

A ÀbbYfXca]bUbn`VY]`? cU`h]cbgfi bXY.
: fUi Ybei chYb`Xf]b[YbX`[YZcfXYfh°

8]Y`bYi Y`?cU`h]cbgZØ\fi b[`]b`6Yf`b`]gh`a Àbb`]W`Xca]b]Yfh"
8Yf`5fh]_Y`VY`Yi W`hYh`X]Y`<YfUi gZcfXYfi b[Yb`XYf
; YgW`YW`hYfj YfhY]i b[`i bX`XYfYb`: c`[Yb`ZØf`X]Y`Dc`h]_i bX
: fUi YbfYW`hY`]b`8Yi hgW`UbX"



6Yf`]b`8Yi hgW`UbX`!`b`6Yf`b`ghY`h`Yi hY`X]Y`YfghY
?cU`h]cbgfi bXY`XYf`bYi Yb`6i bXYgfY[]Yfi b[`Ubž`X]Y`j cb`Y]bYf
[YgUa hYb`6YhY]`][i b[`j cb`%%`A ÀbbYfb`i bX`YX][`]W`Y]bYf: fUi ž
XYf`GD8!7c!J cfg]hnYbXYb`6ÀfVY`6Ugž[YdfÀ[h`]gh`8]YgY
?cbghY`Uh]cb`k]fX`j cb`j]Y`Yb`U`g`dfcV`Ya Uh]gW`Ub[YgY`Yb`8]Y
ZØ\ fYbXYb`?ÒdZY`XYf`?cU`h]cbž`XUfi bhYf`DUfhY]W`YZg`i bX
: fU_h]cbgj cfg]hnYbXY`j cb`78I ž7GI `i bX`GD8ž`g]bX`U`YgUa h
a Àbb`]W`5i W`X]Y`5VhY]i b[g`Y]hYf]a`?Ubn`YfUa hgck]Y`X]Y`XfY]
FY[]Yfi b[ggdfYW`Yf`g]bX`A ÀbbYfž`k Ug`X]Y`gW`k]bXYbXY
; YgW`YW`hYfj]Y`ZU`h]b`XYf`dc`h]gW`Yb`: Ø\fi b[`i bhYfghfY]W`h"
@Ufg`?`]b[VY]`k i fXY`U`g`bYi Yf`GD8!7\YZ`j cf[YghY`h`i bX`Zc`[h`Ui Z
GUg_]U`9g_Yb`8]Y`?cU`h]cbgfi bXY`]gh`ZØf`X]Y`?`Àfi b[`nYbhfU`Yf
FY[]Yfi b[gZfU[Yb`i bX`X]Y`@Ogi b[`VYghY`YbXYf`?cbZ]_hY
ni ghÀbX][ž`XcW`XUg; YgW`YW`hYfi b[`Y]W`[Yk]W`hghY`h`U`g

gma Vc`]gW\Yg'i bX`dfU_h]gW\Yg'DfcV`Ya `]a `FUi a "'9]b`FØW_[Ub[
XYg': fUi YbUbhY]'g']b`XYf'?cU`h]cbggd]hnY`i bX`]a `6i bXYghU[`k]fX
U`g`FØW_gW\f]h`k U\`f[Ybca a Ybž`]bgVYgcbXYfY`XU`X]Y`HY]'bU\`a Y
j cb': fUi Yb`Ub`J Yf\UbX`i b[Yb`U`g`j cfhY]'`UZh`ZØf`X]Y
?cbZ]_h`Øgi b[`[]`h"

