

7\ Ucg`Ua `DYhYfgd`Uhn. `DUdghk U\`Vf]b[h 9a]`m]b`DUf]g !8fY\`ni a `GhcddYb`

DUdghk U\`gh`» h`8fY\UfVY]hYb`ni `9a]`m]b`DUf]g]`b`Fca ž
7\Ucg`Ua `GYh`@]`m7c``]bg`i bX`7c``a ØggYb`GnYbYb`bYi
XfY\Yb"



Fca ž`hU`]Yb`!`8]Y`K U\`j cb`DUdgh`@Yc`L`≡`"\Uh`X]Y`8fY\UfVY]hYb
ni f`ZØbZhYb`GhUZZY`XYf`YfZc`[fY]WYb`BYhZ]I`!GYf]Y`9a]`m]b`DUf]g
Yf\YV`]W`VYY]bhfÅW`h][h`8]Y`GhØfi b[Yb`hfUhyb`bi f`XfY]`HU[Y
bUW`8fY\VY[]bb`]b`Fca`Ui Z`U`g`XYf`bYi Y`DUdgh`Ua` , `A U]
[Yk`À`h`k`i`fXY``@Ui`h`GØXXYi`hgW`Yf`NY]hi`b[`ghfØa`hYb
A`YbgW`Yba`Yb[Yb`bUW`XYf`J`Yf_ØbXi b[`XYf`K U\`Ui`Z`XYb
DYhYfgd`Uhn`ž`k`Ug`ni`@Àfa`i`bX`7\Ucg`ZØ`fhY`i`bX`gca`]hY]bYb
8fY\UVVfi`W`ni`f`i`c`[Y`U`hY"

:]`a`gW`UZZYbXY`VYf]W`hYhYb`ž`XUgg`]bgVYgcbXYfY`<`i`VgW`fUi`VYf
j`cb`i`YfbgY\gYbXYfb`ž`X]Y`ØVYf`XYb`bYi`Yb`DUdgh`VYf]W`hYhYb`ž
ni`g`À`m`]W`Y`GhØfi`b[Yb`j`Yfi`fgUW`hYb``8]YgY`@Àfa`VY`Àgh][`i`b[
ZØ`fhY`XUni`ž`XUgg`X]Y`DfcXi`_]cb`]ja`a`Yf`k`]YXYf`Ub`U`hYb`a`i`gghY`ž

k cVY]GnYbYb`]b`XYf`BÀ\Y`XYf`GdUb]gWkYb`HfYddY`VYgcbXYfg
VYhfcZYb`k UfYbž`k]Y`X]Y` : fYYbYh`VYf]Wk hYh"

? f]h]gWk Y`8 fY\ UfVY]hYb`]b`Fca

8]Y`8UfghY`Yf]b`XYf`<Ui dhfc`Yž`@]m`7c`]bgž`gck]Y`UbXYfY
GWkUi gd]Y`Yf`k]Y`D\`]dd]bY`@Yfcm`6YUi`]Yi`i bX`5g\`Ym`DUF_
a i gghYb`Ui Z[fi bX`XYf`i a gh`AbXY`a Y`fYfY`GnYbYb`bYi`XfY\Yb"
5g\`Ym`DUF_`Ai » YfhY`g]Wk`]b`Y]bYa``b`hYfbYh!J]XYc`]fcb]gWk`ØVYf
X]Y`i bYfk UfhYhY`G]hi Uh]cbž`]bXYa`g]Y`XUfUi Z\]bk]Ygž`XUgg`X]Yg
]\f`YfghYf`8fY\hU[]b`Fca`k Uf`i bX`dUfU`Y`XUni`Y]b`bYi`Yf`DUdgh
[Yk`À\`h`k i fXY`"8]Y`DfcXi`_]h]cb`\UhY`[Yd`Ubhž`bUWk`XYb
8fY\UfVY]hYb`]b`Fca`k]YXYf`bUWk`DUf]g`ni fØW`ni`_Y`fYbž`k]Y`X]Y`
GØXXYi hgWk Y`NY]hi b[`Yfj cf\YVh"

8]Y`ZØbZhY`GhUZZY`j cb`9a`]m`]b`DUf]g`k]fX`j cfUi gg]Wk h]Wk`9bXY
XYg`X\`fYg`Ui ZBYhZ]i`j YfØZYb`h]Wk`h`A]h`XYf`K U\`j cb`FcvYfh`:"
DfYj cgh`ni a`bYi`Yb`DUdgh`U`g`DUdgh`@Yc`L`≡`" `ØbbhY`X]Y`GYf]Y`bi`b
]b`XYb`GWk`U[nY]`Yb`ghY\Ybž`k c`g]Y`c`bY\]b`gWk`cb`X]Y`_i`hi`fY`Yb
i bX`h`ci`f]gh]gWk`Yb`5gdY`hY`XYf`GhUXh`Fca`h`Ya`Uh]g]Yfh"

? cbhYI h`XYf`DUdghk U\`

8]Y`DUdghk U\`Zc`[h`Y]bYa`i b[Yk`Ø\`b`]Wk`Yb`A i ghYfž`XU`XUg
?cb`_Uj`Y`Ua`i`+"`A`U]`VY[`Ubb`i bX`X]Y`K`U\`]a`j`]YfhYb`K`U\`[`Ub[
ni`a`bYi`Yb`<Y`]]`[`Yb`J`UhYf`[`YZØ\`fh`\Uh`"8]Y`K`U\`k`i`fXY`Xi`fWk
XUg`G]]`[`bU`XYg`k`Y]»`Yb`F`Ui`Wk`g`Ui`g`XYa``GWk`cfbghY]b`XYf
G]i`h]b]gWk`Yb`?`UdY`Y`VY`_Ubb`h`[`Y`[`YVYb`"8]Y`gYg`9fY]]`[`b]g`ghY`h`i]a
?`cb`hf`Ugh`ni`Y]b`Yf`Øb[`YfYb`Z]`a`]gWk`Yb`5i`gY]b`UbXYfgYhni`b[`i`a`]h
XYa`H`Ya`U`DUdghk`U\`ž`XYa`i`:]a`i`?`cb`_Uj`Y`j`cb`9Xk`UfX
6Yf[`Yfž`XYf`Ui`Z[`fi`bX`XYg``b`hYfY`ggYg`Ub`_]fWk`]Wk`Yb`H`Ya`Yb`]b
`Y`hnhYf`NY]h`\c`Y`5Vfi`ZnU\`Yb`Ui`Z`GhfYUa`]b[`!8]Y`bghYb`YffY]Wk`h
\Uh`"8Yf`:]a`i`]Y`ZYfh`]b`hYfY`ggUb`hY`9]bg]Wk`hYb`ØVYf`XYb`5V`Ui`Z
Y]b`Yg`?`cb`_Uj`Y`gž`V]f[`h`UVYf`_ØbghYf]gWk`Y`:]fY]\Y]hYbž`X]Y`b]Wk`h
U`Y`fYU`Yb`:]Y`[`YVYb`Y]hYb`_cffY`h`k`]YXYf[`YVYbž`k`]Y`]b`Y]bYa
5fh]_Y`XYf`6UX]gWk`Yb`BYi`YghYb`BUWk`f]Wk`hYb`ni`Y`YgYb`]gh"

K`À\`fYbX`Y]bYg`?`cb`_Uj`Y`g`Y`ffgWk`h`ghf]_hY`:]Y\Y]a`U`hi`b[`ž`X]Y

a]h'ghfYb[Yb'FY[Y'b'Y]b\Yf[Y\hž'XUfi bhYf'XUg'J YfVchj cb
 <UbXmg'i bX'@Udhcdg"Ni XYa 'a ØggYb'dchYbn]Y''Y'?UfX]bÀ`Y
 k À\fybX'X]YgYf'NY]h'X]g_fYh'V`Y]VYbž'k Ug'cZh'U`g'; fi bX'U[Y'ZØf
 ; YfØW.hY'i bX'G_UbXU`Y'ØVYf'X]Y'K U\`gY`Vgh'X]Ybh"

8YhU]`g	
J cfZU``	Gcbgh][Yg
I fgUWXY	@Àfa ž'7\Ucg
C fh	F ca ž'žU`]Yb
E i Y``Yb	<ul style="list-style-type: none"> • k k k "gi YXXYi hgWXY"XY • k k k "ZfYYbYh"XY • Vbb"XY

6Ygi WXYb'G]Y'i bg'Ui Z.'b!U["XY