

HfcW_YbY`NY]hYb. : fÄb_]gWk Y`?]fgWk YfbhY
]b ; YZU\ f` `F Y[Yb`k]fX`Xf]b[YbX
VYb`Öh][h°

: fUb_Yb`Y]XYhi bhYf`HfcW_Yb\Y]hž`X]Y`?]fgWk VUi Yfb`nk]b[hž
]\fY`6Äi a Y`ni `VYk ÄggYfb" `9l dYfhYb`k UfbYb`j cf
9fhfU[gj Yf`i ghYb"



: fÄb_]gWk Y`GWk k Y]nž`8 Yi hgWk `UbX`!`8]Y`Ub\U`hYbXY
HfcW_Yb\Y]h]b`X]YgYa `»\f`ghY`h`X]Y`ZfÄb_]gWk Yb`?]fgWk VUi Yfb
j cf`[fc»Y`<YfUi gZcfXYfi b[Yb" `8]Y : fUb_Zi fhYf`5` `[Ya Y]bY
NY]hi b[`VYf]Wk hYhž`XUgg`X]Y`K cWk Yb`c`bY`bYbbYbgk YfhYb
F Y[Yb`ni` [Yf]b[YfYb`9fhfÄ[Yb`ZÖ\Yb`i bX`VYgcbXYfg`_Y]bYfY
?]fgWk Yb`dfcXi n]YfYbž`X]Y`Ui ZXYa `A Uf_h`k Yb][Yf`k Yfh`g]bX"
»bUg`A Ui » bYfž`XYf`7\YZXYg`C Vgh! »Zcfa Uh]cbgnYbhfi a g
: fÄb_]gWk Y`GWk k Y]nž`bYbbh`K UggYf`ZÖf`XUg`K UWk ghi a `V]g`A]hhY
» b]`U`g`YbhgWk Y]XYbX" `J]Y`Y`@UbXk]fhY`g]bX` [Ynk i b[Ybž`\fY
?]fgWk VÄi a Y`a Ubi Y`ni `VYk ÄggYfbž`i a `X]Y`Xfc`YbXYb
9fbhYj Yf`i ghY`ni` j Yf\]bXYfb"

8]Y`ZY`YbXY`B]YXYfgWk `U[ga Yb[Y`_ÖbbhY`b]Wk h`bi f`XUni`ZÖ\Ybž
XUgg`X]Y : fØWk hY`_Y]bYf`V`Y]VYbž`gcbXYfb`Ui Wk ž`XUgg`Yg`ni

Y]bYa `5Vk i fZj cb` : fØW hYb`_ca a hž`k Ug`X]Y`9fbhYa Yb[Y`k Y]hYf
j Yff]b[Yfh`Hfchn`XYf`i b[Øbgh][Yb`K]hYfi b[gVYX]b[i b[Yb`k Uf
&\$&(`j cb` : fcghgW`ÅXYb`i bX`GW`ÅX`]b[Yb`k Yb][`VYhfc`ZZbž`k Ug
Y]bYb`gW`k Ub`YbXYb` : U`hc`f`]b`XYf`Ub`gc`b`ghYb
k]hYfi b[gUb`Z`Å`][Yb`?]fgW`Yfb`hY`XUf`ghY`h`

6YXYi hi b[`XYf`6Yk ÅggYfi b[

8]Y`6Yk ÅggYfi b[`k]fX`ZØf`X]Y`?]fgW`VUi`Yfb`]b` : fUb`_Yb
ni bY`a` YbX`k]W`h][Yf`**C`V`gh`i`b`X`K`Y`]b`**Yf`_`Åfhž`XUgg`Y]b`Y
cdh]a`U`Y`6Yk ÅggYfi b[gghfU`hY[]Y`XYb`K`UW`gh`i`a`gghc`dd`XYf
Hf]YVY`i`bX`XYb`9]b`Zi`gg`j`cb`gW`Y`W`hYb`K`]hYfi b[gVYX]b[i b[Yb
a`]b]a`]YfYb`_`Ubb`"6Y`gcb`XYfg`X]Y`?`ca`V]b`Uh]cb`j`cb`6Yk ÅggYfi b[
a`]h` : Yfh][Uh]cbž`U`gc`XYf`8`Øb[i b[`ØVYf`XUg
6Yk ÅggYfi b[ggmghYa`ž`_`Ubb`]b`_`f]h]gW`Yb`NY]hYb`Yb`hgW`Y]XYbX
gY]b`"`æbcj`Uh]j`Y`HYW`b]_`Ybž`k`]Y`X]Y`W`ca`di`hYf[YghYi`YfhY
6Yk ÅggYfi b[`i`bX`X]Y`Bi`hni`b[`j`cb`5V`Ui`Zk`UggYf`j`cb
<U`YbX`ÅW`Yfbž`hfU[Yb`ni`f`9ZZ]n]Ybn`VY]"

