

; fYbn_cbhfc`Yb`ja : c_i g. ; fØbY`k UfbYb
j cf`F YW\ hgVfØW\ Yb`°

8]Y` ; fØbYb`_f]h]g]YfYb`X]Y`j YfgW\ AfZhYb` ; fYbn_cbhfc`Yb
i bhYf`≠bYba]b]ghYf`8cVf]bXh" : c`[Yb`ZØf`5gm`dc`h]_i bX
Yi fcdÀ]gW\ Yg`F YW\ h"



5gW\ UZZYbVi f[ž`8Yi hgW\ `UbX`!`8]Y`6i bXYgfY[]Yfi b[`Uh'a]h
XYf`5b_ØbX][i b[`j YfghAf`hYf` ; fYbn_cbhfc`Yb`Y]bYb`bYi Yb`?i fg
]b`XYf`5gm`dc`h]_Y]b[YgW\`U[Yb`"i bhYf`XYf`@]hi b[`XYg`bYi Yb
≠bYba]b]ghYfg`5`Yi UbXYf`8cVf]bXh`f7GI Ł`k]fX`Y]b` ZU_h]gW\Yf
9]bY]gYghcdd `ZØf`A][fUbhYb`c`bY`[Øh][Y`DUd]YfY`Ub[YghfYVh"
8]Yg`k i fXY`Ua `YfghYb`HU[`XYf`5a hgØVYfbU`a Y`j cb`8cVf]bXhž
XYf`Ua `*`"A U] &\$&) `cZZ]n]Y`"]b`gY]b`5a h`Y]b[YZØ`fh`k i fXYž
VY_Ubbh[Y[YVYb`"8Yf`?Ubn`Yf` : f]YXf]W\`A Yfn`f78I Ł`VYnY]W\`bYhY
X]YgY`A U»bU`a Yb`U`g`FYU_h]cb`Ui ZY]bY` bYi Y`8]a Ybg]cb`XYf
; Yk U`h `]b`8Yi hgW\ `UbXž`k Ug]a `Ni gUa `a Yb`Ub[`a]h`Øb[ghYb
J cfZÄ`Ybž`XUfi bhYf`Y]bY`hØX`]W\Y`A YggYfUhhUW_Y`Xi fW\`Y]bYb
Ui gfY]gYdZ]W\h][Yb`5Z[`UbYbž`ghY`h"

9f_`Äfi b[Yb`k]Y`X]Y`j cb`fYbY`A]\U`]Wž`dUf`Ua YbhUf]gWXY
; YgWÄZhgz0\ fYf]b`XYf`; f0bYb!6i bXYghU[gZfU_h]cbž`_f]h]g]YfYb
`YXcW`X]YgY`D`ÄbY`gWUfZ`G]Y`k]fZi`8cVf]bXh] cfž`X]Y`6YUa hYb`Ub
XYb`GhUUhg[fYbnYb`]b`XYb`FYW`hgVfi W`ni`hfY]VYbž`i bX
VYnY]W`bYh`dUi gWU`Y`Ni f0W_k Y]gi b[Yb`j cb`5gm`[Ygi W`Yb`U`g
Yi fcdUfYW`hgk]Xf]["BUW`]\fYf`5i ZZUggi b[` _0bbhY`XUg
<cWZU\fYb`XYf`; fYbn_cbhfc`Yb`Ui W`ni`Y]bYf`, VYf`Ughi b[`XYf
VYfY]hg`i bhYf`8fi W`_ghY`YbXYb`6i bXYgdc`]nY]`Z0\ fYb"

? f]h]_`Ub`XYb`bYi Yb`A U» bU`a Yb

8]Y`?f]h]_`ni f`bYi Yb`5gm`dc`]h]_`[Y`h`0VYf`X]Y`; f0bYb`\]bUi g"
5i W`@Ufg`7UghY``i W]ž`XYf`]bbYbdc`]h]gWXY`GdfYW`Yf`XYf`GD8ž
VYhcbž`XUgg`X]Y`_cbhfc``]YfhY`, VYfk UW`i b[`j cb`("\$\$\$
?)`ca YhYfb`; fYbnY`b]W`h`fYU`]gh]gW`gY]"`9f`i bhYfgh0hnh`X]Y
5i ZZUggi b[ž`XUgg`BUW`VUfghUUhYb`]b`XYb`Dfc`nYgg`XYf
Ni f0W_k Y]gi b[Yb`Y]bk]``][Yb`a 0ggYbž`i a`ni`j Yf`\]bXYfbž`XUgg
A]][fUbhYb`i bhYfhUi W`Yb`i bX`gdÄhYf`]`Y[U`]b`8Yi hgW`UbX
Y]bYf]gYb""7UghY``i W]k`Ufbž`XUgg`Y]b`J Yfghc»`[Y[Yb`\i a`Ub]hÄfY
; fi bXgÄhnY`Xfc`\hž`k Ybb`A]][fUbhYb`Ub`XYb`; fYbnYb`UV[Yk]YgYb
k YfXYb"

8]Y`l b]cb`\Uh`ni XYa`Yl d`cg]j Y`; cfXYfi b[Yb`Zcfa`i`]Yfhž`X]Y
_ca`a YbXY`K`cW`Y`]a`6i bXYghU[`ni f`5Vgh]a`a`i b[`ghY`\h"8Uni
nÄ`\Yb`XUi Yf`UZhY`; fYbn_cbhfc`Yb`ž`X]Y`Ni f0W_k Y]gi b[`U`Yf
J Yfgi W`Y`Y]bYf`]`Y[U`Yb`9]bYf]gY`gck]Y`<UZh`Z0f
Ui gYf]gYdZ]W`h][Y`DYfgcbYb""8]Y`l b]cb`Zc`fXYfh`YVYbZU`g`X]Y
6YfY]hghY``i b[`j cb`YYfghY`YbXYb`@]Y[YbgW`UZhYb`Z0f`<UZh`nk`YW`_Y
i bX`d`Ubh`hÄ`]W`Y`5VgW`]YVi b[Yb""8]YgY`ghf]_hYb`A U» bU`a Yb
k YfXYb`j cb`XYf`GD8`i bX`XYb`; f0bYb`0VYfk]Y[YbX`U`g
j YfZUggi b[g!`i bX`Yi fcdUfYW`hgk]Xf][`VYk YfhYh"Ä`Yfn`i bX`gY]b
HYUa`Uf[i a`Ybh]YfYb`YXcW`ž`XUgg`]b`Ui »Yf[Yk 0\b`]W`Yb
Bch`U[Yb`bUh]cb`U`Yg`FYW`h`J`c`ff`Ub[`UVY"

» f]gh]gWXY`< YfUi gZc`fXYfi b[Yb`i bX
]bhYfbUh]cb`U`Y`6YXYb`_Yb

8]Y`fYWX`h]WX`Y`6Ug]g`Z0f`X]Y`Ub[`YghfYVhYb`Ni`f0W`k`Y]gi`b[`Yb`
_0bbhY`Xi`fWX`X]Y`8i`V`]b!`≡J`YfcfXbi`b[`Y[`YVYb`gY]bž`X]Y`
J`c`fgWX`f]ZhYb`ni`f`Ni`gh`AbX][`_Y]h`Z0f`5gm]`YfZU`fYb`fY[`Y`h`
5`Y`fX]b[`g]gh`X]Y`5Vk`]W`_i`b[`j`cb`5bZfU[`Yb`Ub`X]Y`B`UWX`VUf`AbXYf`
dfcV`Ya`Uh]gWX`Yf`U`g`Yf`c`Zh`@AbXYf`k`]Y`@`I`Ya`Vi`f[`ž`2`ghYffY]WX`
i`bX`Dc`Yb`Y`b`Yb`Zcfa`cgY`Ni`f0W`k`Y]gi`b[`Yb`UV``8]YgY`
fYWX`h]WX`Yb`i`bX`dc`h]gWX`Yb`<0fXYb`k`YfZYb`i`fU[`Yb`0VYf`XYb`
fY]Vi`b[`g`cgYb`i`fYbnj`Yf`_`Y`f`i`bX`X]Y`A`0[`]WX`_Y]h]j`cb`GhUi`g`Ui`Z`
i`bX`Z0`fYb`ni`6YXYb`_Yb`0VYf`dchYbn]Y`Y`↑`f]gh]gWX`Y`
5i`gY]bUbXYfgYhni`b[`Yb`"

B`UWX`5i`ZUggi`b[`j`cb`9i`dYfhYb`_0bbhY`Yg`ni`Y]bYa`↑`f]gh]gWX`Yb`
GhfY]h`0VYf`X]Y`b`Yi`Yb`A`U»`bU`a`Yb`_ca`a`Yb`ž`XU`A`YbgWX`Yb`ž`X]Y`
Ub`XYb`XYi`hgWX`Yb`i`fYbnYb`UV[`Y`Y`b`h`k`YfXYb`ž`fYWX`h]WX`[`Y[`Yb`
]`fY`5Vk`Y]gi`b[`Yb`j`cf[`Y`Yb`_0bbhYb``Ni`gh`AbX][`Y`i`Yf]WX`hY`
_0bbhYb`]a`9i`hfYa`ZU``XYb`9i`fcd`A]gWX`Yb`i`Yf]WX`hg`cZ`f0i`i`<`t`ni`f`
?`Àfi`b[`Yi`fcdUfYWX`h]WX`Yf`i`fU[`YghY``i`b[`Yb`Y]bgWX`U`hYb`"

5b[`Yg]WX`hg`XYf`J`]Y`nU`U`Ub`fYWX`h]WX`Yb`i`bX`dc`h]gWX`Yb`
K`]XYfgh`AbXYb`V`Y]Vh`UVni`k`UfhYb`ž`k`]Y`X]Y`i`a`gYhni`b[`XYf`b`Yi`Yb`
5gm`dc`h]g`_`]b`XYf`DfU[`]g`Ui`gg`Y`Yb`k`]fX``8]Y`i`YZU`fYb`Y]bYf`
,`VYf`Ughi`b[`XYf`G]WX`Yf`Y]hg`_f`ÀZhY`gck`]Y`X]Y`B`chk`YbX][`_Y]h`Y]bYf`
_`UfYb`ž`fYWX`hg]WX`YfYb`J`cf[`Y`Y`b`gk`Y]gY`k`YfXYb`j`cb`XYb`
VYhY]`][`hYb`5`_hYi`fYb`Y`XYb`ZU`g`]bhYbg]j`X]g`_i`h]Yfh`"

:`0f`X]Y`b`ÀWX`ghYb`K`c`WX`Yb`k`]fX`a`]h]bhYbg]j`Yb`8YVUhhYb`]a`
6i`bXYghU[`Y[`YfYWX`bYhž`]b`XYbYb`X]Y`i`bhYfgWX`]YX`]WX`Yb`
GhUbXdi`b`_hY`i`bX`ghfUhY[`]gWX`Yb`5bg`ÀhnY`ni`a`5i`gXfi`W`_ca`a`Yb`
k`YfXYb``8]Y`i`b[`cb`ZcfXYfh`i`bhYfgh0hni`b[`j`cb`UbXYfYb`DUfhY]Ybž`
i`a`i`]`fY`J`c`fgWX``À[`Y`ni`fYU`]g]YfYb`i`bX`XYb`5Z8`
Ybh[`Y[`Ybni`k`]f`_Yb`"

A 8 F`VYf]WX`hYhž`XUggi`X]Y`UbghY`YbXYb`9b`hgWX`Y]Xi`b[`Yb`0VYf`X]Y`
Ni`_i`bZh`XYf`XYi`hgWX`Yb`A`][`fUh]c`bgdc`h]g`_`]b]WX`h`bi`f`A`U»`bU`a`Yb`
ni`f`i`fYbng]WX`Yfi`b[`ž`gcbXYfb`Ui`WX`i`a`ZUggiYbXY`[`YgY``gWX`UZh]WX`Y`
?`cbZ]_hY`i`bX`fYWX`h]WX`Y`i`fU[`YghY``i`b[`Yb`VYf0`fYb`ž`X]Y`U`Y`
60f[`Yf`VYhfY`ZYb`"

HU[YggWU i `VYgW fY]VhX]Y`F YU_h]cbYb`Ui`g`XYf`dc`]hgWYb
@UbXgWUZžX]Y`j`cb`gWUfZYf`?f]h[_`V]g`ni`i`bhYfghØhnYbXYb
GhY``i`b[`bU\`a`Yb`fY]WYb"

N8: `YVh`Yfj`cfž`k`]Y`k`]W`h[(`Y]bY`9]b][`i`b[(`a`]h`XYb
Yi`fcdÀ]gWYb`B`UW`V`U`f`b`]b`XYf`U`_`h`i`Y``Yb`G]h`U]cb`]gh"

8YhU]`g	
J`c`f`Z`U``	A`Y`g`g`Y`f`U`b`[`f]`Z`Z`
C`f`h`	5`g`W`U`Z`Z`Y`b`V`i`f`[`ž`8`Y`i`h`g`W`U`b`X`
J`Y`f`Y`h`n`h`Y`	%
:`Y`g`h`b`U`\`a`Y`b`	%
E`i`Y``Y`b`	<ul style="list-style-type: none">• k k k "a Xf"XY• k k k "hU[YggWU i "XY• k k k "nXZ"XY

6Ygi`W`Y`b`G]Y`i`b`g`U`i`Z.`b!U[`"XY`