

9i ; < 'ghÄf_h'7\YW_&(. 'G]Y['ZØf
[Øbgh][YfY 'J Yfg]WYfi b[gj Yf['Y]WY °

9i fcdÄ]gWYf'; Yf]Wghg\cZ'ghÄf_h'7\YW_&(. 'GhfY]hi a
BchYbj Yf[UVY 'VY]'J Yfg]WYfi b[Yb' 'J YfvfUi WYf'i bX
J Yf['Y]WgdcfhU'Y ']a ' : c_i g"



A ØbWYbž'8Yi hgW\`UbX '!8Yf'9i fcdÄ]gWYf'; Yf]Wghg\cZ'f9i ; < Ł
\Uh]b'Y]bYa 'VYXYi hYbXYb'J YfZU\fyb'ni [i bghYb'j cb
J Yf['Y]WgdcfhU'Yb'k]Y'7\YW_&('YbhgW]YXYb"'8]YgYg'l fhY]'ž'XUg
]a ' : U''5n''7!* - +#&' '[YZÄ''h'k i fXYž'VYhf]Zh'X]Y'J Yf[UVY'j cb
BchYb'ZØf'J Yfg]WYfi b[gUb[YVchY'i bX'_'Äfhž'cV'gc`WY'`DcfhU'Y
U'g'A]hVYk YfvYf'XYf'J Yfg]WYfi b[Yb'U[]YfYb"'@Ui h'_ghU"XY'g]bX
X]YgY'9bhgWY]Xi b['i bX'X]Y'VYj c fgh\YbXYb'fYW'h]WYb
5i gY]bUbXYfgYhni b[Yb'j cb'nYbhfU'Yf'6YXYi hi b['ZØf
J YfvfUi WYfž'X]Y'g]W'ØVYf'j YfgW]YXYbY'5b[YVchY'j]bZcfa]YfYb
a ÖW'hYb"

7\YW_&('Yfa Ò['W]h'Yg'Bi hnYfbž'g]W'ØVYf'nU\`fY]WY'DfcXi _hY
i bX'8]Ybgh'Y]ghi b[Yb'ni 'j]bZcfa]YfYbž'Y]bgW'jY» 'jW'?'Zn!

J Yfg]WXYfi b[Yb" J Yf[`Y]WgdcfhU`Y`V]YhYb`Y]bYb`, VYfV`]W_`ØVYf
X]Y`5b[YVchY`i bX`Yfa Ò[`]WXYb`Y]bYb`Y]W`h`j`Yfgh`ÀbX`]WXYb
J Yf[`Y]W`ž`gY`V`gh`i]b`_ca`d`YI`Yb`6YfY]WXYb`k`j]`J`Yfg]WXYfi b[Yb"
8 Ug`@UbX[Yf]W`h`A`ØbWXYb`=a`i`gg`bi`b`XUfØVYf`Yb`hgWXY]XYbž`cV
XUg`B`chYb`gmghYa`j`cb`7`YW_&(`fYW`h`]W`ni``Àgg][`]gh"

8 Yf`F`Y`W`hgghfY]h`i`b`X`gY]b`Y`<]b`hYf[fØbXY

8 Yf`J`YfZU`fYb`ghY`h]a`i`?`cb`hYI`h`Y]b`Yg`G`hfY]hg`nk`]gWXYb`XYf`<I`?!
7cVi`f[`i`bX`7`YW_&(`" <I`?!7cVi`f[`_`U[`h[`Y[`Yb`XUg
J`Yf[`Y]W`gdcfhU`i`bX`g]Y`h]b`XYf`B`chYbj`Yf[`UVY`i`bni``Àgg][`Y
j`Yf[`Y]WXYbXY`K`YfVi`b[`"G]Y`Uf[`i`a`Yb]Yfhž`XUgg`X]Y`?`ca`d`YI`]h`Àh
j`cb`J`Yfg]WXYfi`b[`gUb[`YVchYb`Y]bY`6Yk`Yfhi`b[`a`]h`B`chYb`b]W`h
fYW`hZ`Yfh][`Y`" `b`X]YgYf`<]bg]W`h`Ài`»`Yfb`g]W`Ui`W`ž`f]ghYb`XYg
@UbX[`Yf]W`hg`A`ØbWXYb`ž`X]Y`XYb`9i` ;`<`VY`ZfU[`h`\UVYbž`cV
7`YW_&(`i`bX`<I`?!7cVi`f[`U`g`A`]hVYk`YfVYf`]a`G]bbY`XYg`9i`!
F`YW`hg`[`Y`hYb`_`Øb`bYb`"8`Yf`9i` ;`<`\U`h`\]YfVY]`6YXYb`_Yb`[`Y`Ài`»`Yfh
i`bX`Z`Ygh[`YghY`hž`XUgg`7`YW_&(`Y`Yf`U`g`J`Yf[`Y]W`g!`i`bX
J`Yfa`]h`i`b[`gX]Yb`gh`Z`b[`]Yfhž`k`À`fYbX`<I`?!7cVi`f[`U`g
hUhg`ÀW`]WXYf`5bV]YhYf`j`cb`J`Yfg]WXYfi`b[`Yb`[`]h"

8 Ug`I`fhY]`XYg`9i` ;`<`[`]Vh`7`YW_&(`]b`gY]bYf`Dcg]h]cb`j`]Y`";`Yk`]W`h`
b`XYf`fYW`h]WXYb`5i`gY]bUbXYfgYhni`b[`k`]fX`Yg`Yb`hgWXY]XYbX
gY]bž`XUgg`J`Yf[`Y]W`gdcfhU`Y`k`Y]hYf`\]b`Y]bY`k`Y]hfY]WXYbXY
A`Uf`_`ha`UW`h`\UVYb`"5bV]YhYfž`X]Y`b]W`h`ØVYf`X]YgY`D`U`h`Zc`fa`Yb
[`Y]ghY`h]g]bXž`\UVYb`Yg`gW`k`YfYfž`?`i`bXYb`ni`YffY]WXYb"

? f]h]_`Ub`XYf`I`b`UV`Àb`[`][`_Y]h`XYf

J`Yf[`Y]W`gdcfhU`Y

8 YbbcW`]gh`b]W`h`U`Y`g`i`bdfcV`Ya`Uh]gW`"GUbXfU`?`i`[`j`cb`XYf
J`YfVfUi`W`YfnYb`hfU`Y`<Ua`Vi`f[`k`Ufbhž`XUgg`J`YfVfUi`W`Yf
a`Ò[`]WXYfk`Y]gY`b]W`h`U`Y`fY`Y`j`Ub`hYb`b`Zc`fa`Uh]cbYb`Yf`\U`hYbž
k`Ybb`g]Y`Ui`Z`J`Yf[`Y]W`gdcfhU`Y`Ub[`Yk`]YgYb`g]bX`":`fØ`YfY`I`fhY]`Yž
k`]Y`Y]bYg`XYg`@UbX[`Yf]W`hg`i`fUb`_`Z`fhž`VY`Y[`Yb`YVYbZU`gž`XUgg
7`YW_&(`b]W`h`U`Y`j`YfZØ[`VUfYb`HUF]ZY`UVXYW`h`Ni`XYa`YfZc`[`h
XYf`J`Yf[`Y]W`h`Ài`Z[`]bi`f`ZØ`5bV]YhYfž`X]Y`Dfcj`]g]cbYb`nU`Ybž

k Ug`X]Y`I bUV\Àb[][_Y]h`XYf` ðZcfa Uh]cbYb`]b` : fU[Y`ghY``h"

ð`5bVYhfUW`h`X]YgYf`5gdY_hY`]gh`Yg`i bYf`Àgg`]W`ž`XUgg
J YfVfUi W`Yf`g]W`Ui W`Ui » Yf`U`V`j cb`J Yf[`Y]W`gdcfhU`Yb
XUfØVYf`]bZcfa]YfYbž`i a `Y]bY`Z`bX]YfhY`9bhgW`Y]Xi b[`ni`hfYZZYb"
K Y]hYfY` ðZcfa Uh]cbYb`ni`XYb`? Zn!J Yfg]W`Yfi b[Yb`_ØbbYb`X]fY_h
Ui Z`W`Y`W`_&("XY`Y]b[YgY`Yb`k YfXYb`i bX`V]YhYb`Y]bYb`YfghYb
5b`U`hgd`i b_h`ni f`HUf]ZØVYfg]W`h"

Ni gUa a YbZUggYbX`nY][h`XYf`F`YW`hgghfY]h`nk]gW`Yb`<I`?!7cVi f[
i bX`7`Y`W`_&(`X]Y`<YfUi gZc`fXYfi b[Yb`i bX`7`UbW`b`Ui Z`X]Y`ZØf
J YfVfUi W`Yf`i bX`A`Uf_hhY`]bY`a`Yf`]b`XYf`X][]hU`Yb
J Yfg]W`Yfi b[g`UbXgW`UZh`VYghY`Yb`"8Yf`9i ; <`U`h`a`]h`gY]bYf
9bhgW`Y]Xi b[`XYb`K`Y[`ZØf`Y]bY`?`Àfi b[`[Y`YVbYhž`Ui Z`XYfYb
6Ug]g`X]Y`k`Y]hYfYb`fYW`h]W`Yb`G`W`f]h`hY`ni`Yfk`UfhYb`g]bX"

8 Ug`@JbX[Yf]W`h`A`ØbW`Yb`=k`]fX`bi bž`i bhYf`6YfØW`_g]W`h][i b[`XYf`
9]bgW`Àhni b[`XYg`9i ; <ž`X]Y`j`YfV`Y]VYbXYb`fYW`h]W`Yb` : fU[Yb
_`ÀfYb`a`ØggYbž`i a `Y]bY`YbX[Ø`h][Y`9bhgW`Y]Xi b[`]a`G`hfY]hZU``ni
hfYZZYb"

8YhU]`g	
J`c`f`ZU``	G`_`Ub`X`U`
C`f`h`	A`Øb`W`Yb`ž`8Yi`hgW`_`Ub`X`
E`i`Y``Yb`	<ul style="list-style-type: none">• k k k "_ghU"XY• k k k "W`Y`W`_&("XY• k k k "ghYfb"XY

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`b!U["XY