I`bhYf`_`fcbYbVYfY[bi`b[Yb`_`ØbbYb`ni`XYa` `Y`ZYbž` : fcghgW`ÅXYb
ni`j`Yfa`Y]XYbž`XU`g]Y`X]Y`6cXYbVYX]b[i b[Yb`j`YfVYggYfb`"
8Yb`bcW`[]Vh`Yg`_`Y]b`U`[Ya`Y]b[Ø`h][Yg`F`YnYdh`ZØf`X]Y`dYfZY`_`hY
6Yk ÅggYfi b[ž`XU`j`]Y`Y`fY[]cbU`Y` ; Y[YVYb`Y]hYb`i`bX`_`]a`Uh]gW`Y
 : U`hc`fYb`VYfØW`g]W`h][h`k`YfXYb`a`ØggYb`"

5bVUi a Yb[Yb`i`bX`A`Uf`_`hVYX]b[i b[Yb

æ`a` `Y`Å`f`&\$&(`k`i`fXYb`]b`8Yi`hgW`_`UbX`Yhk`U`+"&\$`\$`<Y`_`hUf`a`]h
?]fgW`Yb`VYk`]fhgW`UZhYhž`k`Ug`%*`i` `XYf`[YgUa`hYb`6Ui`a`cVghZ`ÅW`Y
Ui`ga`UW`h`**@UbXk`]fhgW`UZh`XY`**bYb`bh`X]Y`[fØ»`hYb
5bVUi`[YV]YhY` : 6UXYb`!K`ØfhYa`VYf[ž`F`Y]b`UbX`!DZU`nž`6UmYfb`i`bX
H`Øf]b[Ybž`k`cVY]Y]bY`9fbhYa`Yb[Y`j`cb`W`fWU`" , "\$`\$`\$`HcbbYb`ZØf
GØ`!`i`bX`GUi`Yf_]fgW`Yb`Yfk`UfhYh`k`]fX`"8]Y`<Ui`dhgc`fhY`]gh`X]Y
GØ`_]fgW`Yž`j`cb`XYbYb`Yhk`U`" +`\$`\$`<Y`_`hUf`Ub[YVUi`h`k`YfXYbž
k`Å`fYbX`GUi`Yf_]fgW`Yb`Ui`Zi`b[YZ`Å`f`%)`\$`\$`<Y`_`hUf`[YXY]`Yb`"

8]Y`i`b`_`UfY`DfY]gYb`hk`]W`_`i`b[`ZØf`?]fgW`Yb`]a`Gca`a`Yf`_`Åb[h
ghUf`_`j`cb`XYf`]b`hYfb`Uh]cb`U`Yb`A`Uf`_`h`U[Y`UV`"J]Y`Y`?]fgW`Yb

k YfXYb`Ui g`XYf`HØf_Y]`ja dcfh]Yfhž`k Ug`XYb`K YhVYk YfV`Ui Z`XYa
 XYi hgW`Yb`A Uf_h]bhYbg]j]Yfh`8]Yg`ghY`h`X]Y`Zf`Ab_]gW`Yb
 ?]fgW`VUi Yfb`j cf`k Y]hYfY`<YfUi gZcfXYfi b[Ybž`XU`E i U`]h`h`i bX
 ; fØ»Y`XYf` fØW`hY`YbhgW`Y]XYbX`ZØf`XYb`J Yf_Ui ZgdfY]g`g]bX"

?]fgW`Yb`UVYb`Y]bY`_i fnY`<U`hVUf_Y]hi bX`k YfXYb`ØVYfk]Y[YbX
 U`g` f]gW`k UfY`j Yf_Ui Zh`8]Y`9fbhY`YfZc`[h`a Y]gh`a Ubi Y`ž`k cVY]
 X]Y`ZfØ`Yb`GcfhYb`9bXY`A U]i bX`X]Y`gd`hYfYb`GcfhYb`ja`5i [i gh
 fY]Z`g]bX`6Y`Ughi b[Yb`Xi fW`G`W`ÅX`]b[Y`i bX`K]hYfi b[gY]bZØggY
 a UW`Yb`XYb`?]fgW`YbUbVUi`Ubgdfi W`gj c`ž`k Yg`U`V`YZZY_h]j Y
 GhfUhY[]Yb`ni f`6Y`_Åa dZ`b[j`cb`G`W`ÅX`]b[Yb`i bX`?fUb`_Y]hYb
 i bYf`Ågg`]W`g]bX"

8YhU]`g	
J cfZU``	I a k Y`h
I fgUW`Y	HfcW`Yb`Y]h
C fh	: f`Ab_]gW`Y`G`W`k Y]nž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "ZUn"bYh • cVghi bXk Y]b"W • k k k "`UbXk]fhgW`UZh"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY