

6YggYb]W\ g' ? Ua dZ[Y]gh'V`Y]Vh'i bVY`c\ bh.
\$.&' [Y[Yb '@Ub[Yfk Y\Y°

8Yf' ? Ò'bYf'GhUXh!5bnY][Yf'VYf]W\ hYh'ØVYf'gdUbbYbXY
6Yn]f_g`][U!Gd]Y`Y`Ua " " "A U] &\$&) žXUfi bhYf'6YggYb]W\ g
B]YXYf`U[Y`i bX`G]Y[Y`j cb`K]» _]fW\Yb"



6YggYb]W\ ž'8Yi hgW\`UbX`!`5a " " "A U] &\$&) `a i gghY`XYf`GJ
6YggYb]W\ `Y]bY`gW\ a Yfn\UZhY`B]YXYf`U[Y`[Y[Yb`Hi G`@Ub[Yfk Y\Y
\]bbY\ a Yb" A]h`Y]bYa `9bXghUbX`j cb`\$.&'f\$. \$L`V`Y]Vh'6YggYb]W\
]b`XYf'6Yn]f_g`][U`k Y]hYf\]b`]b`XYf` ; YZU\ fYbncbY`XYg
5Vgh]Y[_g_Ua dZg" 8]Y`YfghY`<U`VnY]h`j Yf`]YZ`Ui g[Y[`]W\Ybž`]b`XYf
X]Y`6YggYb]W\ Yfž`hfc h`a Y\ fZUW\Yf`7\UbW`bž`b]W\ h`]b`XYf`@U[Y
k UfYbž`X]Y`8YZYbg]j `Y]ghi b[`j cb`@Ub[Yfk Y\Yg`Hc f k Ufh`5`YI UbXYf
A cbUh\`ni `ØVYfk]bXYb" 8Yf'6YggYb]W\ Yf'?YYdYf'9a fi ``U\`MJgUf
nY][hY`YVYbZU`g`Y]bY`[i hY`@Y]ghi b[`i bX`\]Y`h`gY]b`HYUa ``Ub[Y`]a
Gd]Y`"

⇒`XYf`nk Y]hYb`<À`ZhY`ØVYfbU\ a Yb`X]Y`Gd]Y`Yf`j cb`@Ub[Yfk Y\Y
X]Y`?cbhfc`Y`i bX`Yfn]Y`hYb`nk Y]`HfYZYf`Xi fW\`5`a]b`6YW\ fYj]W

f* +"A]bi hYŁi bX`GUa Ub`>U`mUbfUX`f| \$"A]bi hYŁ"7c!HfU]bYf
GhYZUb`GhcfV`Ai »YfhY`g]W`bUW`XYa`Gd]Y`YbhhAi gW`hØVYf`X]Y
ZY`YbXY`6Y`c\bi b[`ZØf`X]Y`ghUf`_Y`YfghY`<U`VnY]h`gY]bYf
A UbbgW`UZh"

K Y]hYfY`6Y[Y[bi b[Yb`]b`XYf`6Yn]f_g`][U

⇒Y]bYf`UbXYfYb`DUfh]Y`XYf`6Yn]f_g`][U[Yk Ubb`GJ`F`YbUb]U
6YggYb]W`ni j cf[Y[Yb`J Z@G]bXcfZ`a`]h` .&žk cXi fW`g]Y`X]Y
5Vgh]Y[gd`ÀhnY`j Yf`UggYb`_cbbhYb`"HfU]bYf`7Ub`7Y`]_`cVhY`XYb
Gd]f]hi bX`X]Y`@]ghi b[gghY][Yfi b[`gY]bYf`A UbbgW`UZh`B UW
Y]bYa`ZØ\Yb`Hcf`j`cb`G]bXcfZ`]b`XYf`*"A]bi hY`Xi fW`H]a`i f
HYa`Y`hUg`[Y`Ub[`6YggYb]W`]b`XYf`%, "A]bi hY`Xi fW`>\cb
J Uhcj`W]`XYf`5i g[`Y]W`"9]bY`i b[`ØW`_]W`Y`5VZ`gW`i b[`VfUW`hY
G]bXcfZ`XUg`&.%f| "*"A]bi hYŁž`XcW`G][[]`?i bgh`i bX`A cf]hn
<Ufha`Ubb`gcf[hYb`V]g`ni f`<U`VnY]h`ZØf`Y]bYb`" .&!G]Y["

⇒a`X]fY`_hYb`8i Y`XYf`5Vgh]Y[g_UbX]XUhYb`j Yf`cf`6K`?YfdYb
[Y[Yb`G7`K`]»_]fW`Yb`a`]h`\$.`"?"YfdYb`_cbbhY`XYa`HYa`dc`XYg
; Y[bYfg`b]W`hghUbX`U`hYb`i bX`HfU]bYf`<cfgh`6Ufhn`VYgW`f]YV
XYb`Gd]Y`VY[]bb`U`g`gW`k`]Yf]["⇒XYf`HUVY`Y`U`h`K`]»_]fW`Yb
?YfdYb`ØVYf`c`hi bX`gYmh`g]W`k`Y]hYf`UV"

5Vgh]Y[g_Ua`dZ`]bhYbg]j`]Yfh`g]W`

⇒a`5Vgh]Y[g_Ua`dZ`nY][h`g]W`X]Y`@U[Y`ZØf`XYb`GJ`GK`B]YfZY`X`U`g
Ub[YgdUbbh`B]YfZY`X`j Yf`cf`[Y[Yb`i`fYW`Yb`&\$`⇒a`]h`%.`i bX`\Uh
bi`f`bcW`Y]bYb`Di`b`h`J`cf`gd`fi`b[`Ui`Z`K`]»_]fW`Yb`"Hf`ch`gh`Uf`_Yf
YfghYf`<`À`ZhY`[Y`Ub[`Yg`B]YfZY`X`b]W`hž`HcfY`ni`Yfn]Y`Yb`i`fYW`Yb
_Ua`Xi`fW`B]`g`6fi`W`_bYf`f(, "A]bi hYŁi bX`6c]`Hgj`Yh`_cj`f) &"
A]bi hYŁni`Y]bYa`j`cfYbhgW`Y]XYbXYb`&.\$`5`YI`UbXf]cg`?Uhg]_Uf]g
Yf\Ø`hY`Ui`Z`" . \$`f+`*"A]bi hYŁž`VYj`cf`GhYd`Yb`?]bbYb`XYb
9\fybhfy`ZYf`ZØf`B]YfZY`X`Yfn]Y`hY"

⇒a`Gd]Y`G;`8U`Y`a`!GW`a`]Xh`Y]a`i`[Y[Yb`F`K`5`fYa`YbXYhY`X]Y
6Y[Y[bi b[`%.%">Øf[`œ[k`Yf`Yfn]Y`hY`XUg`YfghY`Hcf`ZØf`5`fYa`ž
XcW`5`YI`UbXYf`<UYd`_cbbhY`ZØf`8U`Y`a`Ui`g[`Y]W`Yb`"6Y]XY
Hcf\ØhYf`nY][hYb`[i`hY`@]ghi b[Yb`i bX`j`Yf\]bXYfhYb`k`Y]hYfY

5a V]h]cbYb`VY]XYf`HYUa g]b`XYf`GW`i ggd`UgY"

8]Y`G]hi Uh]cb`]b`XYf`6Yn]f_g`][U`V`Y]Vh`Ub[YgdUbbhž`gck c`\``a
?Ua dZ`i a`XYb`5i Zgh]Y[`U`g`Ui W`]a`5Vgh]Y[g_Ua dZ`5_hi Y`Y
≠Zcfa Uh]cbYb`ni`XYb`Gd]Y`Yb`i bX`XYf`HUVY`Y`Z]bXYb`G]Y`Ui Z`
?]W_Yf"

Ni gUa a YbZUggYbX`Äggh`g]W`gU[Ybž`XUgg`XYf`GJ`6YggYb]W`
Xf]b[YbX`di b_hYb`a i ggž`i a`Ui g`XYf`5Vgh]Y[gncbY`ni`[Y`Ub[Yb`"
8]Y`YhhYb`Gd]Y`Y`k YfXYb`YbhgW`Y]XYbX`ZØf`XUg`GW`]W_gU`XYf`
A UbbgW`UZh`]b`X]YgYf`GU]gcb`gY]b"

8YhU]`g	
J c f Z U ``	Gcbgh][Yg
C fh	6YggYb]W`ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "_ghU"XY• k k k "fi bXgW`Ui !cb`]bY"XY• k k k "_]W_Yf"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY