hYf]Yb`cXYf`UbXYfY
k UggYf\m[]Yb]gWY`A Åb[Y`j Yfi fgUW`hik i fXYb" `8]YgY
K Ufbi b[Yb`g]bX`cZh`X]Y`c`[Y`j cb`\YZh][Yb`FY[YbZÅ`Yb`cXYf
Ghi fa YfY][b]ggYbž`X]Y`]b`XYb`YhnhYb`š\`fYb`j Yfa Y\fhj cf_Ua Yb"

8 Ug`6]X`XYf`K UggYfei U`]hÅh]b`VUmYf]gWYb`6UXYgYYb`g]Y\`higca]h
ØVYfk]Y[YbX`dcg]h]j `Ui gž`Ui W`k Ybb`Yg`]a a Yf`k]YXYf
< YfUi gZcfXYfi b[Yb`[]Vhž`X]Y`a Ub`b]W`h`Ui g`XYb`5i [Yb`j Yf`]YfYb
gc``hY" `8]Y`l a k Y`hØVYfk UW`i b[`V`Y]Vh`Y]b`k]W`h][Yf`GW`f]hh`ni f
G]WYfghY`i b[`XYf`; Ygi bX\Y]h`XYf`6UXY[ÅghYž`k cVY]`Ui W`\]Yf
X]Y`Ni gUa a YbUfVY]h`nk]gWYb`6i bXž`@ÅbXYfb`i bX`XYf
9i fcdÅ]gWYb`?ca a]gg]cb`Y]bY`YbhgWY]XYbXY`Fc`Y`gd]Y`h"
K Y]hYfY`šZcfa Uh]cbYb`ni f`K UggYfei U`]hÅh]b`6UXY[Yk ÅggYfb
i bX`XYb`YbhgdYfWYbXYb`A U»bU`a Yb`g]bX`Ui ZXYf`K YVgY]hY`XYg
I a k Y`hVi bXYgUa hYg`ni `Z]bXYb"

8 YhU]`g	
C fh	; fØbhYbgYŽ`K YfhUW`ž`6UmYfbž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a Yf_i f"XY • k k k "dbd"XY • k k k "i a k Y`hVi bXYgUa h"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY