

: Y`]W]hUg`K c``Vf]W\ h'GW\ k Y][Yb.
HfYbbi b['j cb`6Yb`Ua]b`D]k _c`VYgh`h][h`

: Y`]W]hUg`K c``\Uh`\fY`HfYbbi b['j cb`6Yb`Ua]b`D]k _c
ÖZYbh]W\ '[Ya UW\h`8]Y`GW\Ui`gd]Y`Yf]b`gW\]`XYfh]\fY`bYi Y
@YVYbgg]hi Uh]cb`dcg]hj] "



? UggY`ž`8Yi hgW\`UbX`! : Y`]W]hUg`K c``i bX`6Yb`Ua]b`D]k _c
\UVYb`g]W\ '[YhfYbbhž`k]Y`X]Y`GW\Ui`gd]Y`Yf]b`]b`Y]bYa`'`b`hYfj]Yk
a]h` : fUi`'ja`Gd]Y[Y`'VY_Ubbh'[UV``8]YgY`9bhgW\Y]Xi b[``]Y[h
VYfY]hg`a Y\fyfY`A cbUH`ni fØW_ž`XcW\`Yfgh`Yhnh`Ai » YfhY`g]W\`K c``
ÖZYbh]W\`XUni``8]Y`(!) !`Å\ff][Y`YVh`a]h]\fYb`HØW`hYfb`]b`? UggY`
i bX`[Yb]Y»h]\f`@YVYb`U`g`U``Y]bYfn]Y\YbXY`A i`hhYf``G]Y`VYhc`bž
XUgg`g]Y`]b`X]YgYf`D\UgY`_Y]bYb`bYi Yb`DUf`bYf`\Uh`i bX`[`ØW`]W\
ØVYf`\fY`GY`VghU`nYdhUbn`]gh``: Øf`K c``ghY`h`X]YgY`HfYbbi b[
Y]bYb`bcfa`U`Yb`9bhk]W`i b[ggW\f]hh`XUf`i bX`g]Y`ZØ`h`g]W\
XUVY`_Y]bYgk Y[g`Y]bgUa`ž`k]Y`g]Y`Ui`W\`]b`ZfØ`YfYb`'b`hYfj]Yk g
ØVYf`X]Y`6Yn]Y\i b[`VYf]W\`hYh`\Uh`

K c``i bX`D]k _c`a UW\hYb`]\fY`6Yn]Y\i b[`ja`'`Å\f`&\$&&`c`Z]n]Y``ž

bUWXYa 'g]Y'X]YgY'ni bÅWgh[Y\Y]a '\]Y'hYb"l a '6Yb'Ua]b
D]k _cžXYf'[Y\Öf'cg']ghž'VYggYf'ni 'j YfghY\Ybž'\UhhY': Y']W]hUg'K c`
X]Y'; YVÅfXYbgdfUWXY'[Y'Yfbh"8]YgY'9bhgWXY]Xi b['gh'HY]']\fYf
dcg]hj] Yb'9]bghY''i b['ni f'nk Y]gdFUW][Yb'9fn]Y\i b[']\fYf
[Ya Y]bgUa Yb'HcW hYfž'ØVYf'X]Y'g]Y]b'XYf'J Yf[Ub[Yb\Y]h
YVYbZU`g'gdFUW"'6Yb'Ua]b'D]k _c'\Uh]g]W'YXcW'V]g`Ub['b]W h
ÖZYbh]W'ni 'XYf'HfYbbi b['[YÄi » Yfhi bX'k]Xa Yh]g]W'k Y]hYf\]b
Y][YbYb'Dfc'Y_hYb"' ð'XYb''YmhYb'K cWYb'k Uf'Yf'i bhYf'UbXYfYa
ZØf'Y]bYb':]a 'ZØf'XUg'N8: 'gck]Y'ZØf'X]Y'VY']YVhY'?]bXYfgYbXi b[
@Øk YbnU\ b 'U_h]j "

6Yb'Ua]b'D]k _cg'VYY]bXfi W_YbXY'? Uff]YfY

6Yb'Ua]b'D]k _c'\Uh]g]W']b'XYb''YmhYb' ð\ fYb'Y]bYb'B Ua Yb']b
XYf'HJ! 'i bX':]a gnYbY'[Ya UW h"9f'k i fXY'VY_Ubbhž'U'g'Yf'&%-
VY]' @Yhg'8 UbW' 'XYb'Xf]hhYb'D`Uhn'VY'Y[hY"'GY]bY
; Y\Öf'cg][_Y]hž'X]Y'Ui ZY]bY'J]fi g]bZY_h]cb'ni fØW_ni ZØ\ fYb']ghž
\Uh]'\b'YXcW']b]Y'XUfUb'[Y\]bXYfhž'gY]bY '@Y]XYbgW UZh'ZØf'X]Y
GWUi gd]Y'YfY]'i bX'XYb'? Ua dZgdcfh'ni 'j YfZc'[Yb"'B UW'gY]bYf
5i gV]'Xi b['ni a 'H]gW'Yf'Yb'hgW'cg'g'Yf'g]W'ž'GWUi gd]Y'Yf'ni
k YfXYbž'i bX'\Uh'a]hh'Yfk Y]'Y'a Y\ fYfY'VYXYi hYbXY'F c''Yb
[Ygd]Y'h"

ð'XYf' HUhc'fh !F Y]\Y'k Uf'D]k _c'gc[Uf'XYf'YfghY'; Y\Öf'cgY']b
Y]bYf'<Ui dhfc''Yž'k Ug'Y]b'VYa Yf_Ybgk YfhYf'GW'f]hh']b'F]W hi b[
ð_'i g]cb']b'XYf'XYi hgW'Yb'A YX]Yb'UbXgW UZh'gh"9f'\Uh'Y]bY
Y][YbY'? Ua dZgdcfhUfhž' K i b'6cl]b['H\U]'Ghm'Y žYbhk]W_Y'hi bX
[]Vh'gY]b'K]ggYb']b'Y]bYf'? Ua dZgdcfhgW'i 'Y']b'<Ua Vi f['k Y]hYf"
Hfch'XYf'<YfUi gZc'fXYfi b[Ybž'X]Y'Yf'Xi fW'gY]bY'; Y\Öf'cg][_Y]h
YfZU\ fYb'\Uhž'bi mh'Yf'gY]bY'9fZU\ fi b[Ybž'i a 'UbXYfY'ni
]bgd]f]YfYb"

8]Y'6YXYi hi b['j cb'ð_'i g]cb

K c`g'i bX'D]k _cg'6Yn]Y\i b['\Uh'Ui W'Y]bYb'k]W h][Yb'gcn]U'Yb
'?cbhYI h" ð'8Yi hgW'UbX''YVYb'Yhk U', "\$\$\$\$[Y\Öf'cgY'A YbgW'Ybž
X]Y'cZh'a]h'<]bXYfb]ggYb'_cbZfcbh]Yfh'g]bXž'k Ybb'Yg'i a
'?ca a i b[_Uh]cb'i bX'HY']\UVY'[Y'h"; Y\Öf'cg][_Y]h'k]fX'\Äi Z][

U`g'i bg]W hVUfY`6Y\]bXYfi b[`k U\ f[Ybca a Ybži bX'j]Y`Y
 A YbgW Yb`g]bX`a]h`XYf`; YVÅfXYbgdfUW Y`b]W h`j YfhfUi hž`k Ug
 6Uff]YfYb`gW UZh"8Yf`8Yi hgW Y`; Y\Öf`cgYb!6i bX`ZcfXYfh
 A U» bU\ a Yb`k]Y`X]Y`6YfY]hghY``i b[`j cb
 ; YVÅfXYbgdfUW YbXc`a YhgW Yfbži a `7\UbW b[`Y]W \Y]hi bX
 GY`VghVYgh]a a i b[`ZØf`[Y\Öf`cgY`A YbgW Yb`ni `[Yk Å\ f`Y]ghYb"

8Yf`ϕ`_i g]cbgX]g_i fg`VYhcbh`X]Y`Bchk YbX][_Y]h`Y]bYf
 i a ZUggYbXYb`HY]\UVY`i bX`X]Y`5bdUggi b[`j cb`6]`Xi b[g]b\U`hYb
 ZØf`[Y\Öf`cgY`A YbgW Yb"8]Yg`gW`Y» hiUi W`X]Y`J YfVYggYfi b[
 j cb`5b[YVchYb`]b`XYb`A YX]Yb`Y]bž`k c`VY]gd]Y`gk Y]gY`a Y\ f
 l bhYfh]hY``bchk YbX][`g]bXži a `X]Y`G]W hVUf_Y]h`XYf`; Y\Öf`cgYb`ni
 Yf\Ö\Yb"9fZc`[fY]W Y`6Y]gd]Y`Y`ZØf`ϕ`_i g]cbž`k]Y`X]Y`ϕ`gY`
 A Ufh\U g`J]bYmUfXž`nY][Ybž`k]Y`; YVÅfXYbgdfUW Y`]b`gcn]U`Yb
 ?cbhYl hYb`]bhY[f]Yfh`k YfXYb`_Ubb"

8YhU]`g	
J cfZU``	HfYbbi b[
C fh	? UggY`ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "[U`U"XY • k k k "bYk g"XY •]b`_i g]cb"\mdch\YgYg"cf[

6Ygi W Yb`G]Y`i bg`Ui Z.`b!U["XY