

9fXVYYfXÒbYf'gcf[h'ZØf'5i ZgY\Yb. 'Gc
gW\ a YW_h'X]Y'Zfi W\ h][Y'GYbgUh]cb °

?Uf`g'9fXVYYf\cZ]b'9`ghU`V]YhYh'gY]h'XYa`%"5df]"&\$&)
XYb`bYi Yb'9fXVYYfXÒbYf'Ub"9bhXYW_Yb'G]Y'X]Y'fUZZ]b]YfhY
?ca V]bUh]cb'Ui g'9fXVYYfYb'i bX'hfUX]h]cbY`Ya`8ÒbYf°



9`ghU`ž'8Yi hgW\`UbX`!`#`?Uf`g'9f`YVb]g!8cfZ]b'9`ghU`VY]'6Yf`]b
\Uh'gY]h'XYa`j Yf[Ub[YbYb'K cW\YbYbXY`Y]b'Ui »Yf[Yk Ò\b`]W\Yg
[Ughfcbca]gW\Yg'5b[YVch'X]Y'6Ygi W\Yf'VY[Y]ghYfh`XYf'9fXVYYf!
8ÒbYf"K]Y'X]Y`C ghgYY`NY]hi b[`VYf]W\hYhžk Uf'X]YgYf'8ÒbYf
i fgdfØb[`]W\`U`g'5df]`gW\Yfn'[YXUW\hž`YfZfYi h'g]W\`YXcW\`bi b
Y]bYf'ØVYffUgW\YbX`\c\Yb`BUW\ZfU[Y"`, VYf'%%\$`DYfgcbYb
k UfhYhYb`Ua`9fÒZbi b[gk cW\YbYbXY`[YXi`X][žk À\fybX
]bg[YgUa h') \$`_[`: `Y]gW\`j Yf_Ui Zh'k i fXYb"

8]Y`?fYUh]cb`_ca V]b]Yfh'Zfi W\ h][Y'9fXVYYfYb`a`]h'XYf`\Yfn\UZhYb
K ØfnY`Y]bYg`_Ugg]gW\Yb'8ÒbYfg"5b[YVchYb`k YfXYb`XfY]
J Uf]UbhYb.`XYf`?U`VZY]gW\!9fXVYYf!8ÒbYfž`XYf`<À\bW\Yb!9fXVYYf!
8ÒbYf'i bX`XYf`J Y[[]Y!9fXVYYf!8ÒbYfž`XYf`YW_YfYg'; Y[f]"hYg

i bX`9fXVYYfYb`j`YfY]bH`8Yf`DfY]g`Z0f`Y]bY`Dc fh]cb`VYhfÅ[h`- ž) \$
9i fc``8]Y`5i`gk`U\`Ub`Gc»Yb`j`cb`gW`UfZYf`GUi`W`ØVYf`?fÀi`hYf!
V]g`\]b`ni`?bcV`Ui`W`c[`\i`fh`Yfa`Ò[`\]W`hYg`XYb`?i`bXYbž`\f
; YgW`a`UW_gYf`YVb]g]bX]j`]Xi`Y``ni`[`YghU`hYb"

6Ygc bXYf\Y]hYb`XYg`9fXVYYf!8`0bYfg

9]b`W`UfU_hYf]gh]gW`Yg`A`Yf_a`U`XYg`9fXVYYf!8`0bYfg`]gh`XUg`fchYž
_fcggY`6fch`a`]h`GYgUa`_0fbYfbž`XYggYb`:`UfVY`i`bhYf`UbXYfYa`j`cb
XYb`9fXVYYfYb`_ca`a`h`8]YgY`:`f0W`hY`g]bX`b]W`h`bi`f`VY]`XYf
Ni`VYfY]hi`b[`j`cb`GUi`W`b`k`]W`h][`ž`gcbXYfb`Ui`W`]b`XYb
; Yk`0fna`]gW`i`b[`Yb`]bhY[`f]Yfh`8`Ug`;`Ya`0gY`]a`J`Y[`[`]Y!8`0bYf
i`a`ZUgghi`bhYf`UbXYfYa`k`Ufa`Y`[`Yf0ghYhY`DUdf]_Už`5i`VYf[`]bYž
Dca`a`Yg`i`bX`Zf]gW`Y`GU`UhY"

