

9I DYUW!5``]Ubn. 'K]ggYbgW UZh`Yf`ZØf
: f]YXYb`i bX`; YfYW h][_Y]h`j YfY]b h°

8]Y`i b]j Yfg]hÅh;]Y»Yb`]gh`HY]`XYf`9I DYUW!5``]Ubnž`X]Y
]bhYfX]gn]d`]bÅfY` : cfgW i b[`ni ` : f]YXYbž; YfYW h][_Y]h`i bX
⊖_`i g]cb`ZØfXYfh"



;]Y»Ybž`8Yi hgW`UbX`!`8]Y`Yi fcdÀ]gWY`<cWgW i `U``]Ubn`
9I DYUW` \Uh`\fYb`K]f_ i b[g[fUX`Xi fW`X]Y`9H!9]bf]W hi b[`j cb
j]Yf`F YgYUfW`<i Vg`Yf\YV`]W` [YghY][Yfh`9I DYUWž`]b`XYa`X]Y`
» ghi g!@]YV][!I b]j Yfg]hÅh;]Y»Yb`Y]bY`nYbhfU`Y`F c`Y`gd]Y`hž
_cbnYbhf]Yfh`g]W`Ui Z: f]YXYbž; YfYW h][_Y]h`i bX`]b_`i g]j Y
; YgY`gW UZhYb`" Æ f`N]Y`]gh`Ygž`]bhYfX]gn]d`]bÅfYg`K]ggYb`ni
Ybhk]W_Y`bž`i a`Y]bY`VYggYfY`Ni _i bZh`ni` [YghU`hYb`i bX`XUVY]`X]Y
J YfbYhni b[`j cb` : cfgW YbXYb`ni`ZØfXYfb"

8]Y`F YgYUfW`<i Vg`i bhYf`9I DYUW`VYgW`ÅZh][Yb`g]W`ia`]h
H\Ya Yb`k]Y`G]W Yf\Y]h`i bX`?cbZ]_hfhUbgZcfa Uh]cbž
?`]a Uk]ggYbgW UZh`i bX` [YfYW hY`HfUbgZcfa Uh]cbž`A][fUh]cb`i bX
A YbgW YbfYW hYb`gck]Y`]b_`i g]j Y; Ygi bX\Y]h`i bX`K c\`VYZ]bXYb"

8]YgY'<i Vg'hfU[Yb'ni f'Ni gUa a YbUfVY]h'i bhYf'XYb': cfgWYbXYb
VY]'i bX'i bhYfghØhYb'X]Y'ZcfgW i b[gVUg]YfhY '@\fY'jb
j YfgW]YXYbghYb'8]gn]d`]bYb"

: cfgW i b[ggW k Yfdi b_hY

⊖'XYf'? UhY[cf]Y'G]WYf\Y]h'i bX'?'cbZ]_hhfUbgZcfa Uh]cb'k YfXYb
: f]YXYbg!ž?'cbZ]_h!'i bX'G]WYf\Y]hgghi X]Yb'VY\UbXY'h"<]Yfni
nÅ\Yb'H\Ya Yb'k]Y'XYf'?cbZ]_hnm_`i g'i bX
A YbgWYbFYW hgj Yf'Yhni b[Yb'": cfgWYf'XYf'>@ žk]Y'DfcZ''8f"
DYhYf'<Ug`]b[Yfž'hfU[Yb'a U» [YV`]W'ni f'9bhk]W_`i b[]Y'Yf'X]YgYf
H\Ya Yb'VY]"

9]b'k Y]hYfYf'<i V'VYgW ÅZh][h'g]W' a]h?'`ja Uk]ggYbgW UZh'i bX
[YfYW hYf'HfUbgZcfa Uh]cbž'k c'?'cbZ]_hYž'X]Y'Xi fW'XYb
?'`ja Uk UbXY'`j YfghÅf_h'k YfXYbž'i bhYfgi W'h'k YfXYb""5i W'\]Yf
k]fX'XYf'K Yfh]bbcj Uh]j Yf'A Yh\cXYb'i bX'XYf'8]U'c[`a]h
9bhgWY]Xi b[ghfÅ[Yfb'VYhcbhž'i bhYf'UbXYfYa `Xi fW'X]Y'5fVY]h
j cb'>@ !: cfgWYbXYb'k]Y'DfcZ''8f"<Y'a i h'6fY]ha Y]Yf"

A][fUh]cb'i bX'A YbgWYbFYW hY'ghY\Yb'YVYbgc`ja `: c_i gž'k cVY]
XUg`N]Y`X]Y'9bhk]W_`i b[`]bbcj Uh]j Yf'Dc`]h]_Yb'ZØf`]b_`i g]j Y
; YgY`gW UZhYb'`]gh"GW'ØggY'h\Ya Yb'g]bX'X][]hU`Y'A cV]`]hÅh'i bX
X]Y'FYU_h]cb'Ui Z[`cVU`Y'?'f]gYbž'i bhYfghØhnh'Xi fW'X]Y'9i dYfh]gY
j cb'>@ !K]ggYbgW UZh'Yfb'k]Y'DfcZ''8f"A]W UY`?'b]ddYf"

8Yf'j]YfhY'<i V'_cbnYbhf]Yfh'g]W'Ui Z]b_`i g]j Y'; Ygi bX\Y]h'i bX
K c'\VY]bXYb""<]Yf'k]fX'`]bhYfX]gn]d`]bÅf'Ub`l a k Y'h'i bX
gcn]cÖ_cbc a]gWYb'F]g]_cZU_hcfYb'gck]Y'XYf'FYg]`]Ybn'j cb
; Ygi bX\Y]hggmghYa Yb'[YZcfgW h": cfgWYf'k]Y'DfcZ''8f"; i Xfi b
?YX]b[`g]bX'U_h]j `XUfUb'VYhY]`][h"

Ni gUa a YbUfVY]h'i bX`J YfbYhni b[

9i DYUW`]gh'b]W'h'bi f'Ui ZXYi hgWY`l b]j Yfg]hÅhYb'VYgW fÅb_hž
gcbXYfb'i a ZUggh'bYi b`l b]j Yfg]hÅhYb'Ui g'a Y\fyfYb'Yi fcdÅ]gWYb
@ÅbXYfbž'k]Y': fUb_fY]W'ž'GdUb]Yb'i bX'XYf'HØf_Y]"8]YgY'5``]Ub
k]fX'j cb'XYf'9i fcdÅ]gWYb'?ca a]gg]cb'i bX'XYf'9fUga i gž

⊕h]Uhj Y [YZòfXYfh" 8]Y : c fgWk i b [g]b]h]Uhj Y

< YfUi gZcfXYfi b [Yb'j cb'A][fUh]cbž ⊕hY [fUh]cb'i bX'9l _i g]cb
XYf'A UI !D`UbW!; YgY`gWk UZh'dUggh'h\Ya Uh]gWk'ni `X]YgYb`N]Y`Yb"
G]Y'i bhYfgi Wk h'X]Y'9l _i g]cb'j cb'A][fUbhYb'i bX'5gmgi Wk YbXYb
ØVYf'j YfgWk]YXYbY'8]a Ybg]cbYb` \]bk Y [ži bX`VYgWk`Zh][h'g]Wk
a]h'XYf'5bU`mgY` \fYf'fYWk h]Wk Ybž'gcn]U`Yb'i bX [Ygi bX`Y]h]Wk Yb
6YX]b [i b [Yb"

8]Y : fU [YghY`i b [Yb`X]YgYf'⊕h]Uhj Y`n]Y`Yb`Ui Wk `DUfU`Y`Yb`ni
XYb`GWk Yfdi b_hYb`]bbYf`U`V`XYf`9l DYUWk`<i Vgž]bgVYgcbXYfY
XYf'6YfY]Wk`A][fUh]cb'i bX`A YbgWk Yb fYWk hY" 8]Yg`nY][h'X]Y
F`Y`Yj Ubn`]bhYfX]gn]d`]b`ÀfYf'5bg`ÀhnY`]b`XYf`\Yi h][Yb : c fgWk i b [
ØVYf' [YgY`gWk UZh]Wk Y`< YfUi gZcfXYfi b [Yb"

9]b`k Y]hYfYf`VYXYi hYbXYf'6Y]hfU [`ni f`k]ggYbgWk UZh]Wk Yb
8]g_i gg]cb`ØVYf`]bhYfbUh]cbU`Y : fU [Yb`]gh`XYf`]bhYfX]gn]d`]b`ÀfY
A UghYfghi X]Yb [Ub [`⊕hYfbUh]cbU`Y`Ghi X]Yb# f]YXYbg!`i bX
?cbZ]_hZcfWk i b [`Ub`XYf'; cYh`Y!l b]j Yfg]h`Àh: fUb`_Zi fh]b
Ni gUa a YbUfVY]h'a]h'XYf`HYWk b]gWk Yb`l b]j Yfg]h`Àh'8 Ufa ghUXh"
8 Yf`Ghi X]Yb [Ub [`n]Y`h`XUfUi ZUVž`Ghi X]YfYbXY`Ui Z`dc`]h]gWk Y
; YghU`hi b [`]b`Y]bYf' [`cVU`]g]YfhYb`K Y`h`j cfnl VYfY]hYb" <]Yf
k YfXYb`?Yb`hb]ggY`Ui g`j YfgWk]YXYbYb'8]gn]d`]bYbž`XUfi bhYf
Dc`]h]_k]ggYbgWk UZh'i bX`Gcn]c`c []Yž'a]hY]bUbXYf'j Yf_bØdZhž'i a
ghi XYb]h]gWk Y`DYfgdY_hj] Yb`Ui Z`?cbZ]_h`Øgi b [gghfUhY []Yb`i bX
bUWk \U`h][Y`9b`hk]W`_i b [`ni `ZòfXYfb"

Ni gUa a Yb [YZUggh`V]`XYh`X]Y`5``]Ubn`9l DYUWk`ni gUa a Yb`a]h'XYb
Ubg`Àgg][Yb : c fgWk i b [g[fi ddYb`Ub`XYb`VYhY`][hYb`⊕gh]hi h]cbYb
Y]b`BYh`nk Yf`ž`XUg`X]Y`< YfUi gZcfXYfi b [Yb`i bgYfYf`NY]h`Ui g
j YfgWk]YXYbYb`6`]W`_k]b`_Y`b`VYhfUWk hYb`i bX`@Øgi b [Yb
Yb`hk]W`_Y`b`a `ØWk hY" 8]Y`Zi bX]YfhY`k]ggYbgWk UZh]Wk Y
Ni gUa a YbUfVY]h'i bX`X]Y : ØfXYfi b [`XYg`]bhYfX]gn]d`]b`ÀfYb
K]ggYbg`g]bX`Yb`hgWk Y]XYbX`ZØf`XYb`9fZc` [`X]YgYf'⊕h]Uhj Y"

8 YhU]`g	
C fh	;]Y» Ybž`8 Yi hgWk`UbX

8YhU]`g	
E i Y`Yb	<ul style="list-style-type: none">• k k k "i b]![]YggYb"XY• k k k "Yh\"a d["XY• k k k "i b]!ZfUb_Zi fh"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["XY