

GhUfd]Ub]gh'@Yj]h'Y\ fh'< c`cWUi gh!
NY]hnYi []b': f]YX`ÀbXYf`VYfØ\ fYbX

5a '- "A U] &\$&) `Y\ fhY`GhUfd]Ub]gh' c f'@Yj]h'X]Y`j Yfgbc fVYbY
< c`cWUi gh!NY]hnYi []b' A Uf[ch': f]YX`ÀbXYf`VY]a `8Yi hgWYb
:]`a dfY]g"



6Yf`]bž'8Yi hgW`UbX`!`5a '- "A U] &\$&) `Yf\]Y`h'X]Y`² ZYbh`]W`_Y]h
X]Y`hfUi f][Y`B UW`f]W`h`j ca`HcX`XYf`< c`cWUi gh!NY]hnYi []b' A Uf[ch
: f]YX`ÀbXYfž`X]Y`VYY]bXfi W`_YbXY`%\$` `>U\ fY`U`h`k`i`fXY`"8]Yg`k`i`fXY
k`À\ fYbX`XYf`J`YfUbg`h`U`hi`b[`XYg`8Yi hgWYb':]`a`dfY]gYg
VYgcbXYfg`[Yk`ØfX][h`"8Yf`GhUfd]Ub]gh' c f'@Yj]hž`XYf`ZØf`Y]bY
@Ui`XU]c`ni`f`VYghYb':]`a`a`i`g`_`Ui`Z`XYf`6Ø\`bY`ghUbXž`[YXUW`hYb
: f]YX`ÀbXYfž`]bXYa`Yf`g]Y`U`g`Y]b`K`i`bXYf`j`cb`A`YbgW
VYnY]W`bYhY"

K`À\ fYbX`gY]bYf`VYk`Y[YbXYb`FYXY`f]YZ`@Yj]h`ni`Y]bYa
GW`k`Y][Ya`ca`Ybh`Ui`Zž`k`Ug`XUg`Di`V`_]i`a`XUni`VfUW`hYž
Ui`Zni`ghY`Yb`"9]b][Y`GW`Ui`gd]Y`Yf`nY][hYb`Hf`ÀbYb`]b`XYb`5i`[Yb
i`bX`X]Y`Ya`ch]cbU`Y`K`i`W`h`X]YgYf`; YghY`k`Uf`[fY]ZVUf`"@Yj]hž`XYf`

bi f_i fn'j cf'gY]bYa '5i Zhf]hhj ca 'HcX': f]YX`AbXYfg'YfZ \fz
_Aa dZhY'g]W\h]W\i a ': Uggi b['i bX'ghcW_hY'a Y\ fZUW\]b'gY]bYf
Gh]a a Yz'U'g'Yf'XYb'5ddY``: f]YX`AbXYfg'ni 'a Y\ f'A YbgW\`W\ _Y]h
i bX'9a dUh\]Y'Ub'XUg'Di V`_i a 'k Y]hYf[UV"': 8Yb'GW\ a i '_Ubb
a Ub'k Y[k YfZYbž 'gW\`cgg '@Yj]h'gY]bY'K ØfX][i b["'A cXYfUhc f
7\ f]gh]Ub': f]YXY'XfØW_hY'gY]bY'Y][YbY'6YhfcZZYb\Y]h'Ui g'i bX
VYXUb_hY'g]W\`VY]'@Yj]h'ZØf'X]YgY'VYk Y[YbXYb'K cfhYž'X]Y'X]Y
5bk YgYbXYb'h]YZ'VYfØ\fhYb"

8 Ug'@YVYb'j cb'A Uf[ch': f]YX`AbXYf

A Uf[ch': f]YX`AbXYfž'X]Y'bUW\`š\fnY\bhYb'U'g'9a][fUbh]b']b'BYk
Mcf_]a '\c\Yb'5'hYf'bUW\`8Yi hgW\`UbX'ni fØW__Y\fhYž'\UhhY'j cf
]\fYa 'HcX'Y]bYb'VYY]bXfi W_YbXYb'@YVYbgk Y['Xi fW\`YVh'"5a ') "
Bcj Ya VYf'&\$%ZY]YfhY'g]Y '\fYb'%"\$"; YVi fhghU['i bX
fYZY_h]YfhY'ØVYf'X]Y'j]Yf'j YfgW\]YXYbYb'@YVYbž'X]Y'g]Y'Xi fW\`XYb
bUh]cbU'gcn]U']gh]gW\Yb'HYffc'f'Yf'hYb'\UhhY"'G]Y'`YVhY'%) 'A cbUhY
]a 'l bhYf[fi bXž'VYj cf'g]Y '[YZUggh'i bX'Y]b'š\ f`Ub['ja
?cbnYbhfUh]cbg'U[Yf'H\YfYg]YbghUXh'i]b\UZh]Yfh'k i fXY"'HfU[]gW\
]ghž'XUgg'\fY': Ua]]Y'ja '<c'cWli gh'Yfa cfXYh'k i fXYž'\]YfVY]
k i fXYb']\fY'A i hhYf'i bX']\f'6fi XYf'F U'd\]b'5i gW\k]hn['YhØhYh"

9]b'YbhgW\Y]XYbXYf'A ca Ybh]b': f]YX`AbXYfg'@YVYb'k Uf'XYf'&\$"
š\bi Uf'%- (' ž'U'g'g]Y'X]Y'<UbXhUgW\Y '\fYf'A i hhYf'Yf\]Y'h'"8]YgY
VY]b\U'hYhY'b]W\h'bi f'Y]b'5XfYggVi W\`i bX'Y]bY'6YfbghY]b_YhhYž
gcbXYfb'Ui W\`Y]bY'6chgW\UZh'\fYf'A i hhYf.' JYfgi W\Yž'XY]b'@YVYb
ni 'a UW\Yb" '8]YgY'5i Zc fXYfi b['VY['Y]hYhY'g]Y '\f[UbNyg'@YVYb"
=>fY'A Ya c]fYbž'X]Y'&\$\$, 'j YfØZZYbh]W\h'k i fXYbž'k i fXYb'HY]' '\fYf
i a ZUb[fY]W\Yb'9f]bbYfi b[g! 'i bX'6]Xi b[gUfVY]h"

=>f'9b[U[Ya Ybh'ZØf'X]Y'9f]bbYfi b[g_i `hi f

B UW\ '\fYf'F ØW__Y\ f'Ui g'XYb'i G5]a 'š\ f'&\$%\$'Yb[U[]YfhY'g]W\
: f]YX`AbXYf'U_hj]b'GW\`i Ybž'i a 'ØVYf'\fY'9fZU\fi b[Yb'ja
<c'cWli gh'ni 'VYf]W\hYb'i bX'Ui ZX]YgY'K Y]gY'XUg'6Yk i gghgY]b'ZØf
X]Y'gW\ fYW\`]W\Yb'HUhYb'XYg'B Uh]cbU'gcn]U']ga i g'ni 'gW\`AfZYb"'G]Y
k i fXY'ZØf'\fY'VYa Yf_Ybgk YfhY'9f]bbYfi b[gUfVY]h'a]h]]Y'Yb
DfY]gYb'Ui g[YnY]W\bYhi bX'[U'h'U'g'J cfV]'X'ja '6YfY]W\`XYf

dc`h]gWYb`6]`Xi b[gUfVY]h"

A Uf[ch: f]YX`AbXYf`k Uf`b]W`h`bi f`Y]bY` , VYf`YVYbXYž`gcbXYfb
Ui W`Y]bY`Y]XYbgW`UZh]W`Y`J`YfZYW`hYf]b`XYg;` YXYb`Ybg`i`A`f`]W`
k]fX`Ua`i`&+`" `Ubi Ufž`XYa`i`b`hYfbUh]cbU`Yb`<c`c`WUi gh!;` YXYb`hU[ž
Ub`X]Y`C`dZYf`XYg`B`Uh]cbU`gcn]U`]ga`i`g`Yf]bbYfh`" <]YfVY]`"Y[h`XYf
: c`_i`g`ni bY`a`YbX`Ui W`Y]bY`Z`XYb`Yb][`Ybž`X]Y`Ui Z[fi bX`]fYf
gYi`i`Y`Yb`C`f]Ybh]Yfi b[`c`XYf`[YgW`Y`W`h`]W`Yb`Y`Ybh]h`h`j`YfZc`[h
k`i`fXYb`"5i`W`Y]b`X]YgYa`i`U`fž`+,`i`U`fY`b`U`W`Y`X`Ya`i`9bXY`XYg
Nk`Y]hYb`K`Y`h`f]Y[gž`k`YfXYb`k`Y]hYf`b`"]hYfUf]gW`Y`K`Yf`_`j`cb
<c`c`WUi gh! , VYf`YVYbXYb`j`Yf`Z`ZYbh]W`hž`X]Y`Y]bXf`W`_`]W`Y`W`Yf`X]Y
Yf`]hYbYb`E`i`U`Yb`i`b`X`X`Ug`G`hYVYb`b`U`W`Y` ;` YfY`W`h][`_`Y]h`VYf]W`hYb`"

8]Y`A`Uf[ch: f]YX`AbXYf`Gh]Zi b[`]b`6Yf`]b`[UV`]fYb`HcX`VY`_`Ubbh
i`bX`k`ØfX][`hY`X`Ua`]h`X`Ug`@YVYbgk`Yf`_`Y]bYf`VYa`Yf`_`Ybgk`YfhYb
: fUi`ž`XYfYb`5i`Zfi`ZY`Z`Øf`A`YbgW`Y`W`_`Y]h`i`b`X`F`YgdY`_`h`k`Y]hYf`b`]b
j`cb`i`[fc»Yf`6YXYi`hi`b[`g]bX"

8YhU]`g	
J`c`f`ZU``	HcX
C`f`h	6Yf`]bž`8Yi`hgW`Y`UbX
E`i`Y`Y`b	<ul style="list-style-type: none">• k k k "gi YX_i f]Yf"XY• k k k "Xk "W`a• k k k "gi YXXYi hgW`Y"XY

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`b!U["XY