?i`bXYbZYXVUW`_ni`a`bYi`Yb`;`Yf]W`h`]gh]j`]Y`gW`]W`h][`"6i`fW
M]X]f]a`fi`(`Ł`Ài`»`Yfhž`XUgg`XUg`?`U`VZY]gW`[`i`hi`bX`b]W`h`ni`0`][
gY]"J`]j`]Yb`@Ub[`Y`f&+Ł`YbhXYW`_hY`XYb`9fXVYYfX0bYf`ØVYf`H]_Hc_
i`bX`VYa`Yf`_hž`XUgg`XYf`9fXVYYf[`YgW`a`UW`_bi`f`Y]W`h
Xi`fW`_ca`a`h`9]b][`Y`UbXYfY`;`ÀghY`\UVYb`[`Ya`]gW`hY`;`YZ0\`Yž
k`]Y`i`fgi`U`9]gYbgW`a`]Xhž`X]Y`_Y]bYb`Ui`g[`YdfÅ[`hYb
9fXVYYf[`YgW`a`UW`_Yf`_YbbYb`_cbbhYž`UVYf`VYfY]h]ghž`XUg`?`YVUV
YfbYi`h`ni`d`fcV]YfYb``9]b][`Y`k`0bgW`Yb`g]W`gc[`Uf`Y]bY
?`]bXYf`dcfh]cbž`k`]Y`G]j`]c`f`"Ui`g`H\0f]b[`Ybž`XYf`XYb`DfY]g`U`g
Yhk`Ug`\cW`Ya`dZ]bXYh"

8Ug`j`Yfk`YbXYhY`:`Y]gW`]gh`\U`U`i`bX`bUW`]g`Ua`]gW`Ya`;`YVch
[`YgW`_UW`hYh`8`Uf0VYf`\]bUi`g`[`]Vh`Yg`bYVYb`XYa`8`0bYfghUbX
Ui`W`Y]b`:`U\`f[`YgW`_Zž`XUg`k`]Y`Y]b`8`0bYfgd]Y`»`Ui`gg]Y\`hž`k`Ug
VYgcbXYfg`Z0f`?`]bXYf`Ubgd`fYW`YbX`]gh`8`Yf`9]bhf]h`Z0f`Y]bY`:`U\`fh
_cg`hYh`Z0f`?`]bXYf`UV`+`»\`fYb`i`bX`%ž&)`a`?`0fdYf[`f0»`Y`(`ž)`\$`9i`fc"

9]b`HfYbXž`XYf`5`ddYh]h`a`UW`h

8]Y`9]bZ0\fi`b[`XYg`9fXVYYf!8`0bYfg`ZÀ`h]b`Y]bY`NY]hž]b`XYf
_fYUh]j`Y`_i`]bUf]gW`Y`?`cbnYdhY`]a`HfYbX``]Y[`Yb``@Ui`h`
:`Y]bgW`a`YW`_Yf`j`Yf`ÀbXYfb`;`Ughfcbca`]YVYhf]YVY`ni`bY\`a`YbX
]\`fY`A`Yb0gž`i`a`XYb`6YX0fZb]ggYb`i`bX`K`0bgW`Yb`Y]bYf`VfY]hYfYb

N]Y`[fi ddY`[YfYW`hini`k YfXYb`i bX`]bbcj Uh]j Y
 ; YgW`a UW_gYf`YVb]ggY`ni`V]YhYb`"Gc`W`Y`i b_cbj Ybh]cbY``Yb
 5b[YVchY`k YW_Yb`XUg`ϕhYfYggY`i bX`gcf[Yb`XUZØfž`XUgg
 ; Ughfcbca]YVYhf]YVY`ja` ; YXÅW`hb]g`V`Y]VYb"

? Uf`g`9f`YVb]g!8cfZ`U`h`a`]h`XYa` `9fXVYYf!8`ØbYf`Y]bYb`G`W`f]hh
 i bhYfbca`a` Ybž`XYf`gck`c`\\`HfUX]h]cb`U`g`Ui`W` `ϕbcj Uh]cb`j` YfY]bh
 i bX`XUa`]h`Y]bYb`bYi`Yb`HfYbX`]b`XYf` : Ugh! : ccX! ? i` `hi`f`gYhnh`"8`]Y
 ?ca`V]bUh]cb`XYf`Zfi`W`h][`Yb`9fXVYYfYb`a`]h`\\Yfn`UZhYf`B`U`fi`b[
 ØbbhY`b]W`h`bi`f` : Ubg`XYf``Ugg]gW`Yb`8`ØbYf`UbgdfYW`Ybž
 gcbXYfb`Ui`W` `bYi`Y`?i`bXYb[`fi`ddYb`]b`X]Y`9f`YVb]gk`Y`h`c`W_Yb"

8YhU]`g	
J`c`f`ZU``	Gcbgh][`Yg
C`f`h	9`ghU`ž`8Yi`hgW`U`bX
E`i`Y``Yb	<ul style="list-style-type: none"> • k k k "cghgYY!nY]hi`b[`"XY • _Uf`g"XY • k k k "ZY]bgW`a`YW_Yf"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"XY