

J YfghUddYb`V`Y]Vh`VY]`F YX`6i` ``. `< cfbYf gW`]Y» h`K YW`gY`[YfØW`hY`Ui`g°

A Ul`J YfghUddYb`V`Y]Vh`hfchn`K YW`gY`[YfØW`hY`k`Y]hYf`]b
`cmU`ni`F YX`6i` ``"HYUa`W`YZ`< cfbYf`Ai` »Yfh`g]W`ni`f`Ni`_i`bZh
XYg`K`Y`ha`Y]ghYfg"



6Yf`]bž`8Yi`hgW`UbX`!`8Ug`H\Ya`U`fi`bX`i`a`A`Ul`J`YfghUddYb
i`bX`gY]bY`Ni`_i`bZh`VY]`F`YX`6i` ``V`Y]Vh`k`Y]hYf`]b`Vf]gUbh`Hfc`hn
gY]bYg`Øb[`ghYb`9fZc`[`Yg`i`bX`XYa` ;`Yk`]bb`XYg`j`]YfhYb
K`Y`ha`Y]ghYfh]hY`g`n]f`_i` `]YfYb` \Uf`hb`ÅW_]`[` ;`YfØW`hY`ØVYf`Y]bYb
a`Ò[` `]W`Yb`K`YW`gY`"6Yf`]b`@]j`Y`VYf]W`hYhž`XUgg`J`YfghUddYb`g]W`
_Øfn]W`ni`gY]bYf`G]hi`Uh]cb`]b`XYf` :`cfa`Y`%`Åi` »YfhYž`k`Å`fYbX
HYUa`W`YZ`7`f]gh]Ub`<`cfbYf`j`Yfgi`W`hž`X]Y`GdY`_i` `Uh]cbYb
Y]bni`X`Åa`a`Yb`"8]Y`DUf`hbYfgW`UZh`nk`]gW`Yb`J`YfghUddYb`i`bX`F`YX
6i` ``]ghY]bY`VYa`Yf`_Ybgk`YfhY`9fZc`[`g[`YgW`]W`hY`"8Yf
B]YXYf`ÅbXYf` \Uh`gY]h`š`fYb`Y]bYb`Xca`]b]YfYbXYb`9]bZi`gg`Ui`Z
X]Y`F`Yb`bgYf]Yž`XcW`]b`XYf`Y`hnhYb`GU]gcb`k`i`fXYb`?`cbZ]_hY
]bbYf`U`V`XYg`HYUa`g`]a`a`Yf`XYi`h]W`Yf"

8Yf'A UWXh_Ua dZnk]gWXYb' < cfbYf'i bX' < Y'a i h'A Uf_c' \Uh'gY]bY
Gdi fYb' \]bhYf'UggYb" J YfghUddYb' k ØfXYž'ZU'`g' bØh][ž'gY]bY
I bhYfghØhni b[' _Uf' ZØf'A Uf_c' nY][Ybž'k Ug'X]Y' J YfXÅW'h][i b[Yb
ØVYf'Y]bY'a Ø[']WY'HYUa gdU'hi b['k Y]hYf'Ub\Y]nh" ðgVYgcbXYfY
XYf'K Y[[Ub['j cb'a Y\fyfYb'Hcd!A]hUfVY]hYfbž'XUfi bhYf'Ui W'XYf
fYbca a]YfhY' ð[Yb]Yi f'5Xf]Ub'BYk Ymž_ØbbhY'g]W'U'g'\YfVYf
J Yf'i gh'ZØf'XUg'HYUa 'Yfk Y]gYb" 8 Ug'HYUa 'a i gg'bi b'VYk Y]gYbž
XUgg'Yg']b'XYf'@U[Y']ghž'X]YgY'F ØW_gW'À[Y'ni ' _ca dYbg]YfYb"

< cfbYfg'5i ggU[Yb'ØVYf'J YfghUddYb

7 \f]gh]Ub' < cfbYf'gd]W'h'ØVYf'X]Y'@cmU']hÅh'j cb' J YfghUddYb" ð
Y]bYa ' ðbhYfj]Yk 'a]h'5i hcgdch'ghY''hY'Yf' _Ufž'XUgg'X]Y'6]bXi b[
XYg'B]YXYf'ÅbXYfg'ni a 'HYUa 'b]Y']b'Nk Y]ZY'' [Ync[Yb'k i fXY"
A Ul 'k Uf']a a Yf'Y\ f']W'ni a 'HYUa ž'gc' < cfbYf" 9f' \cV' \Yfj c fž
XUgg' J YfghUddYb' Yg' [Yb]Y» hž'a]hj YfhfUi hYb'A]hUfVY]hYfb'ni
UfVY]hYb' i bX'HY']XYg'HYUa g'ni 'gY]b" Gc'Ub[Y'k]f']\a 'Y]bYb
k YhhVYk YfVgZÅ\] [Yb'K U[Yb'V]YhYb' _ØbbYb' i bX'Y]b' l a ZY'X
gW'UZZYbž']b'XYa 'Yf' [YfbY'ZÅ\ fhž'gY\Y']W' _Y]bYb'K i bgW'VY]
] \a ž'k cUbXYfg'ni 'gY]b ž'VYhcbhY' < cfbYf"

