

Hfi a d'i bX'Di h]b. '9]b '\]ghcf]gW\ Yf'5 bfi Z
ZØf': f]YXYb']b'XYf'I _fU]bY°

5a %- "A Åfn'&\$&) 'hY`YZcb]YfhYb'Hfi a d'i bX'Di h]b'ØVYf
I _fU]bY!?'cbZ]_hž'K UZZYbfi \Y'i bX'V]'UhYfU'Y'6Yn]Y\i b[Yb
ni f'?cbZ]_h'Øgi b["

A cg_Ui ž'Fi gg`UbX'!'5a %- "A Åfn'&\$&) '[UV`Yg`Y]b
f]W\hi b[gk Y]gYbXYg'HY`YZcbUh'ink]gW\Yb'XYa 'fi gg]gW\Yb
DfÅg]XYbhYb'K `UX]a]f'Di h]b'i bX'XYa 'I G!DfÅg]XYbhYb'8cbU`X
Hfi a džXUg'a Ò[`]W\Yfk Y]gY`X]Y`Y]g][Yb'6Yn]Y\i b[Yb'nk]gW\Yb
XYb'I G5'i bX'Fi gg`UbX'j YfVYggYfb'`ØbbhY""8]Y'I G!5Xa]b]ghfUh]cb
i bhYf'Hfi a d'\Uh`Y]bYb'`_UfYb'5bgUhn'Ub[YghfYVhž'i a `X]Y
bi _YUfY'9g_U'Uh]cb'ni 'j Yf\]bXYfb'i bX'X]Y'?cbZ]_hg]hi Uh]cb']b
XYf'I _fU]bY'ni `VYk Å'h][Yb""8Ug'; YgdfÅW`XfY\hY`g]W\`i a `X]Y
6YYbX][i b['j cb': Y]bXgY`][_Y]hYb'i bX'X]Y`Bchk YbX][_Y]hž'X]Y
I fgUW\Yb'XYf'?f]gY'ni ' `ÅfYbž'k cVY]'X]Y`G]W\Yf\Y]hg]bhYfYggYb
Fi gg`UbXg'Ui gXfØW`]W\`VYfØW_g]W\h][hik YfXYb'gc`Ybž'k]Y'I **bgYf**
A]hhY`Yi fcdU`VYf]W\hYh"

⊕`XYf'HY`YZcb`cbj YfgUh]cb`VYXUb_hY`g]W\`Di h]b`VY]'Hfi a d'ZØf
gY]b'9b[U[Ya Ybh'ni f'?cbZ]_hVY]'Y[i b['i bX'VYghÅh][hY`Fi gg`UbXg
6Y`Ybhb]g'ni `Y]bYf'Zf]YX`]W\Yb'@Øgi b[""5`g`HY]'XYf`U_hi Y`Yb
J Yf\UbX'i b[Yb'VfUW\hY`Fi gg`UbX`Y]b][Y`gdYn]Z]gW\Y': cfXYfi b[Yb
]a `Ni gUa a Yb\Ub[`a]hY]bYf`Ub[YghfYVhYb'' \$!hÅ[][Yb
K UZZYbfi \Y'j cf""8]YgY`VY]b\U`hYhYb`YZZY_h]j Y'?cbhfc`Yb'ØVYf
XYb'K UZZYbgh]`ghUbX'i bX`Y]bYb'Ghcdd'j cb
Nk Ub[gfY`fi h]Yfi b[Yb'gck]Y`XYf'K]YXYfVYk UZZbi b[`]b`XYf
I _fU]bY""⊕gVYgcbXYfY`Åi »YfhY`Fi gg`UbX'6YXYb`Yb'ØVYf`X]Y
J Yf\UbX'i b[gi bZÅ\][_Y]h`XYf'i _fU]b]gW\Yb`FY[]Yfi b["

K UZZYbfi \Y'i bX`\i a Ub]hÅfY`A U» bU\ a Yb

9]b`nYbhfU`Yg`H\Ya U`XYf`; YgdfÅWY`k Uf`Ui W`XYf`Ghcd
Ui g`ÅbX]gWYf`A]`hÅf\`ZY`Ub`X]Y`i _fU]bYž`i a`Y]bY`9g_U`Uh]cb`XYf
; Yk U`h`ni`j`Yf\]bXYfb"Di h]b`g][bU`]g]YfhY`ni XYa`gY]bY
6YfY]hgWUZh`i a Ub]hÅfY`, VYf`Y[i b[Yb`ni`VYfØW_g]W]h][Yb`i bX
XUg`@YVYb`i _fU]b]gWYf`Gc`XUhYb`ni`gW`ØhYb"Ni XYa`gW`i [Hfi a d`j`cfž`XUgg`VY]XY`GY]hYb`]\fY`5b[f]ZY`Ui Z`X]Y
9bYf[]Y]bZfUghfi _hi f`ZØf` \$`HU[Y`Y]bghY`Ybž`Y]b`J`cf]gW`U[ž`XYa
Di h]b`i a [Y\YbX`Zc`[hY"

⇒a`FU\`a Yb`XYg`; YgdfÅW`g`k`i`fXY`Ui`W`XYf`[Yd`UbhY
; YZUb[YbYbUi ghUi gW`Ua`%-`"A`Åfn`Yfk`Å\`bhž`VY]`XYa`%+)
DYfgcbYb`j`cb`VY]XYb`GY]hYb`VYhfc`ZYb`g]bX"Ni XYa`k`YfXYb`&
gW`k`Yf`j`Yfk`i`bXYhY`i`_fU]b]gWY`Gc`XUhYb`U`g`; YghY`XYg`[i`hYb
K`j`Ybg`ØVYfghY`h"8]Yg`_ØbbhY`U`g`GW`f]h]b`F]W`hi`b[`Y]bYf
8YYg_U`Uh]cb`i`bX`V]UhYfU`Yf`@Øgi`b[Yb`]b`XYf`FY[]cb`[Yk`YfhYh
k`YfXYb"

⇒b`hYfbUh]cbU`Y`Ni`gUa`a`YbUfVY]h`i`bX
J`Yf\`UbX`i`b[`Yb`

8]Y`J`Yf\`UbX`i`b[`Yb`nk`]gWYb`XYb`VY]XYb`i`Ø\`fYfb`i`a`ZUggYb`Ui`W`
fY`Yj`UbhY`]bhYfbUh]cbU`Y`H\Ya`Ybž`k`]Y`XYb`BU\`cgh]?`cbZ]_`hi`bX
X]Y`B]W`hj`YfVfY]hi`b[`j`cb`?`Yfbk`UZYb"⇒`X]YgYa`?`cbhY`h`nY][`Yb
VY]XY`GY]hYb`Y]b`⇒`hYfYggY`Ub`XYf`B`cfa`U`]g]Yfi`b[`XYf`V]`UhYfU`Yb
6Yn]Y\`i`b[`Yb" `Hfi`a`d`i`bhYfgh`Øhnh`X]Y`⇒`YYž`_`i`hi`fY`Y`⇒`h]Uh]j`Yb
k`]Y`9]g\`cW`_Ymgd]Y`Y`nk`]gWYb`i`G!`i`bX`fi`gg]gWYb`Gd]Y`Yfb`ni
cf[`Ub]g]YfYbž`i`a`XUg`J`Yfgh`ÅbXb]g`nk`]gWYb`XYb`BUh]cbYb`ni
ZØfXYfb"

8]Y`6Ya`Ø\`i`b[`Yb`i`a`Y]bY`Zf]YX`]W`Y`@Øgi`b[`XYg`?`cbZ]_`hg`]b`XYf
I`_fU]bY`ghY\`Yb`YXcW`j`cf`<`YfUi`gZcfXYfi`b[`Ybž`XU`i`G!
;`Y\`Y]a`X]YbghY`j`cf`Y]bYa`a`Ø[`]WYb`fi`gg]gWYb`9]ba`UfgW`]b
XYf`i`_fU]bY`[`Yk`Ufbh`\`UVYb"9i`fcbYk`g`\`YVh`\`Yfj`cfž`XUgg
F`i`gg`UbX`_cb`_fYhY`i`cfXYfi`b[`Yb`Ub`X]Y`B`5HC`i`bX`X]Y`i`G5
Zcfa`i`]Yfh`\`Uhž`XUfi`bhYf`Y]b`Ghcd`d`XYf`C`ghYfk`Y]hYfi`b[`XYf`B`5HC
i`bX`X]Y`5i`ggW`i`gg[`UfUbh]Yb`ZØf`X]Y`A`h[`]YXgWUZh`XYf`i`_fU]bY
i`bX`UbXYfYf`Y\`Ya`U`][`Yb`Gck`YhghUUhYb"8]YgY`i`cfXYfi`b[`Yb`

k YfXYb'j cb']bhYfbUh]cbU`Yb'9l dYfhYb'U`g'HYgh'XYf
9bhgW`cggYb\Y]h'XYg'K YghYbg'Ub[YgY\Yb"

8]Y'B5HC'\Uh]b'XYf'J Yf[Ub[Yb\Y]h'dc`]h]gWXY'NÖ[Yf`]W\Y]h
[YnY][hž'k Ug']\fY'a]]hÅf]gWXY'FYU_h]cb'VYhf]Zž'k Å\fybX'Y]b][Y
cghYi fcdÅ]gWXY'@ÅbXYf'gWÅfZYfY'GUb_h]cbYb'[Y[Yb'Fi gg`UbX
ZcfXYfb"i G!DfÅg]XYbh'æY'6]XYb'\Uh'VYfY]hg'; YgdfÅWXY'a]h
gY]bYb'J YfVØbXYhYb'ØVYf'X]Y'U_hi Y`Y'G]hi Uh]cb'[YZØ\fh'i bX
VYhc b hž'k]Y'k]W\h]['Y]bY'k Ygh]WXY'9]b][_Y]h'ni f'i bhYfghØhni b[
XYf'i _fU]bY']gh"

Ni gUa a YbZUggYbX`Åggh'g]W`gU[Ybž'XUgg'X]Y'9bhk]W`i b[Yb
nk]gWYb'XYb'i G5'i bX'Fi gg`UbXž'j cf'U`Ya']a '<]bV`]W`Ui Z'XYb
?cbZ]_h]b'XYf'i _fU]bYž'j cb'YbhgWXY]XYbXYf'6YXYi hi b['ZØf'X]Y
fY[]cbU`Y'i bX'[`cVU`Y'G]WXYf\Y]h'g]bX"8]Y'; YgdfÅWXY'nk]gWYb
Hfi a d'i bX'Di h]b'_ØbbhYb'Y]bYb'K YbXYdi b_h'XUfghY`Ybž'UVYf'X]Y
<YfUi gZcfXYfi b[Yb'i bX'GdUbbi b[Yb'V`Y]VYb'VYghY\Yb"

8YhU]`g	
C fh	A cg_Ui ž'Fi gg`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "i bgYf!a]hhY`Yi fcdU"WŁa• XY"Yi fcbYk g"WŁa

6Ygi WXYb'G]Y'i bg'Ui Z.'b!U["XY