8Yf`bYi Y`5i »Yba]b]ghYf`æ\Ubb`K UXYd\i ``f78I Ł`X]ghUbn]Yfh]g]W\X
ni XYa `j cb`ZYa]b]gh]gW\Yf`5i »Ybdc`h]_ž`X]Y`ghUf`_`Ui Z`X]Y
9]bV]bXi b[`j cb': fUi Yb`]b`?cbZ]_h`Øgi b[Yb`i bX`XYfYb``b`hYfYggYb
]b`XYf`8]d`ca Uh]Y`gYmh`8]YgY`9bhk]W`_i b[Yb`k YfZYb': fU[Yb`ØVYf
X]Y`hUhgÅW`]W\Y`I a gYhni b[`j cb': `Y]W\ghY``i b[gdc`h]_`Ui Z`X]Y
]a `?cU`h]cbgj YfhfU[`h\Ya Uh]g]Yfh`k]fX"

; `Y]W\ghY``i b[gdc`h]_`]a `?cU`h]cbgj YfhfU[

5a `-'`5df]`&\$&) `dfÅgYbh]YfhY`X]Y`bYi Y`6i bXYgfY[]Yfi b[`]\fYb
fi bX`%) \$`GY]hYb`i a ZUggYbXYb`?cU`h]cbgj YfhfU[ž`XYf`]bbYf\U`V
j cb`bi f`nk Y]K cW\Yb`bUW\`XYf`K U\`YfghY`h`k i fXY`8]Y`78I ž
7GI `i bX`GD8`\UVYb`g]W\`ni f`_cbgYei YbhYb`I a gYhni b[`XYf`I B!
: fUi Yb`fYW\hg`cbj Ybh]cb`7985K `VY`Ubbh`8YbbcW\`V`Y]Vh`XYf
_cb`fYhY`I a gYhni b[gd`Ub`gck c\`ZØf`XYb`GW\i hn`j cf
8]g`_f]a]b]Yfi b[`U`g`Ui W\`ZØf`X]Y`hUhgÅW`]W\Y`dc`h]gW\Y`i bX
k]fhgW\UZh`]W\Y`; `Y]W\ghY``i b[`j cb': fUi Yb`j U[Y``Gc`k YfXYb
VY]gd]Y`gk Y]gY`FYZcfa Yb`XYg`5``[Ya Y]bYb
; `Y]W\VY\UbX`i b[g[YgYhnYg`f5; ; Ł`gck]Y`Y]bY
K U\`fYW\hg`ca a]gg]cb`Ub[YghfYVhž`i a `X]Y`FYdfÅgYbhUh]cb`j cb
: fUi Yb`]a `DUf`Ua Ybhni `dfØZYbž`YXcW\`ZY\`hYg`Ub`_cb`fYhYb
⇒YYb`i bX`Ghfi _hi fYb"

5`g`nYbhfU`Y`5b`]Y[Yb`k YfXYb`X]Y`k]fhgW\UZh`]W\Y`I bUV\Åb[][_Y]h
j cb': fUi Yb`i bX`X]Y`6Y`_Åa dZ] b[`j cb'; Yk U`h[Y[Yb': fUi Yb
VY\UbXY`h`A U»bU\`a Yb`ni f`J YfVYggYfi b[`XYf'?]bXYfVYhfYi i b[
i bX`ni f`9f\Ø\i b[`XYg`9`hYfb[Y`XYg`g]bX`HY]'`XYg`D`Ub`gž`k Å\`fYbX
[Yn]Y`hY`GW\f]h`Y`ni f`9f\Ø\i b[`XYf': fUi Yb`\Ui gd`ÅhnY`i bX`ni f
I bhYfghØhni b[`j cb`CdZYfb`j cb'; Yk U`h`bcW\`k Y]hYf\]b
i bni fY]W\YbX`V`Y]VYb"

9a dZY`\`i b[Yb`i bX`< YfUi gZcfXYfi b[Yb

8Yf'7985K !5i ggWxi gg'XYf'J YfY]bhYb'BUh]cbYb'\Uh_Øfn`]Wx
 9a dZY\`i b[Yb'j YfØZYbh`]Wx hž'X]Y'Ui Z'X]Y' B'chk YbX][_Y]h
 \]bk Y]gYbž'X]Y'dc`]h]gWxY'HY']\UVY'j cb': fUi Yb'i bX'A ÅXWxYb']b
 8Yi hgWx`UbX'g]WxYfni ghY``Yb"8]Yg'VY]b\U'hYh'X]Y' [YgYhn`]WxY
 J YfUb_Yfi b[`dUf]hÅh]gWxYf'J YfhY']i b[`]b
 9bhgWxY]Xi b[gdcg]h]cbYb"8Yf'5i ggWxi gg'Åi » Yfh'ni XYa
 6Ygcf[b]g'ØVYf'GWx fi a dZ b[Yb']b'XYf'n]j] [YgY``gWxUZh`]WxYb
 A]hVYgh]a a i b[`i bX'ZcfXYfh'Z]bUbn]Y``Y' l bhYfghØhni b[`ZØf': fUi Yb!
 i bX'A ÅXWxYbcf[Ub]gUh]cbYb'U'g'Y]bY'J cfUi ggYhni b[`ZØf'XYfYb
 dc`]h]gWxY'HY']\UVY"

6YgcbXYfg`]b'NY]hYb'a i `h]d'Yf'?f]gYb'k]fX'X]Y' B'chk YbX][_Y]h'ZØf
 ; `Y]WxghY``i b[`VYhcbh"Å U» bU\ a Yb' [Y [Yb
 [YgWx`YWx hggdYn]Z]gWxY' < UggfYXY'i bX'X][]hU'Y'; Yk U'h'gck]Y'X]Y
 GWxUZZ b[`Y]bYf'FcUXa Ud'ZØf'Y]bY' [`Y]WxVYfYWxh][hY
 9bhgWxY]Xi b[gZ]bXi b[`g]bX'nYbhfU'Y'Di b_hY'XYf'9a dZY\`i b[Yb"
 8Yf'5i ggWxi gg'gWx`Å [h'hYa dcfÅYf'GcbXYfa U» bU\ a Yb'k]Y
 : fUi Ybei chYb'j cfž'i a `VYghY\YbXY'6YbUWxhY']][i b[Yb
 Ui gni [`Y]WxYbž'i bX'ZcfXYfh'Y]bY'i a ZUggYbXY'HfUbZcfa Uh]cb'XYf
 ; YgWx`YWx hYffc``Yb"

5VgWx`]Y» YbX'`Åggh'g]Wx`ZYgh\U'hYbž'XUgg'X]Y'j cb'XYf'bYi Yb
 ?cU`]h]cb'g_]nn]YfhYb'D`ÅbY'ZØf': fUi YbfYWxhY'V]g\Yf'b]Wxh
 Ui gfY]WxYbž'i a `X]Y'i a ZUb[fY]WxYb'5bZcfXYfi b[Yb'XYf'l B!
 : fUi YbfYWxhg_cbj Ybh]cb'ni `YfZØ``Yb"8Yf'K Y[`ni `Y]bYf
 [`Y]WxVYfYWxh][hYb'dc`]h]gWxYb'A]hVYgh]a a i b[`V'Y]Vh'k Y]hYf\]b
 ghY]b][`i bX'YfZcfXYfh'gck c\``_cb_fYhY'Å U» bU\ a Yb'U'g'Ui Wx
 dc`]h]gWxYb'K]``Yb']a `< UbXY'b"

K Y]hYfY' ðZcfa Uh]cbYb'ni `X]YgYb'H\Ya Yb'Z]bXYb'G]Y'i bhYf'@J Nž
 7985K `5``]Ubn'i bX'7985K `5``]Ubn"

8YhU]`g	
C fh	6Yf`]bž'8Yi hgWx`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "j n"XY • k k k "WxXUk !U``]Ubn"XY

8YhU]`g

- k k k "W̄XUk !U`]Ubn"XY

6Ygi W̄Yb`G]Y`i bg`Ui Z.`b!U["XY