J YfghUddYb']gh'V]g'9bXY' &\$%, 'Ub'FYX'6i '' [YVi bXYbž'k Ug'X]Y
; YfØW'hY' i a 'Y]bYb'K YW'gY'']b'XYb' <]bhYf[fi bX'fØW_Yb' _ØbbhYb"
8 YbbcW'fÅi a h' < cfbYf'Y]bž'XUgg' J YfghUddYb'Ui Z[fi bX'gY]bYg
HU'Ybhg'Ui Z'XYb'K i bgW']ghYb' j]Y'Yf'HYUa W'YZg'ghY'h" 8 Ug']gh
i bj Yfa Y]X']W' ž'ZØ[hY'Yf' \]bni ' i bX'VYghÅh][hYž'XUgg'Yg'gY]b'N]Y'
gY]ž'Y]b' _cb_i ffYbnZÅ\] [Yg': U\fnYi ['VYfY]hni ghY''Yb"

< YfUi gZcfXYfi b[Yb' i bX'Hi fVi `YbnYb

8]Y''YhnhY'GU]gcb'k Uf']bgVYgcbXYfY'Xi fW'Hi fVi `YbnYb' i bX
< YfUi gZcfXYfi b[Yb' [YdfÅ[h'FYX'6i ''gU\ 'g]W'a]h'hYW'b]gW'Yb
DfcV'Ya Yb' i bX']bhYfbYb'GdUbbi b[Yb' _cbZfcbh]Yfhž'X]Y'ni
gdY_i `Uh] Yb'6Yf]W'hYb'ØVYf'X]Y'Ni _i bZij cb' < cfbYf' i bX'A Uf_c
ZØ\fhYb" Hfchn'X]YgYf'GW'k]Yf][_Y]hYb'V']YV' < cfbYf'Zc_i gg]Yfh'i bX
VYhcbhYž'XUgg'XUg'HYUa 'bUW'Ui » Yb' \]b'dfcZYgg]cbY''V'Y]Vh
GcVU'X'G]Y'X]Y'fchY'@]b]Y']b'X]Y'; UfU[Y'ØVYfhfYhYbž'V'Y]Vh'XYf
[Ubny'@Åfa 'j cb'Ui » Yb' \]bhYf' ðbYb" 8]YgYf'dfcZYgg]cbY''Y

I a [Ub['gc``g]WYfghY``YbžXUgg'XUg'HYUa 'k Y]hYf\]b
`Y]ghi b[gZÅ\]['V`Y]Vh"

ϕg[YgUa h'V`Y]Vh'UVni k UfhYbž'k]Y`g]W`X]Y`G]hi Uh]cb`i a `A UI
J YfghUddYb`i bX`F YX`6i ``Ybhk]W_Y`b`k]fX"9]b`K YW`gY`gW`Y]bh
U_hi Y``i bk U\fgW`Y]b`]W`ž'gc`Ub[Y`XUg'HYUa `]b`XYf`@U[Y`]ghž`Y]b
_cb_i ffYbnZÅ\][Yg`5i hc`VYfY]mi ghY``Yb`i bX`Y]b`ghUV]`Yg`I a ZY`X
ZØf`J YfghUddYb`ni `gW`UZZYb"8]Y`_ca a YbXYb`F YbbYb`k YfXYb
nY][Ybž`cV`F YX`6i ``X]Y`9fk Ufhi b[Yb`YfZØ`Yb`_Ubb`i bX`cV`X]Y
; YfØW`hY`YbX[Ø'h][`j Yfghi a a Yb`k YfXYb"

8YhU]`g	
J c f Z U ``	Gc b g h][Y g
C f h	6 Y f`]b ž 8 Y i h g W`U b X
E i Y``Y b	<ul style="list-style-type: none">• k k k "V Y f`]b!`j Y"X Y• k k k "U i h c g d c f h"W ċ a

6Ygi W`Yb`G]Y`i b g`Ui Z.`b!U["XY