

6Yhfi b_YbYf`F UX`Yf`]b`8Y`]hngWk UhhUW_]Yfh`Dc`]nY]VYUa hYb`VY]`? cbhfc``Y°

6Yhfi b_YbYf`F UXZU\ fYf`j Yf`Yhnh`Dc`]n]ghYb`]b`8Y`]hngWk "
5hYa U`_c`c`hYgh`nY][h`&ž+, `Dfca]`Yž: YghbU\ a Y`Zc`[h"



9]`YbVi f[Yf`GhfU» Yž`\$ () \$- `8Y`]hngWk ž`8Yi hgWk`UbX`!`9]b
VYhfi b_YbYf`: U\ffUXZU\ fYf`\Uh`Ua `A]hkk cWk a cf[Yb`]b`8Y`]hngWk
ZØf`Y]bYb`Dc`]nY]Y]bgUhn`[Ygcf[h`8Yf` +!`À\ f][Y`k i fXY`]b`XYf`
9]`YbVi f[Yf`GhfU» Y`k Y[Yb`i bg]Wk YfYf`: U\fk Y]gY`j cb`XYf`Dc`]nY]
Ub[Y\U`hYb`"9]b`ghUbXUfXa `À»][Yf`5hYa U`_c`c`hYgh`cZZYbVUfhY
UbgWk`]Y» YbX`Y]bYb`U`Ufa]YfYbXYb`K Yfhj cb`&ž+, `Dfca]`Yž`k Ug
k Y]h`ØVYf`XYf`[YgYhn`]Wk Yb`; fYbnY``]Y[h"

8Yf`A Ubb`fYU[]YfhY`Ui ZX]Y`G]hi Uh]cb`Ai » Yfghi b_ccdYfUhj] ``9f
k]XYfgYhnh`g]Wk`XYf`Ub[YcfXbYhYb`6`i hYbhbU\ a Yž`VY`Y]X][hY`X]Y
Y]b[YgYhnhYb`Dc`]n]ghYb`i bX`Y]ghYhY`K]XYfghUbX`"8]Yg`ZØ\ fhY
XUni ž`XUgg`Yf`gWk`]Y»`]Wk`ZYgh[Ybca`a Yb`i bX`ni f`Dc`]nY]k UWk Y
[YVfUWk`h`k i fXY`"8cWk`Xcfh`nY][hY`g]Wk`XYf` +!`À\ f][Y`k Y]hYf\]b

U[[fYgg]j i bX'j Yf`YhnhY`Y]bYb'6YUa hYb`k Å\fybX'gY]bYf`k Y]hYfYb
K]XYfghUbXg\UbX'i b[Yb"5i Z[fi bX'gY]bYg'J Yf\U`hYbg`k]fX`bi b
[Y[Yb`]\b`k Y[Yb`Hfi b_Yb\Y]h`ja` J Yf_Y\`fgck]Y`K]XYfghUbX
[Y[Yb`J c`ghfYW_i b[gVYUa hY`Yfa]hhY`h"

; YgYhn`]W\Y`6Ygh]a a i b[Yb`ni f
Dfca]`Y[fYbnY

8]Y`Dfca]`Y[fYbnY`]b`8Yi hgW\`UbX`ghY`h`g]W\Yfž`XUgg`G]W\Yf\Y]h
]a`GhfU»Ybj Yf_Y\`f`[Yk U\fh`V`Y]Vh"5`_c\c`Ua`GhYi Yf`ghY`h`b]W\h
bi f`Y]bY; YZU\`f`Z0f`XYb`i: U\fyf`XUfž`gcbXYfb`[YZÅ\`fXh`Ui W
UbXYfY`J Yf_Y\`fghY]`bY\`a Yf": 0f`5i hcZU\`fYf`[]`hY]bY
Dfca]`Y[fYbnY`j cb`\$ž) `V]g`%ž\$-`ja`G]bbY`Y]bYf
CfXbi b[gk]Xf][_Y]hž`X]Y`a`]hY]bYa`6i »[Y`X`j cb`) \$\$`9i fc`i bX
nk Y]`Di b_hYb`]b`i: `YbgVi f[`i[YU\`bXYh`k YfXYb`_Ubb"5V`Y]bYa
K Yfh`j cb`%ž%`Dfca]`Y[]`h`a Ub`U`g`UVgc`i h`ZU\`fi bh0W\h][ž`k Ug
ghfUZfYW\h]W\Y`?cbgYei YbnYb`bUW\`g]W\`n]Y\`Yb`_Ubbž
Y]bgW\`Y»`]W\`Y]bYf`a 0[`]W\Yb`a YX]n]b]gW\!dgmW\c`c[]gW\Yb
I bhYfgi W\i b[`fA DI Ł`VY]`0VYf`%ž*`Dfca]`Y"

8]Y`NU\`Yb`j YfXYi h`]W\Yb`X]Y`GhfYb[Y`XYf`J cfgW\`f]ZhYbž`X]Y`Ui W
]a`i: U``XYg`VYhfi b_YbYb`F UXZU\`fYfg`ni f`5bk YbXi b[`_ca`a Yb
_0bbhYb"K Å\fybX`Yf`U`g`i: U\ffUXZU\`fYf`b]W\h`XYbgY`VYb
FY[Y`i b[Yb`i bhYf`]Y[h`k]Y`D?K !: U\fyfž`Y[h`VY]`Y]bYf`XYfUfh
\c\Yb`Dfca]`YnU\`Y]b`Yf\YV`]W\Yg`F]g]_c`Z0f`]\b`gY`Vgh`gck]Y`Z0f`
UbXYfY`J Yf_Y\`fghY]`bY\`a Yf`j cf"

Ni gÅhn`]W\`]gh`Yfk Å\`bYbgk Yfhž`XUgg`X]Y`J Yfk Y][Yfi b[`Y]bYg
5hYa hYghg`XUni`Z0\`fhž`XUgg`X]Y`Dc`nY]`Y]bY`6`i hYbhbU\`a Y
UbcfXbYhž`i a`X]Y`6`i hU`_c\c`_cbnYbhfUh]cb`f65?Ł`dfÅn]gY`ni
VYgh]a a Yb"8]Yg`_0bbhY`]a`i: U``XYg`" +!Å\`f][Yb`YVYbZU``g`XYf
: U``[Yk YgYb`gY]bž`XU`Yf`g]W\`i[Y[Yb`X]Y`HYghg`k Y\`fhY"

8]Y`J cfZÅ``Y]b`8Y`]hngW\`k YfZYb`Y]b`@W\h`Ui Z`X]Y`6YXYi hi b[`j cb
5`_c\c`_cbhfc``Yb`]a`GhfU»Ybj Yf_Y\`f`i bX`X]Y`B`chk YbX][_Y]hž
j YfUbhk`cfhi b[gVYk`i ggh`a`]h`5`_c\c`i`a`ni [Y\Yb"8Yf`5857
Ya`dZ]Y\`hž`ghYhg`b0W\hYfb`ni`ZU\`fYbž`i a`gck`c\`g]W\`gY`Vgh`U`g
Ui W\`UbXYfY`ni`gW\0hYb": 0f`k Y]hYfY`8YhU]`g`ni`XYb

[YgYhn`]WXYb`6Ygh]a a i b[Yb`]gh`X]Y`GY]hY`XYg`5857`\\]ZfY]Wž`X]Y
 X]Y`j YfgW]YXYbYb`Dfca]`Y[fYbnYb`i bX`XYfYb`?cbgYei YbnYb
 Yf`Ai hYfh`5857"

8Yf`U`XYg`8Y`]hngWYf`FUXZU`fYfg`]gh`Y]b`k`Y]hYfYf`a U`bYbXYf
 <]bk`Y]g`XUfUi Zž`k]Y`k]W]h][`Yg`]ghž`X]Y`Dfca]`Y[fYbnYb`Yfbgh`ni
 bY`a Yb`i bX`j YfUbhk`cfhi b[gj`c`ni `UbXY`bž`i a `X]Y`G]WYf`Y]h
]a `GhfU»Ybj Yf`Y`f`ni `[Yk`A`f`Y]ghYb`@J N"

| 8YhU]`g | |
|----------------|--|
| J`c`f`ZU`` | ?`ÒfdYfj`Yf`Yhni`b[|
| I`f`g`UW`Y | Hfi`b`_`Yb`\\`Y]h`i`a` `J`Yf`_`Y`f`ž`K`]XYfghUbX`[`Y[`Yb` J`c`ghfYW`_i`b[`gVYUa`hY |
| C`f`h | 9]`YbVi`f[`Yf`GhfU»Yž`\$`(`)`\$`-`8Y`]hngW`ž` 8Yi`hgW`UbX |
| J`Yf`Y`hn`hY | & |
| :`Y`ghb`U`a`Yb | % |
| E`i`Y`Y`b | <ul style="list-style-type: none"> • k k k "j n"XY • k k k "UXUWXY |

6Ygi WXYb`G]Y`i`bg`Ui`Z.`b!U["XY