

; Ya Y]bgUa [Y[Yb '9]bgUa _Y]h. ;]Y» YbYf
5_h]cb 'gYfj]Yfh'K Àfa Y'i bX'Gi ddY°

⊕;]Y» Yb'VY[]bbh'X]Y'j]YfhY'Fi bXY'XYf'5_h]cb' Gi dd 'i b
gWk ÀhnY 'ni f'6Y_Àa dZi b['j cb'9]bgUa _Y]h'i bX': ÒfXYfi b[
j cb'; Ya Y]bgWUZh"



8]Y'5_h]cb' Gi dd 'i b 'gWk ÀhnY 'j]b';]Y» Yb'[Y\h'i]b'\fY'j]YfhY
Fi bXY'i bX'\Uh'g]Wk 'U'g'VYXYi hgUa Y'⊕]h]Uh]j Y'ni f'6Y_Àa dZi b[
j cb'9]bgUa _Y]h'YhUV']Yfh'N]Y'XYf'J YfUbgU'hi b['j]gh'Ygž
A YbgWYb'ni gUa a Ybni Vf]b[Yb'i bX'Y]b'NY]WYb'[Y[Yb'X]Y
gc n]U'Y'⊕c'Uh]cb'ni 'gYhnYbž'X]Y'VYgcbXYfg'Xi fW'X]Y'7cfc bU!
DUbXYa]Y'j Yfgh'Àf'h'k i fXY'"8]YgY': cfa 'XYf'9]bgUa _Y]h['h'U'g
[fc»Y'J c'_g_fUb_\Y]h'i]b'8Yi hgW'UbX'"Q]YggYbYf!UbnY][Yf"XYQ
VYf]W'hYhž'XUgg'X]Y'Dfc'Y_hdUfhbYf'XYf'5_h]cbž'XUfi bhYf'X]Y
; YgUa h_]fWYb[Ya Y]bXY';]Y» Yb!BcfXž'XYf'BcfXghUXhj YfY]bž'X]Y
K Yf_ghUh_h_]fWYž'X]Y '@ [fYXi !Gh]Zhi b[ž'X]Y'GhUXh';]Y» Yb'i bX'X]Y
5`]W'gW'k i 'Yž'VYfY]hg'nU\ 'fY]WY' [YgY''[Y'Ni gUa a Yb_ØbZhY
cf[Ub]g]Yfh'\UVYb"

8]Y`J YfUbgH`hi b[Yb`Z]bXYb`Ub`GcbbhU[Yb`ghUhi bX`V]YhYb`a Y\ f
U`g`bi f`Y]bY`k Ufa Y`A U\`nY]h`GhUXhfUhi: fUbW`gWc`5fa Ub`\YVh`X]Y
6YXYi hi b[`nk]gW`Yba YbgW`]W`Yf`K`Afa Y`i bX` ; Ya Y]bgW`UZh
\Yfj`cf`8]Y`5_h]cb`f]W`hYh`g]W`Ub`U`Y` ;]Y»YbYfz`i bUV\`Ab[][`j`cb
]\fYf`<Yf`_i bZh`cXYf`]\fYa`gcn]U`Yb`GhUhi`g`8]Y`[Ya Y]bgUa Yb
A U\`nY]hYb`YfghfY`W`Yb`g]W`j`cb`B`cj Ya VYf`V]g`5df]`]b
`bYb`f`Ai a Yb`"5V`A U]`k]fX`ja` : fY]Yb`ja` <cZXYf`K Yf`_ghUhh_]fW`Y
gYfj]Yfh`z`k cVY]`X]Y`C`dYb!5]f!GU]gcb`Ua``%&`"A U]`VY[]bbh"

; Yd`UbhY`J YfUbgH`hi b[Yb

: Øf`X]Y`_ca a YbXY`GU]gcb`g]bX`a Y\ fYfY`HYfa]bY`Ub[YgYhnh"
BYVYb`XYa`9f`OZZbi b[ghU[`Ua``%&`"A U]`k YfXYb`k Y]hYfY
J YfUbgH`hi b[Yb`Ua`%) "`đ b]ž`% "`đ`]ž`%\$`"5i [i ghž`+`"GYdhYa VYf
i bX`%- "`C`_hcVYf`j`cb`%&`V]g`%(`l`f`ghUhhZ]bXYb`"5b[YVchYb
k YfXYb`j`YfgW`]YXYbY`Gi`ddYbž`XUfi`bhYf`Y]bY`\Yfn`UZhY
?UfhcZY`gi`ddY`a`]h`F]bXgk`i`fgh`gck]Y`Y]bY`j`Y[UbY`F`chY!@]bgYb!
Gi`ddY`"6Y]`XYf`Y`hnhYb`J YfUbgH`hi b[`ja`B`cfXghUXhnhYbhfi`a
k`i`fXYb`fi`bX`&,`@]hYf`Gi`ddY`ZØf`Yhk`U`+\$`6Ygi`W`Yf`gYfj]Yfh"

9]b`nYb`hfU`Yg`5b`]Y[Yb`XYf``b]h]Uh]j`Y`]gh`Ygž`A YbgW`Yb`Ui`g
j`YfgW`]YXYbYb`gcn]U`Yb`GW`]W`hYb`ni`gUa`a`Ybni`Vf]b[Yb`i`bX
[`Y]W`nY]h][`l`a`k`Y`hgW`i`hn`Xi`fW`X]Y`J`Yfk`YbXi`b[`[YfYhhYhYf
@YVYbga`]hhY`ni`ZØfXYfb`"8]Y`5`]W`gW`i`Y`VYhY`]][`h`g]W`
bYi`YfX]b[`g`Ub`XYf`5_h]cb`ž`k`cVY]`GW`Ø`Yf`6fch`i`bX`?`i`W`Yb`ZØf`X]Y
6Ygi`W`Yf`VUW`Yb`"DZUffYf]b`5ghf]X`Df]bn`VYhcb`h`XYb`j`YfV]bXYbXYb
7\UfU`_hYf`X]YgYf`J YfUbgH`hi b[Yb`i`bX`_ØbX][`h`Ubž`XUgg`X]Y
5_h]cb`XYfnY]h`Y]ba`U`]a`A`cb`Uh`ghUhhZ]bXYhž`hfc`hn`XYf`B`UW`ZFU[Y
bUW`k`ØW`Yb`h]W`Yb`HfY`ZYb`"b`hYfYgg]YfhY`\UVYb`X]Y`A`Ø[`]W`_Y]hž
g]W`VY]`XYf`K`Yf`_ghUhh_]fW`Y`ni`Yb[U[]YfYb`cXYf`ni`gdYbXYb`
`bZcfa`Uh]cbYb`XUni`g]bX`i`bhYf`XYa`Ub[Y[YVYbYb`GdYbXYb`_cbhc
XYf`@ [fYXi`!Gh]Zhi`b[`ni`Z]bXYb"

9]bgUa`_Y]h`]b`8Yi`hgW`Ub`X

9]bgUa`_Y]h`]gh`YXcW`b]W`h`bi`f`Y]b`H`Ya`U`]b` ;]Y»Yb`"8`Ug
6i`bXYggYb]cfYba`]b]ghYf]i`a`\Uh`Y]b`Dfc[fUa`a`]bg`@YVYb
[Yfi`ZYbž`XUg[Yn]Y`h[Y[Yb`gcn]U`Y`g`c`Uh]cb`j`cf[Y`h`"A`]h`XYa

H]hY` GhÅf_i b['XYf'HY]'UVY`À`hYfYf'A YbgWXYb' '[Y[Yb
9]bgUa _Y]h'i bX'gcn]U`Y`çgc`Uh]cb 'fGHÅA È'gc`Yb`V]g'&\$&+`fi bX') \$
A]`]cbYb`9i fc`Ui g`XYa `9i fcdÀ]gWXYb`Gcn]U`ZcbXg`D`i g'f9G: `D`i gŁ
Vi bXYgk Y]h`Ub`a Y`f`U`g`+\$`fY[]cbU`Y`Dfc`Y`hfÅ[Yf`j`YfhY]`h
k YfXYb`"8]YgY`b]h]Uh]j`Yb`g]bX`VYgcbXYfg`Ui`Z`X]Y`6YXØfZb]ggY
À`hYfYf'A YbgWXYb`]b`ÀbX`]WXYb`F`Y[]cbYb`Ui`g[Yf]W`hYh"
O/a`ZgZ`XYQ]bZcfa`]Yfhž`XUgg`XUg`YfghY`[YZØfXYfhY`Dfc`Y`h`XYf
GhYd`Ubi`g[;`a`V<`]b`6UX`:`fY]Ybk`U`XY`]ghž`XUg`[Yn]Y`hY`5b[YVchY
k`]Y`9b[U[Ya`Ybh!6ØfgYbž`#!DUhYbgW`UZhYb`i`bX`6Ygi`W`gX]YbghY
UbV]YhYh"

8]Y`GYbg]V]`]g]Yfi`b[g_Ua`dU[bY`XYg`6i`bXYgZUa`]Yba`]b]ghYf]i`a`g
ni`f`9]bgUa`_Y]h'f]W`hYh'g]W`Ub`U`Y`5`hYfg[fi`ddYb`i`bX
@YVYbgg]hi`Uh]cbYb`":`fUi`Yb`]a`'\c`Yb`5`hYf`g]bX`XUVY]`\`Ài`Z[
ghÅf`_Yf`VYhf`c`ZYb`j`cb`9]bgUa`_Y]hž`UVYf`Ui`W`Øb[YfY`A`YbgWXYb
ZØ`Yb`g]W`ni`bY`a`YbX`]gc`Yfh`"8]Y`?`Ua`dU[bY`k`Y]gh`Ui`Z
VYghY`YbXY`<`]ZgUb[YVchY`]\bž`XUfi`bhYf`X]Y`HY`Y`ZcbgY`gcf[Yž
X]Y`Bi`a`a`Yf[Y[Yb`?`i`a`a`Yf`ž`XYb`A`U`hYgYf`<`]ZgX]Ybgh`i`bX`X]Y
j`YfgW]YXYbYb`A`Y`f[YbYfUh]cbYb`\`Ài`gYf"

8]Y`b]h]Uh]j`Y`Gi`dd`i`b`gW`k`ÅhnY`]b`];`Y»`Yb`]gh`Y]b`c`_U`Yf
GW`f]h]b`Y]bYa`[fØ»`YfYb`[YgY`gW`UZh]WXYb`?`cbhYI`hž`]b`XYa
9]bgUa`_Y]h'i`bX'gcn]U`Y`çgc`Uh]cb`ni`bY`a`YbX`Yfbgh[Ybca`a`Yb
k`YfXYb`"K`À`fYbX`X]Y`5`_h]cb`k`Y]hYf`]\b`A`YbgWXYb`Ui`g
j`YfgW]YXYbYb`gcn]U`Yb`GW`]W`hYb`ni`gUa`a`YbZØ`fhž`V`Y]Vh`X]Y
6Y`_Àa`dZ`b[]`cb`9]bgUa`_Y]h`Y]bY`[YgUa`h[YgY`gW`UZh]WXY
5i`Z[UVY"

8YhU]`g	
E`i`Y`Yb	<ul style="list-style-type: none">• k k k "[]YggYbYf!UbnY][Yf"XY• k k k "Va`ZgZ`XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U["XY