

K YfXYf'6fYa Yb. '8Yf'HfUi a 'j cb'9i fcdU
k]fX'k]YXYf''YVYbX][°

C`Y`K YfbYf'g]Y\h'7\UbWb'Z0f`K YfXYf'6fYa Yb`Ui Z'9i fcdU"
Hfchn'GhUfhgWk]Yf][_Y]hYb'bUW`XYf`K]bhYfdUi gY
ghUV]'g]Yfh'g]W`X]Y`A UbbgW UZh"



6fYa Ybž8Yi hgW`UbX`!'8Yf'HfUi a 'j cb'9i fcdU''YVh`K YfXYf
6fYa Yb'nY][h'g]W`U_hi Y'']b`[i hYf': cfa`i bX`\Uh'fYU`]gh]gWY
7\UbWb'Ui Z'X]Y`HY]'bU\`a Y`Ub`]bhYfbUh]cbU`Yb`K YhVYk YfVYb"
HfU]bYf`C`Y`K YfbYf`VYa Yf_hY`_0fn`]W`žXUgg`VY]'gY]bYb
<Y]a ZU\fhYb'j ca`K YgYfghUX]cb`_Ui a`9i d\cf]Y`gd0fVUf`gY]"9g
gY]'cZh'Xi b_Y`i bX`X]Y': Ubg`gdf`W`Yb`gY`hYb`a]h']a`0VYf
9i fcdU"'8cW`X]Y`@Y]ghi b[Yb`XYf`A UbbgW UZh'i bX`X]Y`5i ggU[Yb
Y\Ya U`][Yf`Gd]Y`Yf`\Y]nYb`X]Y`GY\bgi W`h'buW`XYa`9i fcdUdc_U`
Ub"'5_hi Y''ghY\Yb`X]Y`6fYa Yf`VY]'(&`Di b_hYbž`k Ug`XYa`GhUbX
Ua`9bXY`XYf`j Yf[Ub[YbYb`GU]gcb`Yb'gdf]W`h"'8Ua U`g`\UhhY`Y]b
Di b_h`F`0W`ghUbX`Ui Z'X]Y`]bhYfbUh]cbU`Yb`D`ÀmY`[YZY`\`hž`k Ug`X]Y
G]hi Uh]cb`]b`X]YgYa`ž\`f`i a`gc`gdUbbYbXYf`a UW`h"

Ϸ`XYb`YhnhYb`XfY]`Gd]Y`Yb`_cbbhYb`X]Y`6fYa`Yf`XfY]`G]Y[`Y
Y]bZU\fybž`XUfi`bhYf`VYY]bXfi`W_YbXY`9fZc`[`Y`[`Y[`Yb`9]bhfUW`h
: fUb_Z`fh`i`bX`XYb`J`Z6`Ghi`hh[`Ufh`8]Y`8YZYbg]j`Y`nY][`h`g]W`ghUV]`Yf
XYbb`Yž`a`]h`bi`f`Y]bYa` ;`Y[`Yb`hcf`]b`XYb`YhnhYb`XfY]`DUfh]Yb`
C`j]`Yf`6i`f`_Y`n`A`h`ni`XYb`5i`Z`A`][`ghYb.`9f`Yfn]Y`hY`]b`XYb
j`Yf[`Ub[`YbYb`VY]XYb`Gd]Y`Yb`XfY]`HcfY`i`bX`hfA[`h`XUa`]h
a`U»[`YV`]W`ni`a`9fZc`[`XYf`A`UbbgW`UZh`VY]`"a`?`UXYf`[`]Vh`Yg
YXcW`Ui`W`<`YfUi`gZcfXYfi`b[`Ybž`XU`A`]`cg`J`Y`^`cj`]Wi`bX`8Yff]W_
?`0`b`j`Yf`Yhnh`ZY`\`Ybž`k`A`fYbX`A`UfWc`:`f]YX`]bnk`]gW`Yb
ni`f0W_[`Y`_Y`\fh]`gh"

7\UbWb`Ui`Z`]bhYfbUh]cbU`Y`D`ÀhnY

Dcg]hj`Yg`:`YYXVUW`_ca`a`h`j`cb`Y`Ya`U`][`Yb`Gd]Y`Yfb`k`]Y`HcfghYb
: f]b[`g`i`bX`5`YI`UbXYf`B`ci`f]":`f]b[`g`Ài`»`YfhY`gY]b`J`YfhfUi`Ybž`XUgg
K`YfXYf`XYb`GW`f]`hh`b`UW`9i`fcdU`gW`UZZYb`_Ubbž`k`Ybb`X]Y
A`UbbgW`UZh`ghUV]`V`Y]Vh`B`ci`f]ž`XYf`gY`Vgh`X]Y`GU]gcb`&\$%*`#%+
a`]h`K`YfXYf`_bUdd`Ub`XYb`]bhYfbUh]cbU`Yb`D`ÀhnYb`j`cfVY]
gW`fUa`a`hYž`VY`hcb`h`X]Y`6YXYi`hi`b[`XYf`GhUV]`]g]Yfi`b[`XYf
A`UbbgW`UZh`9f`c`Vh`XUg`HfU]bYfhYUa`i`a`C`Y`K`YfbYf`i`bX`X]Y
J`YfUbhk`cfh]W`Yb`i`a`7`Ya`Ybg`:`f]hn`Z0f`]\fY`5fVY]h"

5`YfX]b[`g`V`Y]Vh`C`Y`K`YfbYf`j`cfg]W`h][`i`bX`a`0W`hY`g]W`b]W`h
j`cb`9i`d`c`f]Y`cXYf`bY[`Uh]j`Yf`Gh]a`a`i`b[``Y]hYb`UggYb`Hfchn`Y]bYg
gW`k`UW`Yb`GhUfhg`]bg`J`f`]gh`X]Y`Gh]a`a`i`b[`VY]`XYb`6fYa`Yfb
k`]YXYf`d`cg]hj`"8]Yg`_0bbhY`Ui`W`Yb`hgW`Y]XYbX`gY]bž`XYbb`X]Y
YfghYb`j`]Yf`D`ÀhnY`XYf`6i`bXYg`][`U`ei`U`Z]n]YfYb`g]W`X]fY`_h`Z0f`X]Y
7`Ua`d]cbg`@YU[`i`Yž`k`A`fYbX`XYf`:`0b`ZhY`i`bX`XYf`G]Y[`Yf`XYg`8`6!
Dc`_U`g`]b`XYf`9i`fcdU`@YU[`i`Y`gd]Y`Yb`8Yf`GYW`ghY`XYf`6i`bXYg`][`U
\Uh`X]Y`A`0[``W`_Y]hž`0VYf`X]Y`D`Umlc`Z]F`i`bXY`ni`f`7`cb`ZYfYb`W
@YU[`i`Y`ni`[`Y`Ub[`Yb`8]Y`Dcg]h]cb`XYf`6fYa`Yf`_0bbhY
Yb`hgW`Y]XYbX`gY]b`Z0f`XYb`J`YfV`Y]V`]b`XYf`c`VYfYb`HUVY`Yb`\`À`ZhY
i`bX`XYf`A`0[``W`_Y]hž`X]Y`GU]gcb`]b`9i`fcdU`Ui`g`_]b[`Yb`ni`UggYb"

8`Ug`Dc`_U`Z]bU`Y`Z]bXYh`Ua`&(`"A`U]`]a`6Yf`]bYf`C`ma`d]UghUX]cb
ghUhhž`i`bX`a`]h`Y]bYa`[`i`hYb`@Ui`Z`_0bbhYb`X]Y`J`cfUi`ggYhni`b[`Yb
Z0f`Y]bYb`9i`fcdU`D`Uhn`]a`b`ÀW`ghYb`J`f`c`d`h]a`U`[`YghU`hY`h
k`YfXYb"

K YfbYfžXYggYb`J YfhfU[`V]g`ni a `Gca a Yf`&\$&* ``Ài ZhžVYhcbhž
XUgg`VYfY]hg`j]Y`Y` ; YgdfÀWXY`ØVYf`Y]bY`J YfhfU[gj Yf`Àb[Yfi b[
[YZØ\fh`k i fXYbž`i bX`X]Y`?ca a i b]_Uh]cb`X]YgVYnØ[`]W`gY]
hfUbgdUfYbh"

≠g[YgUa h`]gh`X]Y`G]hi Uh]cb`gdUbbYbXž`i bX`K YfXYf`6fYa Yb`\Uh
X]Y`A Ò[`]W`_Y]hž`X]Y`F ØW`_Y`f`Ub`X]Y`Yi fcdÀ]gWXY` : i » VU`VØ`bY
ni `[YghU`hYb``9]b`9fZc`[`]b`XYf`@[U`_ØbbhY`X]Y`6fYa Yf`bUW
»\fYb`XYf`5Vgh]bYbn`k]YXYf`]b`XYb` : c_i g`XYf`]bhYfbUh]cbU`Yb
K YhhVYk YfVY`fØW`Yb"

K YgYf!`? i f]Yf`VYf]W`hYhž`XUgg`
5N`C b`]bY`]bZcfa]Yfhž`XUgg`
6i bXYg`][U"W`a `Yf`_`Àfhž`XUgg`

8YhU]`g	
J c f Z U ``	Gcbgh][Yg
C fh	6fYa Ybž`8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "k YgYf!`_i f]Yf"XY• k k k "Un!cb`]bY"XY• k k k "Vi bXYg`][U"W`a

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["XY