

J YfZUggi b[ggW\ i hn!F YZcfa . 'B F K 'k]fX
g]W\ YfYfž'UVYf'k Ug'_c ghYh'X]Y': fY]\Y]h3

8 Yf'? Ò`bYf'GhUXh!5bnY][Yf'VY`Yi W\ hYh'X]Y
J YfZUggi b[ggW\ i hncj Y`Y`]'b' B F K ž'X]Y'G]W\ Yf\Y]hgVY\ ÒfXYb
bYi Y'6YZ [b]ggY'a 'X][]hU`Yb'F Ui a 'j Yf'Y]\h"



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B c f X f \ Y] b ! K Y g h Z U ` Y b ž ` 8 Y i h g W \ ` U b X ` ! ` 5 a ` & \$ ` " A U] ` & \$ &) ` ' k] f X
] b ` B c f X f \ Y] b ! K Y g h Z U ` Y b ` Y] b ` b Y i Y g ` J Y f Z U g g i b [g g W \ i h n [Y g Y h n `] b
? f U Z h ` h f Y h Y b ž ` X U g ` X U f U i Z U V n] Y ` h ž ` X] Y ` G] W \ Y f \ Y] h g ` U [Y `] a
6 i b X Y g ` U b X ` n i ` j Y f V Y g g Y f b " @ U i h ` Y] b Y a ` 6 Y f] W \ h ` U i Z ` _ g h U " X Y
\ c Z Y b ` 9 f a] h i ` b [g V Y \ Ò f X Y b ž ` X i f W \ ` Y f k Y] h Y f h Y ` 6 Y ž [b] g g Y `] a
X [] h U ` Y b ` F U i a ` h Y f f c f] g h] g W \ ` 5 b g W \ ` À [Y ` V Y g g Y f ` j Y f \] b X Y f b ` n i
_ Ò b b Y b " ` 8] Y g `] g h ` V Y g c b X Y f g ` k] W \ h [ž ` X U ` H Y f f c f] g h Y b ` j Y f a Y \ f h
j Y f g W \ ` Ø g g Y ` h Y ` A Y g g Y b [Y f ! 8] Y b g h Y ` b i h n Y b ž ` k c X i f W \ ` X] Y
A Ò [`] W \ _ Y] h Y b ` X Y f ` J Y f Z U g g i b [g g W \ Ø h n Y f ` g h U f ` _ Y] b [Y g W \ f À b _ h
k U f Y b "

8] Y ` F Y Z c f a ` X Y g ` g Y] h ` \$ ` ž \ f Y b ` V Y g h Y \ Y b X Y b ` F Y [Y ` k Y f _ g ` g c ` ` X] Y
: U \ b X Y f `] b ` X] Y ` @ U [Y ` j Y f g Y h n Y b ž ` U i Z 5 i [Y b \ Ò \ Y ` a] h X Y b ` H Ä h Y f b ` n i

U[]YfYb"K Å\fybX'Y]bY'A Y\fyY]h'XYf'6Øf[Yf'X]Y'5Vg]W h'VY[fØ» hž
XUg'@UbX'g]W YfYf'ni 'a UWYbž'Ài » Yfb'j]Y'Y' ['Y]W nY]h[
6YXYb_Yb'\]bg]W h']W 'Y]bYf'a Ò[']W Yb', VYfk UW i b["'6YgcbXYfg
_f]h]gW 'k]fX'X]Y'F YZcfa 'j cb'XYb'; fØbYb'VYhfUW hYhž'X]Y'nYbhfU'Y
9'Ya YbHY'k]Y'X]Y'E i Y''Yb!HY'Y_ca a i b]_Uh]cbgØVYfk UW i b[
fH? , Ł]b'XYf'J Yf[Ub[Yb\Y]h'UV[Y'Y\bh'\UVYb"

? c b h f c ` `] b g h U b n Y b ` g h Å f _ Y b

9]b'k Y]hYfYf'k]W h[Yf'5gdY_h'XYf'F YZcfa ']gh'X]Y'5i gk Y]h i b['XYf
? c b h f c ` `] b g h U b n Y b "'6Yj cf'j YfXYW_hY'9fa]h i b[Yb'Y]b[Y'Y]hYh
k YfXYbž'gh'bi b'X]Y'Ni gh]a a i b['Y]bYg'F]W hYfg'cXYf'Y]bYg
? c b h f c ` ` [fYa]i a g'YfZcfXYf']W "'8]Yg'gc''g]W YfghY''Ybž'XUgg'X]Y
bYi Yb'6YŽ [b]ggY'b]W h'k]''Øf']W [Ybi hnh'k YfXYb"'9f_Yb b h b]ggY
XYg'l G!; Y\Y]a X]YbghYgž'X]Y']b'XYf'J Yf[Ub[Yb\Y]h'ni f
J Yf\]bXYfi b['j cb'HYffcfUbgW'Å[Yb']b'8Yi hgW'UbX'VY]hfi [Ybž
k YfZYb'U''YfX]b[g': fU[Yb'Ui Z'9g'VYghY'h'i b[Yk]gg\Y]hž'cV'X]Y
l G5'Ui W'k Y]hYf\]b'k]W h[Y'<]bk Y]gY'k Y]hYf[YVYb'k YfXYb"

8]YgY'bYi Y'; YgYhn[YVi b['_ca a h']b'Y]bYf'NY]hž']b'XYf'X]Y
8]g_i gg]cb'i a 'HYffcf]ga i gVY_Åa dŽ b['i bX'X]Y'K U\fi b['XYf
F YW hgg hUUh']W _Y]h'Ub'6f]gUbni [Yk]bbh"9l dYfhYb[Ygd fÅW Yž'k]Y
XUg']a 'Bcj Ya VYf'&\$&(']b'6Yf']b'ghUh[YŽ bXYbY': UW [Ygd fÅW ž
VY'Yi W hYb'X]Y'Bch'k YbX][_Y]h'Y]bYf'Yj]XYbnVUg]YfhYb'i bX
[fi bXfYW hgc f]Ybh]YfhYb'G]W Yf\Y]hgd c`]h]_ "'8 c f h'k i fXY'XYi h']W ž
XUgg'VYfY]hg'bUW'XYa '5bgW'U['Ua '6fY]hgW Y]Xd'Uhn'&\$%*
j YfgW]YXYbY'Dc`nY]VYŽ [b]ggY'Ui g[Yk Y]hYh'k i fXYbž'YXcW
j]Y'Y'X]YgYf'G]W Yf\Y]hg[YgYhY'V]g\Yf'b]W h'Yj U'i]Yfh'k i fXYb"

G]W Y f \ Y] h g d c `] h] _ ` i b X ` ; f i b X f Y W h Y

8]Y'< YfUi gZcfXYfi b[Yb']b'XYf'G]W Yf\Y]hg[YgYhn[YVi b['g]bX
j]Y'ZÀ'h['i bX' _ca d'Yl "'Hfch'XYf'k Y]hfY]W YbXYb'9]b[f]ZY']b
; fi bXfYW hY'V'Y]Vh'X]Y'Yj U'i]YfhYb'; YgYhY']a 'J Yf['Y]W 'ni 'XYb
bYi Y' [Yd'UbhYb'A U» bU\ a Yb' [Yf]b["'H\ca Ug'CVYf\Ài gYf'k]Yg
XUfUi Z'\]bž'XUgg' ðbYba]b]ghYf]Yb'gcZcfh'j c`n]Y\VUfY
5VgW]YVi b[Yb'UbcfXbYb'_ØbbYbž'k Ug'Y]bY'Yf\YV']W Y
9]bgW fÅb_i b['XYg'F YW hYg'Ui ZY]bYb'k]f_gUa Yb'F YW hggW i hn

ni f': c`[Y`U`h`8]Y`Gh]a a Y`j cb`9l dYfhYb`k]Y`8Ybb]gl?Yb`?`?]d_Yfž
 XYf`Y]bYb`B UWk Y]g`XYf`9fZcfXYf`]W`_Y]h`bYi Yf
 , VYfk UW i b[gVYŽ [b]ggY`ZcfXYfhž`k]fX`]b`X]YgYf`8]g_i gg]cb`U`g
 i bYf`Àgg`]W`_YfUW`hYh"

8]Y`8YVUhY`i a `X]Y`f]W`h][Y`6U`UbW`nk]gW`Yb`G]W`Yf`Y]h`i bX
 ; fi bXfYW`hYb`V`Y]Vh`gca]h`nYbhfU`"K À`fYbX`A U» bU`a Yb`ni f
 6Y_Àa dŽ b[`j cb`HYffcf]ga i g`bch`k YbX][`YfgW`Y]bYbž`k]fX`Ui W`
]a a Yf`k]YXYf`XYf`Fi Z`bUW`a Y`f`HfUbgdUfYbn`i bX
 6Øf[YfVYhY`][i b[`Ui hž`i a `Y]bY`Yj]X]YbnVUg]YfhY
 G]W`Yf`Y]hgdc`]h]_`ni ` [Yk À`f`Y]ghYb`" **→ bgh]hi h`ZØf**
A YbgW`YbfYW`hY`VYhc`b`h`X]Y`K]W`h][_Y]hž`XUgg`b]W`h`bi f
 dUfUa]]h`Àf]gW`Y`5bg`Àh`n`Y`X]g_i h]Yfh`k YfX]Ybž`gcbXYfb`Ui W`X]Y
 Fc`Y`XYf`N]j] [YgY`gW`UZh`i bX`k]ggYbgW`UZh]W`Yf`A Y]bi b[Yb`]b
 XYb`9bhgW`Y]Xi b[gZ]bXi b[gdfcnYgg`Y]bZ]Y» Yb`a ØggYb"

8YhU]`g	
J cfZU``	HYffcf]ga i g
C fh	B cfXf`Y]b!K YghZU`Ybž`8Yi hgW`_UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "_ghU"XY • k k k "Vi bXYghU["XY • k k k "]bgh]hi h!Zi Yf! a YbgW`YbfYW`hY"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY