

B Yi Yf'Gdcfhj cfghUbX': fUb_ '6Ui a Ubb
Vf]b[h'Zf]gWk Yb'GWk i b['ni 'GWk U`_Y`\$ (°

: fUb_ '6Ui a Ubb'k]fX' bYi Yf'Gdcfhj cfghUbX'j cb'GWk U`_Y`\$ ("
GY]bY'9fZU\fi b['gc``'GhUV]'hÅh']b'XYf'?f]gYbg]hi Uh]cb
Vf]b[Yb"

; Y`gYb_]fWk Ybž'8Yi hgWk`UbX'!'5V`XYa`Gca`a Yf'k]fX': fUb_
6Ui a Ubb'bYi Yf'Gdcfhj cfghUbX'VY]a` : 7`GWk U`_Y`\$ ("8]Y
J YfdZ]Wk hi b['k i fXY'j ca`'5i Zg]Wk hgfUh'UV[YgY[bYhi bX'a Uf_]Yfh
XYb'5VgWk'i gg'Y]bYf'gY]h'C`_hcVYf'UbXUi YfbXYb'Gi Wk Y'bUWk
Y]bYa` [YY][bYhYb'?UbX]XUhYb" '6Ui a Ubb'Vf]b[h'ØVYf'Y]b
»\fnY\bh'9fZU\fi b['U'g': i b_h]cbÅf']a` : i »VU``'a]hž']bgVYgcbXYfY
Xi fWk`gY]bY'NY]h'VY]`K YfXYf'6fYa` Yb"8]YgY'9I dYfh]gY`_ØbbhY'ZØf
XYb'?f]gYbWi V`GWk U`_Y`\$ (ž'XYf'g]Wk`]b'Y]bYf'gWk`]Yf][Yb
Z]bUbn]Y`Yb'@U[Y'VYZ]bXYhž'j cb'Yb hgWk Y]XYbXYf'6YXYi hi b['gY]b"
8Yf'J YfY]b` \Uh'\c\Y'5a` V]h]cbYb'i bX'ghfYVh'Y]bY'Xi fWk [fY]ZYbXY
9bhk]W`_i b[']b'XYf'`_ca` a` YbXYb'GU]gcb'Ub"

6Ui a Ubb'k]fX']b'gY]bYf'bYi Yb'F c``Y'k]Wk h][Y'9bhgWk Y]Xi b[Yb
hfYZZYb'a ØggYbž']bgVYgcbXYfY` \]bg]Wk h]Wk`XYg'HfU]bYfg"?'YYg'j Ub
K cbXYfYb']gh'gY]h'K`cWk Yb']b'XYf'?f]h]_ž'XU']\a` 'V]g`Ub[']_Y]bY
g][b]Z]_UbhYb'J YfVYggYfi b[Yb'k Å\fybX'gY]bYf'5a` hgnY]h
[Y'i b[Yb'g]bX"; YfØWk hY'ØVYf'Y]bYb'a` Ò[']Wk Yb'HfU]bYfk YWk gY`
\U'hYb'g]Wk` \UfhhÅW_] ["K Å\fybX'6Ui a Ubb'ZØf'?cbh]bi]hÅhi bX
J YfhfUi Yb']b'HfU]bYf'VY`_Ubbh']ghž'V`Y]Vhi b`_Ufž'cV`Yf'Ub'j Ub
K cbXYfYb'ZYgh\U'hYb'cXYf'Y]bYb'bYi Yb'7cUWk`gi Wk Yb'k]fX"

B Yi UbZÅb [Y'i bX'J YfghÅf_i b [Yb

9]b'k Y]hYfYf'GWk f]h']b'F]Wk hi b['Y]bYg'B Yi UbZU]b[g']gh'X]Y
F ØW`_Y`f'j cb'H]a`c'6YW`_Yfž'XYf'bUWk`XfY]'»\fyb'j cb'<c`ghY]b

?]Y`ni`GWU`_Y`\$(`k`YWX`g`Y`h`"6YW`_Yf`k`]fX`U`g`:`Ø`fi`b`[`ggd]Y`Yf`
Yfk`UfhY`hi`bX`gc`"X]Y`5V`k`Y`f`XY`g`HY`Ua`g`gh`Å`f`_Yb`"GY]bY`
XYZY`bg]j`Yb`:`Å`[`[_Y]hY`b`i`bX`X]Y`:`YI`]V]`]h`Å`h`X]Y`Yf`Ui`Z`XY`a`
Gd]Y`ZY`X`nY][`h`z`_Ø`bb`hY`b`Y`bh`gW`X]Y`XY`bX`gY]b`ž`i`a`X`Y`b`?`UX`Y`f`j`cb`
GWU`_Y`ni`c`dh]a`]Y`fY`b`"

6Ui`a`U`bb`i`[`]h`i`U`g`GW`Ø`gg`Y`d`Y`fg`cb`ž`k`Y`bb`Y`g`X`U`fi`a`[`Y`h`z`
GhUV]`]h`Å`hi`bX`F`i`Y`]b`XY`b`J`Y`fY]b`ni`V`f]b`[`Yb`"9`f`"gh`Y`fZ`U`fY`b`]b`
XY`f`?`f]gY`bV`Y`k`Å`h][`i`b`[`i`bX`U`h]b`XY`f`J`Y`f`[`Ub`[`Yb`Y`h]V`Y`k`]Y`gY`b`ž`
X`U`gg`Y`f`Ui`W`i`bh`Y`f`8`fi`W`Z`Å`][`]gh`z`Y`fZ`c`[`fY]W`X`Y`G`h`f`U`hY`[`]Y`b`ni`
Y`bh`k`]W`_Y`b`"B`U`W`X`Y]b`Ya`k`]W`X`h][`Yb`G]Y`[`]Y`[`Yb`i`a`ž`VY]`XY`a`
GWU`_Y`\$(`Ua`i`&`,`Gd]Y`hU[`XY`f`&`"6`i`bX`Y`g][`U`a`]h`&`.`%`[`Y`k`U`bb`ž`
`c`ZY`b`X]Y`:`U`bg`Ui`Z`Y]b`Y`?`cb`h]bi`]h`Å`h]a`d`cg]h]j`Yb`H`fY`b`X`"

GhfUhY[]gW X Y`B`Y`i`Ui`gf]W`X`h`i`b`[

8Y`f`G`dc`f`h`j`c`f`gh`U`b`X`gd]Y`h`Y]b`Y`GW`Ø`gg`Y`f`c`"Y`]a`i`A`U`b`U`[`Ya`Y`bh`
Y]b`Y`g`D`f`c`Z]Z`»`V`U`"i`V`g`"8]Y`g`V`Y`h`f]Z`h`X]Y`gh`f`U`hY`[`]g`W`X`Y`5`i`gf]W`X`h`i`b`[`
XY`g`g`d`c`f`h]W`X`Y`b`6`Y`fY]W`X`g`ž`X]Y`?`UX`Y`f`d`U`bi`b`[`ž`H`f`U`bg`Z`Y`f`h`Å`h][`_Y]hY`b`
i`bX`J`Y`f`h`U`[`gj`Y`f`U`b`X`i`b`[`Yb`"@`Ui`h`XY`b`**→Z`c`f`a`U`h]c`b`Y`b`X`Y`f`8`:`6!**
**5`_`UX`Y`a`]Y`Z`i`b`[`]Y`f`h`X`Y`f`G`d`c`f`hX]fY`_`h`c`f`[`]Y`W`X`nY]h][`U`g`6]b`XY`[`]Y`X`
nk`]g`W`X`Y`b`?`i`V`ž`@[`U`!`C`f`[`Ub]g`U`h]c`b`i`bX`J`Y`f`V`U`b`X`i`bX`a`i`gg`X]Y`
→`h`Y`f`Y`gg`Y`b`X`Y`g`J`Y`fY]bg`[`Y`[`Yb`Ø`V`Y`f`A`Y`X]Y`b`ž`:`U`bg`i`bX`G`d`c`b`g`c`f`Y`b`
j`Y`f`h`f`Y`h`Y`b`"**

8]Y`<`Y`f`Ui`g`Z`c`f`X`Y`fi`b`[`Z`Ø`f`6`Ui`a`U`bb`k`]fX`X`U`f]b`V`Y`gh`Y`Y`b`ž`Y]b`Y`
Ø`V`Y`f`[`fY]Z`Y`b`X`Y`G`d]Y`d`]\`c`g`c`d`]\`Y`ni`]a`d`Ya`Y`bh]Y`fY`b`i`bX`V`Y`b`Ø`h][`hY`
J`Y`f`Å`b`X`Y`fi`b`[`Yb`j`c`f`ni`b`Y`a`Y`b`ž`i`a`GW`U`_Y`]b`XY`f`_`ca`a`Y`b`X`Y`b`
GU]g`c`b`k`]Y`X`Y`f`c`V`Y`b`a`]h`ni`gd]Y`Y`b`"5`b`[`Y`g]W`X`h`g`X`Y`f`
GW`X`k`]Y`f][`_Y]hY`b`ž`X]Y`?`Y`Y`g`j`U`b`K`cb`X`Y`f`Y`b`Y`f`Y`V`h`U`h`ž`k`]fX`X`Y`f`
8`fi`W`_`Ui`Z`6`Ui`a`U`bb`i`bX`gY]b`HY`Ua`k`Y]hY`f`ni`bY`a`Y`b`"

8]Y`_`ca`a`Y`b`X`Y`b`A`cb`U`hY`_Ø`bb`hY`b`Y`bh`gW`X]Y`XY`b`X`Z`Ø`f`X`Y`b`:`7`
GWU`_Y`\$(`gY]b`ž`k`Å`fY`b`X`6`Ui`a`U`bb`i`bX`6`Y`W`_Y`f`U`g`
`c`Z`Z`bi`b`[`gj`c`"Y`f`5`b`Z`U`b`[`Z`Ø`f`b`c`h`k`Y`b`X][`Y`J`Y`f`Å`b`X`Y`fi`b`[`Yb`]a`i`?`i`V`
Y`Y`h`f`U`W`h`Y`h`k`Y`f`X`Y`b`"

8Y`fk`Y`gh`Y`b`V`Y`f]W`X`h`Y`h`z`X`U`gg`X]Y`8]g`_i`gg]c`b`Y`b`Ø`V`Y`f`j`Ub`

K cbXYfYb`i bX`X]Y`9bhk]W_`i b[`XYg`HYUa`g]a`J cfXYf[fi bX
ghY`Yb`"Ni XYa`k]fX`X]Y`F c``Y`XYf`bYi`Yb`:`i b_h]cb`fY`U`g
GW`ØggY`ZU`hcf`ZØf`XYb`9fZc`[`]a`:`i » VU``\Yfj`cf[Y`cVYb`"

G_mGdcfh`nY][h`X]Y`5a`V]h]cbYb`j`cb`GW`U`_Y`\$(`Ui`Z`X]Y`b]W`h
bi`f`X]Y`U`_hi`Y``Y`GU]gcb`ž`gcbXYfb`Ui`W`X]Y``Ub[`Zf]gh][`Y`GhUV]`h`h`h
XYg`J`YfY]bg`VYhfY`ZYb`"

8YhU]`g	
J`c`f`ZU``	Gcbgh][`Yg
C`f`h	;`Y`g`Y`b`_]f`W`Y`b`ž`8`Y`i`h`g`W`X`U`b`X
E`i`Y``Y`b	<ul style="list-style-type: none">• k`k`k`"XYfk`YghYb`"XY• gdcfh`g_m`XY• k`k`k`"XZV!U`_UXYa`]Y`"XY

6Ygi`W`X`Y`b`G]Y`i`bg`Ui`Z.`b!U[`"XY