

6fi hU`Yg'; YZAb[b]ga UggU_Yf. `K ÄfhYf
k Y[Yb`HcX`j cb`< ÄZh`b[`Ub[Y_`U[h°

9]b`&&!`Ä\ f][Yf`< ÄZh`b[`ghUfV`]b`BYk`Mcf_`bUW`Vfi hU`Yf
A]gg\UbX`i b[`Xi fW` ; YZAb[b]gk ÄfhYf/nY\b`6YUa hY
k i fXYb`Ub[Y_`U[h"



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BYk`Mcf_`ž`I`G5`!`9]b`gWk`YfYf`J`cfZU`]]a`A`X!GhUhY!; YZAb[b]g`]b
BYk`Mcf_`\`Uh`X]Y`5i`Za`Yf_gUa`_Y]h`Ui`ZX]Y`A`]ggghÄbXY`]a`I`G!
Ua`Yf]_Ub]gW`Yb`š`gh]ngmghYa`[`Y`Yb`h`8`Yf`&&!`Ä\ f][Y`< ÄZh`b[
A`Ygg]U\`B`Ub`hk`]`ghUfV`]b`XYb`ZfØ\Yb`A`ÄfnhU[`Ybž`bUW`XYa`Yf`j`cb
nY\b`š`gh]nj`c`ni`[`gVYUa`hYb`Vfi`hU`ni`gUa`a`Yb[`YgW`U[`Yb
k`cfXYb`k`Uf`Hfcm`gY]bYf`XYZYbg]j`Yb`<`U`hi`b[`a`]h`Yf\`cVYbYb
<`ÄbXYb`k`i`fXY`Yf`a`]h`Gh]YZ`b`[`YhfYhYb`i`bX`a`Y`fZUW
a`]gg\UbXY`h`8]Y`5b`_U[`YgW`f]Zh`k`Y]gh`Ui`Za`Ugg]j`Y`?`cdZ`i`bX
]bbYfY`J`Yf`Yhni`b[`Yb`\]bž`X]Y`YhnhYbX`]W`ni`gY]bYa`HcX`ZØ\fhYb"
B`UW`XYa` ,`VYf[`f]Z`k`i`fXY`B`Ub`hk`]`VYk`i`ggh`c`g`]b`Y]bYf`5ffYghnY`Y`Y
ni`fØW[`Y`UggYbž`c`\bY`XUgg`a`YX]n]b]gW`Y`<`]ZY`Ub[`Y`Zc`fXY`fh
k`i`fXYž`k`]Y`FYa`gnY]hi`b[`VYf]W`hYh"

8]YgY`Ai » YfghVYgcf[b]gYffY[YbXYb`l a ghAbXY`ZUbXYb`k A\fybX
Y]bYg]`Y[U`Yb`GhfY]_g`j cb`ØVYf`, \$\$\$; YZAb[b]gk`ÀfhYfb`ghUhrž
XYf`Ua`%+"; YVfi`Uf`VY[Ubb`"8Yf`GhfY]_`ZØ\fhY`ni`XfUgh]gWXYb
5i`gk`]f`_i`b[Yb`Ui`Z`XUg; YZAb[b]g`YVYb.`@cW_Xck`bg`k`i`fXYb
Ui`g[Yfi`Zbž`i`bX; YZUb[YbY`a`i`gghYb`ØVYf`HU[Y`]b`]\fyb`NY`Yb
V`Y]VYbž`c\`bY`X]Y`A`Ò[`]W_X]h`ni`Xi`gWXYb`cXYf`BU\fi`b[`ni
Yf\`U`hYb`": Ua`_]YbVYgi`WXY`i`bX; Yf]W`hghYfa`]bY`k`i`fXYb
UV[YgU[hž`i`bX`Ui`Z`a`YX]n]b]gWXY`B`chZ`Y`k`i`fXY`b]W`h`fYU[]Yfh`
GW`cb`]b`XYb`YfghYb`nk`Y]`K`c`WXYb`XYg`GhfY]_g`g]bX`g]YVYb
`gUggYb`[Yghc`fVYbž`k`Ug`Ui`Z`ZY`\`YbXY`a`YX]n]b]gWXY`J`Yf`gcf[i`b[ž
Gi`]n]XY`i`bX`X]fY`_hY; Yk`U`h`j`cb`K`ÀfhYfb`ni`fØW_[YZØ\fh`k`]fXž`gc`
bX!U_hi`Y`"

Dc`h]gWXY`F`YU_h]cbYb`i`bX`fYWX`h`]WXY GW`f]hhY

B`UW`XYa`J`cfZU`Ai » YfhY`g]W`X]Y; ci`j`YfbYi`f]b`j`cb`BYk`Mcf_ž
?`Uh\`mi`<`cW`i`ž`i`bX`VYnY]W`bYhY`X]Y`J`cf[`Àb[Y`U`g`_`[`fUi`gUa`Yg
J`YfVfYWXYb`" `ϕ`Zc`[YXYggYb`k`i`fXY`Y]b`GcbXYfghUUhgUbk`U`h
Y]b[YgYhnhž`i`a`X]Y`9fa`]hhi`b[Yb`ni`Y]hYb`"8]Y`5b`_U[Y`[Y[Yb
nk`Y]`6YUa`hY`i`a`ZUggh`A`cfXž`k`A\fybX`X]Y`fYgh]WXYb`g]YVYb
k`Y[Yb`UbXYfYf`J`Yf[Y\Yb`Ub[Y`_U[h`k`i`fXYb`"8]Yg`]gh`VYfY]hg`XYf
nk`Y]hY; U`"b`X]YgYa`ϕ\`fž]b`XYa`6YUa`hY`k`Y[Yb`Y]bYg
HcXYgZU`g]a`]; YZAb[b]g`ni`f`J`YfUbhk`cfhi`b[`]`Ync[Yb`k`YfXYb`/`]a
: U`"XYg`<`Àž]b[g`F`cVYfh`6fcc`_g`\UVYb`gYW`g`6YUa`hY`Ui`Z`b]W`h
gW`i`X][`d`ÀX]Yfh"

A`Ygg]U\`B`Ubhk`]`\UhhY`Y]bY`ZØbZ`A\`f][Y`<`UZhghf`UZY`k`Y[Yb`]`Y[U`Yb
K`UZYbVYg]hnYg`j`YfVØ»`Yb`a`ØggYbž`bUW`XYa`Yf`&`\$`&`%`]b`Y]bYb
GW`i`ggk`YW`gY`a`]h`XYf`Dc`]nY]j`Yfk`]W`Y`h`k`Uf`"GY]b; U`"k`]fZh
Z`bXUa`YbhU`Y; fU[Yb`ni`f`6Y\`UbX`i`b[`]`cb; YZUb[YbYb`i`bX`ni`f
G]WXYf\Y]h]a`ϕ`gh]nj`c`ni`[`Ui`Z`"Ghi`X]Yb`i`bX`5b`U`mgYbž`X]Y`g]W
a`]h`XYf; Yk`U`h]a`GhfUž`c`ni`[`VYZUggYbž`k`]Y]b`XYa`K`Yf`_`j`cb
5YV]i`bX`8Y`[fUbXY`f&`\$`%,`ž`nY][Ybž`XUgg`ghfi`_hi`fY`Y; Yk`U`h]b
; YZAb[b]ggYb`Y]b`h]YZ`j`Yfk`i`fnY`hYg`DfcV`Ya`]ghž`k`Y`W`Yg`b]W`h
bi`f`ZØf`X]Y`ϕ`gUggYbž`gcbXYfb`Ui`W`ZØf`XUg`DYfgcbU`"\`c\`Y`F`]g]_Yb
V]f[h`XY[**fi`mhYf`"**

8YhU]`g	
J c fZU``	A c fX#HchgW`U[
I fgUW`Y	ZY\`YbXY`a YX]n]b]gW`Y`J Yfgcf[i b[ž`Gi]n]Xž X]fY_hY` ; Yk U`h`j`cb`K`ÅfhYfb
C fh	BYk`Mčf_ž`I`G5
J Yf`YhnhY	+
: YghbU`a`Yb	&
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fYa gnY]hi b["XY • k k k "bX!U_hi Y``XY • k k k "XY[fi mhYf"Wča

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`b!U["XY