

8cfZ_Øa a YfYf'ghÅf_Yb'; Ya Y]bgWÅ UZh. B Yi Y`5b`Ui ZghY`Yb`]b`H\Øf]b[Yb`

⇒ a`l bghfi hl<U]b]WÅ! ?fY]g`i bhYfghØhnYb`Y\ fYbUa h]WÅ Y
8cfZ_Øa a YfYf'gY]h: fØ\`U\ f`&\$` ; Ya Y]bXYb" `K Y]hYfY` ÷Zc g
ni`5i Z[UVYb`i bX` :]bUbn]Yfi b["



F ch\ ž`8Yi hgWÅ`UbX`!`9]bY`bYi Y`÷]h]Uh]j Y`ZØf`XØfZ]WÅ Yg
9b[U[Ya Ybh`Uhi]a`l bghfi hl<U]b]WÅ! ?fY]g` : i »` [YZUggh"GY]h`XYa
: fØ\`U\ f`g]bX` \]Yf`&\$`Y\ fYbUa h]WÅ Y`8cfZ_Øa a YfYf`]b`%-`C fhYb
U_h]j ž`XUfi bhYf`Ui WÅ`X]Y`bYi Yb`5b`Ui ZghY`Yb`]b`5a a Yfbž`? ØfbYfž
A YbhYfcXU`i bX`9W_UfXhg`YVYb" `8]Y`8cfZ_Øa a YfYf'ghY\Yb`]cf`XYf
<YfUi gZcfXYfi b[ž`U`g`6]bXY[`]YX`nk]gWÅ Yb`XYb`; Ya Y]bXYb`i bX
\ fYb`6Yk c\ bYfb`ni`Zi b[]YfYb" ⇒ fY`5i Z[UVYb`fY]WÅ Yb`]cb`XYf
l bhYfghØhmi b[]cb`GYb]cfYb`VY]`6Y\ ØfXYb[Åb[Yb`V]g`\]b`ni f
C f[Ub]gUh]cb[Ya Y]bgWÅ UZh]WÅ Yf`5_h]j]hÅhYb`ZØf`÷ [YbX`]WÅ Y"

8]Y` :]bUbn]Yfi b[`X]YgYf`Y\ fYbUa h]WÅ Yb`HÅh[]_Y]h`k]fX`Xi fWÅ`XUg
@UbXYgdfc[fUa a`Gc`XUf]gWÅ Yg`Ni gUa a Yb`YVYb
g]WÅ Yf[YghY`h`8]Y`a cbUh]WÅ Y`5i Zk UbXgYbhgWÅ ÅX][i b[`VYhfÅ[h

&\$ \$'9i fc'ni nØ[`]W`Y]bYf'GUW_cghYbdUi gWU`Y'j cb') \$'9i fc"
CV[`Y]W`fY[Y`a `À»][Y`GdfYW`ghi bXYb`Ub[YVchYb`k YfXYbž`nY][h
g]W`ž`XUgg`X]YgY`cZh`k Yb][[Ybi`mh`k YfXYb"J]Y`a Y`f`YfZc`[h`XYf
?cbhU`h`Ài Z][`X]fY`h`Ui Z`XYf`GhfU»Y`cXYf`hY`YZcb]gW`ž`k Ug`Ui W
Ui Z`X]Y`gh]`Yb`<YfUi gZcfXYfi b[Yb`\\]bk Y]ghž`a]h`XYbYb`X]Y
8cfZ_Øa a YfYf`_cbZfcbh]Yfhg]bX" **A 8 F "XY`VYf]W`hYhž`XUgg`**

8cfZ_Øa a YfYf. `9]bY`GW`ØggY`fc`Y`]b
; Ya Y]bXYb

8Ug`?cbnYdh`XYf`8cfZ_Øa a YfYf`\\Uh]b`XYf`; Ya Y]bXY`; fUa a YhU`
k Y]hYfYb`5b`_Ub[[YZ] bXYb. `8cfh[]Vh`Yg`gY]h`XfY]`A`cbUhYb
8cfZ_Øa a YfYf`]b`ZØbZ`CfhgW`UZhYb" `CVk`c`\\`g]W`XUg`Dfc`Y`_h`bcW`
]b`XYf`5bZUb[gd`\\UgY`VYZ]bXYhž`g]bX`X]Y`5bg`ÀhnY`ni`f`Gh`Àf`_i`b[`XYf
8cfZ[Ya Y]bgW`UZh]j]Y`j YfgdfYW`YbX" `9]b`Ubcbma`Yg`N]hUh`Ui`g
Y]bYf`8]g`_i`gg]cb`ØVYf`X]Y`9bhgW`ÀX][i`b[`nY][hž`XUgg`Yg
6YXYb`_Yb` []Vhž`k]Y`Y]bY`ni` [Yf]b[Y`6YnU`\\`i`b[`XUg`9`fYbUa`h
Ybha`i`h][Yb`_`ØbbhY" `8]Y`F`ØW`_a`Y`Xi`b[Yb`Ui`g`XYf`6Yj`Ø`_Yfi`b[
i`bX`Xi`fW`X]Y`8cfZ_Øa a YfYf`gc`Yb`\\Y`ZYbž`XUg`Dfc`Y`_h`k`Y]hYf`ni
Ybhk]W`_Y`b" **?`cbghUbh]b`GW`k`Uf`_`\\YVh`\\Yfj`cfž`k`Ufi`a`k`]f`
8cfZ_Øa a YfYf`VfUi`W`Yb"**

8]Y`GW`UZI`b[`j`cb`BYmk`Yf`_Yb`i`bX`X]Y`K`Y]hYfV]`Xi`b[`XYf
Y`fYbUa`h]W`Yb`?Øa a YfYf`g]bX`k`Y]hYfY`YggYbh]Y`Y`6YghUbXhY]`Y
XYf`_b]h]Uh]j`Yb" `A`Y`fYfY`E`i`U`]Z]n]Yfi`b[ga`U»`bU`a`Yb`ZØfXYfhYb
VYfY]hg`XUg`9b[U[Ya`Ybh]b`XYf`_`ÀbX`]W`Yb`9bhk]W`_i`b[" `8]Y`≠XY
]ghž`X]Y`Y`fYbUa`h]W`Yb`<Y`ZYf`Ui`gni`V]`XYb`i`bX`g]Y`XUni`ni
VYZ`À`][Ybž`U`_h]j`ni`\\`UbXY`b`i`bX`_a`di`gY`]b`]`fYb`8`ØfZYfb
Ui`gni`_`ØgYb" `J`cb`dfU`_h]gW`Yb`6Y]gd]Y`Yb`V]g`ni`i`bhYfgh`ØhnYbXYb
GW`i`i`b[ga`cXi`Yb`_`XYf`9fZc`[`X]YgYf`A`U»`bU`a`Yb`_`Àb[`hj`cf
U`Ya`j`cb`XYf`l`a`gY`ni`b[`XYg`Yf`YfbhYb`K`]ggYbg`]b`XYf`DfUi`]g
UV" **?`ca`a`i`bYb`]b`bcj`Uh]j`VYgW`fY]Vhž`k]Y`k]W`h][`X]YgY`
5bg`ÀhnY`g]bX"**

Dcg]h]j`Y`9bhk]W`_i`b[Yb`hf`c`hn
<YfUi gZcfXYfi b[Yb

ð·A Ø\`Ui gYb'gcf[h'X]Y`GhUXhj Yfk U`hi b[`b]W`h'bi f`ZØf`X]Y
 l bhYfghØhni b[`XYf`Y`fYbUa h]W`Yb`?Øa a YfYfž`gcbXYfb`\Uh'Ui W`
 bYi Y`ÖZZYbh]W`Y`6YYhY`ZØf`Y]bY` 9ggVUFY`GhUXh`Ub[Y`Y[h`5b
 XfY]`GhUbXcfhYbž`XUfi bhYf`Ub`XYf`DYhf]_]fW`Yž`k i fXYb
 6Ui Yfb[`ÄfhYb`Ub[Y`Y[h`"; Yd`UbhY`9fbhYZYghY`]a`GYdhYa VYf
 `UXYb`X]Y`6Øf[Yf`ni a`A]ha UW`Yb`Y]b`"8Ug`nY][hž`XUgg`Yg`hfchn
 U`Yf`<ØfXYb`Ui W`@]W`hV`]W`Y`[]Vhž`X]Y`XUg`XØfZ]W`Y`@YVYb
 VYfY]W`Yfb"

8cW`b]W`h'U`Yg`Äi Zh'fY]Vi b[g`cg.`a`6Yf[VUX` GcbbYbV`]W`_]b
 GcbXYfg\Ui gYb`_Ua`Yg`Yfgh`_Øfn`]W`ni`Y]bYa`JcfZU`j`cb
 JUbXU]ga i gž`k`c`Yhk`U`, \$\$`6Ygi W`Yf`Ua`GUa`ghU[`XYb`HU[
 Ui g_]b[Yb`]Y»Yb`"HfchnXYa`ghY`h`XYf`6Yhf]YV`b]W`h'Ui ZXYf
 ?]ddY`"5i W`]b`C`X]g`YVYb`k i fXYb`X]Y`Gcf[Yb`Xi fW`Y]b
 5i ZVfYW`Yb`XYg`?]cg_g`i bX`XYb`8]YVghU`\`Y]bYg`5__i !GW`fUi VYfg
 `Ui h`"5VYf`X]Y`GW`k]Yf][_Y]hYb`g]bX`b]W`h'bi f`a`UhYf]Y`Yf`B`Uhi fž
 Ui W`XYf`K`UggYfghfYgg]b`B`cfXh`Øf]b[Yb`i bX`X]Y`XUfUi g
 fYgi`h]YfYbXYb`DfcV`Ya`Y`nY][Yb`XYb`<UbX`i b[gVYXUfZ`Ui Z`

ð·YXYa` : U`gW`Y]bh`_Uf.`8]Y`8cfZ`Øa a YfYf`gd]Y`Yb`Y]bY
 YbhgW`Y]XYbXY`F`c`Y`ZØf`X]Y` ; Ya`Y]bgW`UZh`"G]Y`g]bX`a`Y`f`U`g`bi`f
 5bgdfYW`dUfhbYf``g]Y`g]bX`XUg`<YfngghØW`_Y]bYg`a`]hY]bUbXYf
 j`YfVi bXYbYb`8cfZYVYbg`i bX`hfU[Yb`XUni`VY]ž`XUgg`X]Y
 8cfZ[Ya`Y]bgW`UZh`b]W`h'bi f`ØVYf`YVhž`gcbXYfb`Ui W`[YXY]\`h"

8YhU]`g	
Cfh	Fch\ž`8Yi hgW`UbX
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "a Xf"XY • k k k "_cbghUbh]bgW`k Uf_"XY • k k k "_ca a i bYb!]bbcj Uh]j "XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY