

K]fhn`bUW\ : i » j Yf`Yhni b[`ni fØW_.
@Yj Yf_i gYb `cZZh`Ui Z`XYb
I bhYfgW\]YXggd]Y`Yf°

: `cf]Ub`K]fhn`j cb`6UmYf`@Yj Yf_i gYb`]gh`bUW`J Yf`Yhni b[
k]YXYf`Z]hi bX`gd]Y`VYfY]h`ZØf`XUg`_ca a YbXY`6i bXYg`][U!
<Y]a gd]Y`"



6UmYf`@Yj Yf_i gYbž`8Yi hgW\`UbX`! : `cf]Ub`K]fhnž`XUg
hU`Ybh]YfhY`&%!`Å\`f][Y`C ZYbg]j [Yb]Y`j cb`6UmYf`@Yj Yf_i gYbž`]gh
bUW\`Y]bYf`j Yf`Yhni b[gVYX]b[hYb`DUi gY`k]YXYf`Z]hi bX`ghY`h]a
? UXYf`ZØf`XUg`VYj cfghY`YbXY`6i bXYg`][U!<Y]a gd]Y`[Y[Yb`i b]cb
6Yf`]b`8]Yg`VYf]W\hYh`_b!cb`]bY`XY`"K]fhn`\UhY`g]W\`j cf`_bUdd
j]Yf`K cWYb`]a`6i bXYg`][U!Gd]Y`[Y[Yb`K YfXYf`6fYa Yb`Y]bY
=bYbVUbxj Yf`Yhni b[`]a`fYW\hYb`Gdfi b[[Y`Yb`_ni [Ync[Ybž`X]Y
]\b`gY]h`XYa`&)"`Gd]Y`hU[`Ua`Gd]Y`Yb`\]bXYfhY"

HfU]bYf`L UV]`5`c bgc` \ Uh`X]Y`F ØW`_Y`f`gY]bYg`GW\`ØggY`gd]Y`Yfg
Ub[Y`ØbX][hi bX`VYgh`h][hž`XUgg`K]fhn`Ui W\`j cb`6Y[]bb`Ub

Ui ZUi ZYb`_Ubb"5`c bgc`VYnY]W\ bYhY`K]fhn`U`g
I bhYfgW\]YXggd]Y`Yf`i bX`VYhcbhY`X]Y`dcg]hj Y`5i gk]f_i b[
gY]bYf`DfÅgYbn`Ui Z`XUg`HYUa "8Yf`HfU]bYf`nY][`h`g]W\`cdh]a]gh]gW\`ž
XUgg`X]Y`A Ub bgW\ UZh`a]h`K]fhn`]b`XYf`GhUfhY`Z`XYi h`]W\`ghÅf`_Yf
Ui Zgd]Y`Yb`_Ubb"

J YfhfU[g`U[Y`i bX`K YW\ gY`[YfØW\ hY

:`cf]Ub`K]fhn`]gh`V]g`&\$&+`Ub`6UmYf`@Yj Yf_i gYb`[YVi bXYbž
XYbbcW\`[]Vh`Yg`GdY`_i`Uh]cbYb`ØVYf`Y]b`ϕhYfYggY`XYg` : 7`6UmYfb
Ub`XYf`J YfdZ]W\hi b[`XYg`A]hhY`ZY`Xgd]Y`Yfg"5`c bgc`Åi » YfhY`g]W\
`YXcW\`b]W\h`ni`XYb`K YW\ gY`[YfØW\ hYb`i bX`ghY`hY`X]Y
: c_i gg]Yfi b[`j cb`K]fhn`Ui Z`X]Y`VYj c fghY`YbXYb`Gd]Y`Y`]b`XYb
J cfXYf[fi bX"

8]Y`@AbXYfgd]Y`dUi gY`]gh`bi b`j cfVY]ž`i bX`XYf` : c_i g`XYf
6i bXYg`][U!A Ub bgW\ UZhYb`Y]Y[h`k]YXYf`Ui Z`XYa`i`@[UU`hU["ϕ
X]YgYa`Ni gUa`a Yb`Ub[`Uh`X]Y`D`UhhZcfa`
**Zi ggVU`j Yf`Yhni b[Yb`Wca`X]Y`J Yf`Yhni b[ghUVY`Y`ZØf`X]Y
GU]gcb`&\$&#&'`j YfØZYb]W\h`ϕ`X]YgYf`HUVY`Y`k YfXYb`X]Y
`Åi Z[ghYb`5i gZU`[fØbXY`V]g`ni f`K]bhYfdUi gY`UbU`mg]Yfh"
C VYfgW\Yb`_Y`j Yf`Yhni b[Yb`g]bX`XYa`bUW\`XUg`Ua` `Åi Z[ghYb
j Yf`YhnhY`? ØfdYfhY]`ž`[YZc`[h`j cb`?b]Y!`i bX
Gdfi b[[Y`Yb`_gj Yf`Yhni b[Yb"**

HfYbXg`VY]`J Yf`Yhni b[Yb

A i g_Y`j Yf`Yhni b[Yb`Xca`]b]YfYb`]b`X]YgYf`GU]gcb`X]Y`@]ghY`XYf
J Yf`Yhni b[gUfhYbž`[YZc`[h`j cb`9f`_fUb`_i b[Yb`i bX`_`Y]bYfYb
6`Yggi fYb"J Yfh]YZYbXY`I bhYfgi W\i b[Yb`ni`J Yf`Yhni b[gi fgUW\Yb
i bX` hfYbXgž]bgVYgcbXYfY`]b`6Yni [`Ui Z`?cdZ] Yf`Yhni b[Ybž
ghY`Yb`YVYbZU`g`]a` : c_i g"8]Y`DfcZYgg]cbU`]g]Yfi b[`XYf
2 ZZYb]W\`_Y]hgUfVY]h`i bX`Å`b`]W\Y`HfU]b]b[ga`Yh`cXYb`g]bX
a`Ø[`]W\Y` : fØbXY`ZØf`X]Y`j Yf[`Y]W\VUfYb`J Yf`Yhni b[gnU`Yb`XYf
6i bXYg`][U!HYUa`g"

9]b`F ØW`_V`]W`_Ui Z`j Yf[Ub[YbY`GU]gcb`nY][`hž`XUgg`X]Y`6UmYfb`hfc`hn
]\fYf`8ca`]bUb`n]b`XYf`A`Y]ghYfgW\ UZh`ghUf`_j cb`XYf

J Yf`Yhni b[gUbZÄ``][_Y]h`UbXYfYf`HYUa g`dfcZ]h]Yfh`UVYbž`k]Y`Yg
 VY]gd]Y`gk Y]gY`VY]`6cfi gg]U`8cfha i bX`ni `VYcVUW`hYb`k Uf"
 K Ä`fYbX`K]fhn`bi b`k]YXYf`Y]bgUhnVYfY]h`]ghž`k YfXYb`X]Y
 @Yj Yf_i gYbYf` UbG[YgdUbbh`Ui Z`XUg`7ca YVUW`_]\fYg`HU`Ybhg
 Ua `ca a YbXYb`GUa ghU[`k UfhYb"

| | |
|------------|---|
| 8YhU]`g | |
| J c fZU`` | J Yf`Yhni b[|
| C fh | 6UmYf`@Yj Yf_i gYbž`8Yi hgW`UbX |
| J Yf`YhnhY | % |
| E i Y`Yb | <ul style="list-style-type: none"> • k k k "_b!cb`]bY"XY • Zi ggVU``j Yf`Yhni b[Yb"Wca |

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY