

8]Y`DUddYb\Y]a Yf. `J cb`GWX]`Yf`ni f \Yi h][Yb`F YXYk YbXi b[°

9fZU\fyb`G]Y`X]Y`<Yf_i bZhi bX`6YXYi hi b[`XYg`6Y[f]ZZg
/ ei ch/DUddYb\Y]a Yf/ ei ch/žY]bYf`F YXYk YbXi b[`Ui g
GWX]`Yfg/ ei chK U`YbghY]b/ ei ch"



DUddYb\Y]a ž`6UmYfbž`8Yi hgWX`UbX`!`8Yf`6Y[f]ZZ
DUddYb\Y]a Yf` \Uh'g]WX`ZYgh`a`XYi hgWX`Yb`GdfUWX[YVfUi WX
YhUV`Yfh'i bX`k]fX`\Äi Z][j Yfk YbXYhž'i a`j YfhfUi hY`DYfgcbYb`ni
VYgWX`fY]VYb" `əgVYgcbXYfY`X]Y`F YXYk YbXi b[` WX`_Ybb`XcWX
a`Y]bY`DUddYb\Y]a Yf`]gh`k Y]h\]b`VY`Ubbh" `8]YgY
5i`gXfi W_gk Y]gY`_Ubb`gck c`\`a`]h`Y]bYa`5i` [Ybnk]b`_Yfb`U`g`Ui WX
]b`_f]h]gWX`Ya`HcbZU``[Ybi hnh`k YfXYb" `G]Y`VYn]Y\`h]g]WX`Ui`Z`XUg
J Yf\U`hYb`j`cb`A`YbgWX`Ybž`XYfYb`GWX`k`ÄWX`Yb`cXYf`bY[Uh]j`Yb
A`i`ghYf`]b`Y]bYf`VYgh]a`a`hYb`l`a` [YVi b[`VY`_Ubbh`g]bX" `@Ui`h`**H!**
**C b`]bY`fY]WX`h`X]Y`J`Yfk`YbXi`b[`X]YgYf`F YXYk`YbXi`b[`V]g]bg`đ\`f
%+-`-`ni`fØW`_"**

5`g` DUddYb\Y]a Yf` VYnY]WX`bYh`k]fX`^Ya` UbXž`XYggYb

: Y\j Yf\U`hYb`k YXYf`ØVYffUgW`YbX`bcW`i bVY_Ubbh]gh"8]YgY
DYfgcbYb`j Yf_ØfdYfb`Ài Z[`Y]b`VY_UbbhYg`cXYf`Yfk UfhYhYg
bY[Uh]j Yg`J Yf\U`hYb`"K À\fybX`X]Y`F YXYk YbXi b[`G_Ydg]g
Ui gXfØW_Yb`_Ubbž`VY]b\U`hYh]g]Y`Ui W`B UW`g]W`h"G]Y`k]fX`gck c\`
ZØf`VY_UbbhY`DYfgcbYb`U`g`Ui W`ZØf` : fYa XY`]b` ; fi ddYb
j Yfk YbXYh"

< Yf_i bZh`i bX`6YXYi hi b[

8]Y`i fgdFØb[Y`XYf`F YXYk YbXi b[`g]bX`Ui Z: f]YXf]W`GW`]`Yfg
8fUa Yb!Hf]`c[]Y` K U`YbghY]b`ni fØW_ni ZØ\fyb`" Æ`X]YgYa`K Yf_
k]fX`XYf`7\UfU`hYf`5`VfYW`hj cb`K U`YbghY]bž`Y]b` : Y`X`Yff`XYg
8fY]»][`À\f][Yb`?f]Y[gž`Y]b[YZØ\fh`"K U`YbghY]b`gU[h]a`GhØW_
XYb`GUhn` 8UfUb`Yf_Ybb`]W`a Y]bY`DUddYb\Y]a Yf`žk Ug
gma Vc`]g]Yfhž`XUgg`Yf`gY]bY`hfYi Yb`Gc`XUhYb`Yf_Ybbh"8]YgY
DUddYb\Y]a Yf`k UfYb`hUhg`W`]W`Y]bY`Y`]h`f`[YZØ\fhY`Hfi ddY
Ui g`XYf`fY[]c`DUddYb\Y]a`]b`6UmYfbž`X]Y`ZØf`]\fy`@cmU`]h`h
[YgW`Àmh`k i fXY`"DUddYb\Y]a` \Uh`\Yi hY`Yhk U` - \$\$`9]bk c\`bYf
i bX`hf`À[h`Y]b`\]ghc]f]gW`Yg`9fVY"

8]YgY`F YXYbgUfh`k]fX`U`g`Y]b`[YZØ[Y`hYg`K`cfh`VYnY]W`bYhž`Y]b
6Y[f]ZZ`XYf`Ui g`XYf`GdfUW`k]ggYbgW`UZh`ghUa`a`h` ; YZØ[Y`hY
K`cfh`Y`g]bX`5i gXfØW_Yž`XYfyb`i fgdfi b[`VY_Ubbh]gh`i bX`X]Y`cZh]b
XYf`5`hU[ggdFUW`Y`j Yfk YbXYh`k YfXYb`"9]b`k Y]hYfyg`6Y]gd]Y`ZØf
Y]b`[YZØ[Y`hYg`K`cfh]gh` 8Ug`dUggh`k]Y`X]Y` : Ui gh`Ui Zg`5i [Y`ž
k Y`W`Yg]b`i bhYfgW`]YX`]W`Yb`?cbhYi hYb`]bhYfdYh]Yfh`k YfXYb
Ubb`"K]Y`**GK F** Yf``Àfhž`XfØW_Yb`gc`W`Y`5i gXfØW_Y`cZh`Y]bY
U`[Ya Y]bY`K U\fbY\`a i b[`Ui gž`k cVY]`g]Y`]a` \Yi h][Yb
GdfUW`[YVfUi W`cZh`bY[Uh]j Y`9fk Ufhi b[Yb`_ca`a i b]n]YfYb"

8]Y`9b`hk]W`_`i b[`XYg`6Y[f]ZZg

æ`@Ui ZY`XYf`NY]h`\Uh]g]W`X]Y`6YXYi hi b[`XYg`5i gXfi W`g` æW
_Ybb`XcW`a Y]bY`DUddYb\Y]a Yf` [Yk UbXY`h`"Ni b`ÀW`gh
j Yf_ØfdYfhY`Yf`XUg`K]ggYb`ØVYf`XUg`c`mU`Y`J Yf\U`hYb`XYf`Hfi ddY
]b`GW`]`Yfg`K Yf_ž`k i fXY`YXcW`ni bY\`a YbX`Ui W`a]h`A]gghfUi Yb
i bX`bY[Uh]j Yb`5bbU\`a Yb`Uggcn]]Yfh"8]YgY`9b`hk]W`_`i b[`gd]Y[Y`h
X]Y`8mbUa]_j cb`Gdf]W`k ØfhYfb`i bX`F YXYk YbXi b[Yb`k]XYfž`X]Y

]a`@Ui ZY`XYf`NY]h`Y][YbY`? cbbchUh]cbYb`Ybhk]W_Y`b`i bX`cZh
]fcb]gW`j Yfk YbXYhk YfXYbž`k]Y`X]Y`]b`XYf`K]_]dYX]U
VYgW`f]YVYbYb`[YZØ[Y`hYb`K cfhY"

8]Y` : Ugn]bUh]cb`gc`W`Yf`5i gXfØW_Y``Y[h`]b`]\fYf` : Å\][_Y]hž
_ca d`YI Y` ; YXUb_Yb`i bX`9fZU\fi b[Yb`]b`dfÅ[bUbhYb
: cfa i`]Yfi b[Yb`ni`VØbXY`b`"G]Y`g]bX`b]W`h`bi f`Y]b`HY]`XYf
XYi hgW`Yb`GdfUW`Yž`gcbXYfb`Ui W`Y]b`Gd]Y[Y``\fYf`_i`hi fY``Yb
; YgW`]W`hY`i bX`XYf`5fh`i bX`K Y]gYž`k]Y`GdfUW`Y`g]W`ØVYf`X]Y
>U\`f`i bXYfhY`j YfÅbXYfh`\Uh"

8YhU]`g	
J cfZU``	Gcbgh][Yg
C fh	DUddYb`Y]a ž`6UmYfbž`8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "h!c b`]bY"XY • k k k "gk f"XY • XY"k]_]dYX]U"cf[

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY