

9b]Y`j Ub`XY`A Y]_`c_`Yg.`9]b`>U\`f
? Ufhc ZZY`X]Åh` `Gc`ØVYf`YVhY`g]Y`°

9b]Y`j Ub`XY`A Y]_`c_`Yg`YfnÅ`h`j`cb`]\fYf`gdUbbYbXYb
? Uff]YfYž`<`YfUi`gZcfXYfi`b[`Yb`i`bX`XYf`@YVY`ni` `? Ufhc ZZY`b`]b
/`ei`ch/8Ug`[`fc»`Y`Dfca`]VUW_Yb/`ei`ch`"



Dc`hgXUa`ž`8Yi`hgWk`UbX`!`9b]Y`j Ub`XY`A Y]_`c_`Yg`]gh`Y]bY
VY_UbbhY`A`cXYfUhc]bž`X]Y`]bgVYgcbXYfY`Xi`fWk`]\fY`F`c`Y`VY]`XYf
6UW_g\`ck` `8Ug`[`fc»`Y`Dfca`]VUW_Yb` `5i`Za`Yf_gUa`_Y]h`YffY`[`h`8]Y
)`\$!`>U\`f][`Yž`X]Y`i`fgdfØb`[`]Wk`8cfYYb` ;`fcWk`ck`g_]`\]Y»`i`bX`Ui`g
Dc`hgXUa` `ghUa`a`hž`Yf`Ub[`hY`]\fY`YfghYb`6Y_Ubbh\Y]hYb`VY]` `6fUj`c
HJ` `i`bX`XYa` `A`i`g]_gYbXYf` `J`j`U`" `&`Y]bYa` `&`hYfj`]Yk` `a`]h
GWk`ØbY`K`cWkY` `[`UV`9b]Y`Y]bYb`h]YZYb`9]bV`]W_]b`]\f`@YVYb`i`bX
X]Y`<`YfUi`gZcfXYfi`b[`Ybž`X]Y`g]Y`ØVYfk`]bXYb` `a`i`gghY`"

9]b`Yb`hgWk`Y]XYbXYf`5gdY`_h`]\fYg`@YVYbg`k`Uf`Y]bY`NY]hž`]b`XYf`g]Y
Y]b`[`Ub`nYg`>U\`f`Ub[` `Ui`ggWk`]Y»` `]Wk` `j`cb`?`Ufhc`ZZY`b` `YVhY`" `8]YgY
D\UgYž`]b`XYf`XUg` ;`Y`X`_bUdd`k`Ufž`VYgWk`fY]Vh`g]Y`U`g`dfA`[`YbX`
Hf`chn`XYf`\`UfhYb`i`a`gh`ÅbXY`\`Uh`X]YgY`8]Åh`]\f`b]Wk`h`[`YgWk`UXYh`"

æ ; Y[YbhY]. 9b]Y`YfbhY`Y]bY`J]Y`nU` j cb`? UfhcZZY`fYnYdhYb`i bX
ghY`hY`ZYghž`XUgg`a UhYf]Y`Y`8]b[Y`ZØf`g]Y` b]Y`gcbXYf`]W`k`]W`h][
k UfYb"8]YgY`9]bghY`i b[`Uh`g]Y`Ui W`j cb`]fYf` Ua`]Y
ØVYfbca a Yb"

9]bY`_fYUh]j Y`GY`Y`Y`

9b]Y`]gh`VY`_Ubbh`ZØf`]\fY` ; YbØ[gUa`_Y]h`i bX`GdUfgUa`_Y]hž`k Ug
g]W`]b`]fYa`@YVYbggh`]k`]XYfgd]Y[Y`h`G]Y`VUghY`h`j`]Y`Ui`g`U`h`Y`b`
; Y[Ybgh`ÅbXYb`i bX`Zc`[h`XYa`Df]bn]dž`b]W`h]a`a`Yf`b`Yi`Y`8]b[Y`ni
_Ui`ZYb"8]YgY`?fYUh]j]h`Å`h`n`Y][h`g]W`Ui`W`]b`]fYa`
A Uf`_YbnY]W`Yb.`Vi`bhYž`Ui`ZZ`][Y`?`Y`XYf`"A`UbW`a`U`ZØ`f`h`X]YgYg
Gh]VYk`i`gghgY]b`ni`_Y]bYb`?cbZ]_hYb`a`]h]fYa`9`Y`a`Ubbž`XYa`
X`Å`b]gW`Yb`A`i`g]_Yf`HcV]Ug`Gh`fVc"

9b]Yg`?Uff]YfY`]gh]j`cb`9fZc`[`Y`_f`Øbh`"G]Y`a`cXYf]Yfh`8Ug`[fc»Y
6UW`_Yb`gY]h`&\$%`i`bX`Uh`_Øfn`]W`]f`n`Y`b`Å`f][Yg`ž`V]`Åi`a`]b
XYf`G`ck`[YZY]Yfh`8]Y`Øb[ghY`GhUZZY`ž`X]Y`Ua`&,"5i`[i`gh`&\$&(
]a`i`fYY!HJ`ghUfhYhYž`c`W`_hY`n`Y`b`?UbX]XUhYb`Ubž`X]Y`i`a`XYb`H]hY`
8Yi`hgW`_UbXg`VYghYf`<c`VVmV`ÅW`_Yf`_`_`Åa`dZYb"8]Y`ž`fm`VYghY`h
Ui`g`XYf`VY`]YVhYb`A`ch]j`hc`fhYb!`?Øb][]b`6Yh]bU`GW`_]Yd`U`_Y!
6i`fW`UfXh`i`bX`XYa`a`Y`f`ZUW`Yb`DUh]gg]Yf`XYg`ž`fYg`7`f]gh]Ub
<Øa`Vg"8Yf` ; Yk`]bbYf`_Ubb`g]W`]b]W`h`b`i`f`Ui`ZY]b`DfY]g[Y`X`j`cb
%\$"\$\$\$`9i`fc`ZFYi`Ybž`gcbXYfb`Yf`Å`h`Ui`W`Y]b`Y][YbYg`6UW`Vi`W`
i`bX`Y]bYb`[c`XYbYb`7i`dWU`_Y"

J`cb`XYf`C`VYfgW`i`Y`ni`a`HJ`!`GhUf`

9b]Y`j`Ub`XY`A`Y]_`c`_`Yg`nc[`Yg`bUW`]fYf`5i`gV]`Xi`b[`ni`f
GW`Ui`k`YfVY[YghU`hYf]b`%-`-`*`ni`a`i`YfbgY`Ybž`k`c`g]Y`gW`]Y`»`]W`
VY]`J`≡`5`i`bX`gd`Å`hYf`VY]`F`H`@`[fc»`k`i`fXY`"≡`fY`5VbY][i`b[`Y[Yb
]\fYb` ; YVi`fhgbUa`Yb`ZØ`f`hY`X`Uni`ž`XUgg`g]Y`g]W`ZØf`XUg
DgYi`Xcbma` 9b]Y`j`Ub`XY`A`Y]_`c`_`Yg`Yb`hgW`]YX"8UfØVYf`]\]bUi`g
\Uh`g]Y`Ui`W`U`g`GW`Ui`gd]Y`Yf]b`]b`HJ`!`:]a`Yb`[Yk`]f`_`h`i`bX`k`]f`_`hY
]b`j`YfgW`]YXYbYb`<Øfgd]Y`d`fc`Xi`_]h]cbYb`a`]h"

5`_`hi`Y`Vf]b[h`g]Y`]\fY`_fYUh]j`Yb`≡`Y`Yb`]b`XYf`6i`W`fY]`Y`
<UbXa`UXY`a`]h`9b]Y" `i`bX`]b`]fYb`F`YnYdhVØW`Yfb`ni`a`

5i gXfi W_ "8i fW `]\fY`J]Y`gY]h[_Y]hi bX`]\fYb`i b_cbj Ybh]cbY`Yb
@YVYbggh]`YfZfYi h`g]W `9b]Y`[fc» Yf`6Y`YVh\Y]h`i bX`]bgd]f]Yfhj]Y`Y
]\fYf` : Ubg"

K Y]hYfY` ðZcfa Uh]cbYb`ni `9b]Y`j Ub`XY`A Y]_`c`Yg`i bX`]\fYf
VYY]bXfi W_YbXYb`?Uff]YfY`Z]bXYb`G]Y`]b`XYb`5fh]_Y`b`j cb` ; U`U
i bX`5i [gVi f[Yf`5`[Ya Y]bY"

8YhU]`g	
J cfZU`	Gcbgh][Yg
C fh	DchgXUa ž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "[U`U"XY• k k k "Ui [gVi f[Yf!U`[Ya Y]bY"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY