

9\ fYbUa h]b`D`Ui Yb. : ÒfXYfgW\ cW_`hf]ZZh
< Y`ZYf` `K i h'i bX`9bhhÀi gW\ i b[°

9\ fYbUa h]W\Y`b`D`Ui Yb`_Àa dZYb`a]h`fYXi n]YfhYf
: ÒfXYfi b["8]Y`D`Ui YbYf`HUYZ`]ghj cb`Z]bUbn]Y`Yb
9b[dÀggYb`VYhfcZZYb"

D`Ui Ybž`8Yi hgW\`UbX`!`8]Y`D`Ui YbYf`HUYZ`]ghY`h`XYfnY]h]j cf
Yfbgh\UZhYb`Z]bUbn]Y`Yb`< YfUi gZcfXYfi b[Ybž`X]Y`]bgVYgcbXYfY
X]Y`9\ fYbUa h]W\Yb`VYhfYZZYb"K]Y`A 8 F`VYf]W\hYhž`\Uh`XYf
U_hi Y`Y`6YgW\Y]X`ni f`9\ fYbUa hgZÒfXYfi b[`Ui g`XYa`Dfc[fUa a
K]f`ZÒf`GUW\gYb`Y]bY`XfUgh]gW\Y`FYXi n]Yfi b[`XYf`Z]bUbn]Y`Yb
I bhYfghØhni b[`ni f`: c`[Y`"Ni _ØbZh][`Yf\U`hYb`9\ fYbUa h]W\Y`]b
GUW\gYb`bi f`bcW`a UI]a U`%-`9i fc`dfc`A cbUhž`k À\ fYbX`Yg
ni j cf`(\$`9i fc`k UfYb"

?cbghUbnY`GW\i a Ubbž`X]Y`7\YZ]b`XYg`HfÀ[Yfj YfY]bg`XYf`D`Ui YbYf
HUYZ`ž`nY][h]g]W\`VYgcf[h`ØVYf`X]YgY`9bhk]W_`i b["": Ugh(` \$
9\ fYbUa h]W\Y`g]bX`fY[Y`a À»][`]b`XYf`HUYZ`ž`XYf`?`Y]XYf_Ua a Yf
i bX`XYf`Gi ddYb`_ØW\Y`U_h]j "GW\i a Ubb`VYhcbhž`XUgg`X]Y
I bhYfghØhni b[`_Y]b`Ni gUhnj YfX]Ybghž`gcbXYfb`Y]b`_Y]bYf
5i g[`Y]W\`ZÒf`X]Y`Ub[YZU`YbYb`I b_cghYb`gY]"8]YgY`9]bgdUfi b[Yb
k YfXYb`j cb`XYb`< Y`ZYfb`U`g`i b[YfYW\h`Ya dZ] bXYb`i bX`U`g
GW\`U[`]bg; Yg]W\h`VYgW\ f]YVYb"

Dc`h]gW\Y`F`YU_h]cbYb`i bX`?`f]h]_

8Yf`78I !@UbXhU[gUV[YcfXbYhY`>Òf[`GW\ a]Xh`Ài » YfhY
J YfghÀbXb]g`ZÒf`X]Y`gW\k]Yf][Y`G]hi Uh]cb`XYf`9\ fYbUa h]W\Ybž
Yf_Yb bh`YXcW\`X]Y`B`chk YbX][`_Y]h]j cb`9]bgdUfi b[Yb`Ui Z[fi bX
XYf`Ub[YgdUbbhYb`< Ui g\U`hgg]hi Uh]cb`XYg`: fY]ghUUhYg`GUW\gYb`
K U`hfUi X`?`UfbYfž`Y]bY`Ub[`À\ f][Y`< Y`ZYfb`XYf`HUYZ`ž`_f]h]g]Yfh

k Å\fybXXYggYb`X]Y`9f\Ò\i b[`XYf`8]ÅhYb`ZØf`Dc`h]_Yf`i bX`XYb
XUa`h]j YfVi bXYbYb`5VVUi `XYf` : ÒfXYfi b[Yb`ZØf`XUg`9\fybUa`hž
k Ug`X]Y`i b[YfYW`h][_Y]h`XYf`U`_hi Y`Yb`G]hi Uh]cb`bcW`j YfghÅf`_h`

æa`Jc[h`UbX`ghY`Yb`j]Y`Y`9\fybUa`h]W`Y`j cf`Å\`b`]W`Yb
Z]bUbn]Y`Yb`<YfUi gZcfXYfi b[Yb`"8Ug` : ÒfXYfdfc[fUa`a`K`]f`ZØf
GUW`gYb`ž`XUg`g]W`Ub`HfÅ[Yf`j cb`9\fybUa`hgd`fc`Y`_hYb`ž`k`jY
JYfV`ÅbXY`i bX`?`]fW`[Ya`Y]bXYb`f]W`hYhž`fYXi`n]Yfh`X]Y`A`]hY`
Yf\YV`]W`"Nk`Uf`U[Yb`X]Y` : ÒfXYfa`]hY`"b`XYf`FY[Y`nk`jgW`Yb`")
i bX`(`) `9i`fc`a`cbUh]W`ž`YXcW`k`j]_Yb`g]W`X]Y`U`_hi Y`Yb
9]bgW`b]hY`ni bY`a`YbX`bY[Uh]j`Ui`Z`XUg`9b[U[Ya`Ybh`XYf`<Y`ZYf
Ui`gž`k`jY`Ui`W`a`Y]b`!`Y]dn]["bYh`VYhcbh`"

8 Ug`9\fybUa`h`j]b`XYf` ; YgY`gW`UZh

9\fybUa`h]W`Yg`9b[U[Ya`Ybh`Uh]b`8Yi`hgW`UbX`Y]bY`[fc»Y
6YXYi`hi`b["Fi`bX`(\$`DfcnYbh`XYf`6Yj`Ò`_Yfi`b[ž`k`Ug`Yhk`U`&`,`ž
A`j`]cbYb`A`YbgW`Yb`Ybhgd]W`hž`g]bX`]b`j`jY`Z`Å`h][Yf`K`Y]gY`U`_h]j`"
8]Y`H`Å`h][_Y]hYb`fY]W`Yb`j`cb`gc]U`Yb`8]YbghYb`ØVYf`gdcfh]W`Y
i`bX`_i`hi`fY`Y`9b[U[Ya`Ybh`g`V]g`]\b`ni`B`UW`V`UfgW`UZh`g`]\ZYb`"
8]YgY`c`Zhi`bVYnU`hY`5fVY]h]gh`YggYbn]Y`ZØf`XYb`gc]U`Yb
Ni`gUa`a`Yb`U`hi`bX`XUg` : i`b`_h]cb]YfYb`j`cb` ; Ya`Y]bgW`UZhYb`"

I`a`X]Y`G`hfi`_hi`fYb`XYg`9\fybUa`hg`ni`ghÅf`_Yb`ž`ghY`Yb`Ui`Z
j`YfgW`]YXYbYb`9VYbYb` : ÒfXYfa`]hY`ni`f`J`YfZØ[i`b["8]YgY
I`bhYfghØ`hni`b[`]gh`YbhgW`Y]XYbXž`i`a`X]Y`A`ch]j`Uh]cb`XYf
9\fybUa`h]W`Yb`Ui`ZfYW`hni`Yf`U`hYb`"6i`bXYga`]hY`ž`k`jY`X]Y`j`cb
XYf`8Yi`hgW`Yb`Gh]Zhi`b[`ZØf`9b[U[Ya`Ybh`i`bX`9\fybUa`hž`n]Y`Yb
XUfUi`Z`UVž`X]Y`ZfY]k`j`][Y`5fVY]h`bUW`\U`h][`ni`ZØfXYfb`ž`k`jY`]b
Y]bYa`k`Y]hYfYb`5fh]_Y`j`cb`V`c`[!ZcYfXYfa`]hY`"XY`Yf`Åi`hYfh
k`]fX`"

8]Y`G]hi`Uh]cb`XYf`D`Ui`YbYf`HUZY`j`YfXYi`h]W`h`Y]bXfØW`_]W`ž`XUgg
X]Y`FYXi`n]Yfi`b[`XYf` : ÒfXYfa`]hY`b]W`h`bi`f`Z]bUbn]Y`Y`9b[d`ÅggYž
gcbXYfb`Ui`W`XUg`[YgUa`hY`9\fybUa`h]a`Jc[h`UbX`VYhf]Zhi`9]b
5ddY`U`b`X]Y`Dc`h]_`gW`Y]bh`Xf]b[YbX`b`ch`k`YbX][ž`i`a`X]Y
K`YfhgW`Å`hni`b[`i`bX`i`bhYfghØ`hni`b[`ZØf`XUg`Y`fYbUa`h]W`Y
9b[U[Ya`Ybh]b`XYf` ; YgY`gW`UZh`ni`ZØfXYfb`"

8YhU]`g	
J c fZU``	:]bUbnYb
I fgUWXY	Z]bUbn]Y``Y`9b[dÅggYž`F`YXi n]Yfi b[`XYf 9\fYbUa hgZÖfXYfi b[
C fh	D`Ui Ybž`8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "a Xf"XY • a Y]b!`Y]dn]["bYh • V`c[!ZcYfXYfa]hhY`"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["XY